



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries

Board of Directors' report and
consolidated financial statements

For the year ended 31 December 2025



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

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Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

Board of Directors' report

For the year ended 31 December 2025

The Board of Directors of Abu Dhabi Developmental Holding Company PJSC ("ADQ" or the "Group") is pleased to present its report for the financial year ended 31 December 2025. Throughout the year, ADQ continued to fulfill its mandate to invest in the development of global business platforms which deliver value and long-term financial returns for Abu Dhabi.

In March 2025, the Group acquired 96% stake in Odea Bank AS for a total purchase consideration of AED 670 million. The acquisition is a strategic move that underscores the Group's commitment to expanding its financial services portfolio and strengthening its presence in international markets. This acquisition aligns with the Group's broader strategy of building thriving economic clusters and accelerating the transformation of its assets through mergers and acquisitions.

On 1 August 2025, the Group acquired an additional 40.5% of Aramex PJSC shares, while the Group already held a non-controlling ownership in Aramex through its subsidiary Abu Dhabi Ports Company PJSC, that resulted in the Group having an effective ownership of 57.6% in Aramex PJSC. The acquisition strengthens ADQ's position in the services layer of the logistics ecosystem, which includes express delivery, freight forwarding, third-party logistics, and warehousing. These functions are critical to enabling seamless trade flows and linking transport infrastructure to end users. Aramex brings strong capabilities and operational depth that complement ADQ's existing investments across air, sea, and land infrastructure.

During Q4 2025, in accordance with resolution issued by the Supreme Council for Financial and Economic Affairs (SCFEA), ADQ's investment in Modon and a wholly owned subsidiary of the Group (Q Mobility) were transferred to L'IMAD. The transfer was treated as deemed distribution to the Shareholder.

During the year, ADQ issued USD 2 billion bonds listed on the London Stock Exchange (LSE). The bonds were issued through two tranches: a five-year USD 1 billion tranche at an annual coupon rate of 4.5% and a ten-year USD 1 billion tranche at an annual coupon rate of 5.0%. Additionally, the Group also signed an Islamic Term Loan facility of AED 8 billion in five-year unsecured commodity Murabaha structure with UAE banks and a USD 5 billion Term syndicated Loan facility with over 30 leading financial institutions in Greater China region. Both facilities are floating-rate loan facilities with the options to extend twice by one year each.

In January 2026, SCFEA issued a resolution to consolidate the assets and investments of L'IMAD Holding Company (L'IMAD), and ADQ Group under the umbrella of L'IMAD. As we look ahead, ADQ remains committed to investing in global business platforms that drive economic diversification and strong financial returns for Abu Dhabi while strategically leveraging the strengths of its portfolio companies to foster growth and create sustainable long-term value for the emirate.

Financial highlights

- Revenue was AED 148,152 million in 2025 compared to AED 127,890 million in 2024.
- Profit for the year was AED 43,037 million in 2025 compared to profit of AED 25,890 million in 2024.
- Other comprehensive income for the year was AED 8,114 million in 2025 compared to other comprehensive loss of AED 13,664 million in 2024.
- Total assets were AED 996,777 million in 2025 compared to AED 921,741 million in 2024.
- Total liabilities were AED 475,394 million in 2025 compared to AED 439,181 million in 2024.

For and on behalf of the Board of Directors,

VICE CHAIRMAN





Independent auditor's report

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Report on the audit of the consolidated financial statements

Our opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Abu Dhabi Developmental Holding Company PJSC (the “Company”) and its subsidiaries (together the “Group”) as at 31 December 2025 and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards.

What we have audited

The Group's consolidated financial statements comprise:

- the consolidated statement of financial position as at 31 December 2025;
- the consolidated statement of profit or loss for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

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Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the applicable requirements of Abu Dhabi Accountability Authority ("ADAA") Chairman's Resolution No. (88) of 2021 Regarding Financial Statements Audit Standards for the Subject Entities. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code) as applicable to audits of financial statements of public interest entities together with applicable ethical and independence requirements of United Arab Emirates that are relevant to our audit of the consolidated financial statements in the United Arab Emirates. We have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.



Independent auditor’s report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Our audit approach

Overview

Key Audit Matters	Assessment of the impairment of property, plant and equipment
	Valuation of “other financial assets” (measured at fair value and classified as Level 3 in the fair value hierarchy)
	Revenue from supply and distribution of water, electricity and wastewater treatment

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Our audit approach (continued)

Key audit matters (continued)

Key audit matter	How our audit addressed the key audit matter
Assessment of the impairment of property, plant and equipment As at 31 December 2025, the Group property, plant and equipment amounted to AED 356,710 million (2024: AED 341,920 million). The Group undertakes a review of impairment indicators of each Cash Generating Unit (CGU) and, wherever indicators exist, performs an impairment assessment and determines if the recoverable amount exceeds, or is equal to, its carrying amount. In the event that the recoverable amount of a CGU is lower than its carrying amount, the Group recognises an impairment loss. As of 31 December 2025, the Group performed impairment assessments for ten power, water and nuclear energy plants ("plants") (each a CGU), with a total asset carrying amount of AED 104,503 million, where impairment indicators existed (representing 10% of the Group's total assets as at 31 December 2025). The recoverable amounts were determined based on value-in-use calculations, using discounted cash flow models which are based on a number of significant estimates and assumptions including discount rates and projected cash flows. As a result, the recoverable amount of these ten plants was determined to be in excess of their carrying amount and thus no impairment loss was recognised in the consolidated statement of comprehensive income for the year ended 31 December 2025. We considered the impairment assessment of these ten plants to be a key audit matter given the significant estimates and judgements involved in the underlying assumptions. The key inputs used to determine the recoverable amounts included the following: • Projected cash flows over the remaining contractual period of the respective power and water purchase agreements for power and water plants, and over the useful life of the nuclear energy plant; and • Assumptions used to calculate the weighted average cost of capital. The critical accounting estimates made and judgements applied by the Group are disclosed in note 6.2 and further details about the impairment assessments are disclosed in note 18.2. The Group's policy on impairment of non-financial assets is disclosed in note 5.8 to the consolidated financial statements.	Our audit procedures performed in relation to this key audit matter included: - Evaluating the reasonableness of management's assessments of impairment indicators and our knowledge of internal and external factors; - Evaluating the accuracy of the carrying amounts used as part of the impairment assessments for the respective plants; - With input from internal valuation experts, where considered necessary, obtaining and performing the following procedures on management's value-in-use calculations: • Assessing the reasonableness of the assumptions used in the projected cashflows; • Assessing the reasonableness of the approach and inputs used to determine the weighted average cost of capital by cross-checking the underlying assumptions against observable market data; • Reviewing the key estimates and assumptions used by the Group in determining the recoverable amounts of the plants; • Testing the mathematical accuracy of the value-in-use calculations; and • Testing sensitivity analysis to assess the impact of changes in assumptions on the outcome of the impairment assessments. - Assessing the adequacy of disclosures made in respect of the impairment assessments within the consolidated financial statements, based on IFRS Accounting Standards.

Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Our audit approach (continued)

Key audit matters (continued)

Key audit matter	How our audit addressed the key audit matter
Valuation of “other financial assets” (measured at fair value and classified as Level 3 in the fair value hierarchy) As at 31 December 2025, financial assets measured at fair value and classified as Level 3 in the fair value hierarchy amounted to AED 186,759 million (2024: AED 137,960 million). These financial assets include private equity and fund investments (together referred to as “unquoted investments”), where observable market data is limited. The valuation involves the use of unobservable inputs such as net asset value “NAV”, EBITDA, transaction price, transaction multiples, discount rate and expected cashflows, which increase estimation uncertainty. These Level 3 financial assets measured at fair value include material investments in equity securities for which there is a high level of estimation uncertainty. We determined that the assessment of the fair value of unquoted investments is a key audit matter due to the significance of unquoted investments to the consolidated financial statements and the high degree of estimation uncertainty due to the use of unobservable inputs in the valuation models. Refer to note 5.22 which explains the accounting policy for the fair valuation of level 3 financial assets. Further, refer to notes 34.2.1 and 34.2.2 to the consolidated financial statements for further details on Level 3 financial assets measured at fair value including the significant unobservable inputs as of 31 December 2025.	Our audit procedures performed in relation to this key audit matter included: - Understanding and assessing management's policy and process on the valuation of unquoted investments; - Assessing the design and implementation of key controls related to management's process around the unquoted investments; - Testing the fair values of a sample of unquoted investments by performing the following procedures: <u>Private equity</u> • Involving valuation experts on a sample of investments based on the judgement and complexity of the underlying valuation to assess the appropriateness of valuation methodology adopted, and to evaluate reasonableness of the key unobservable inputs and assumptions; • Obtaining evidence on a sample basis, to corroborate the data supporting valuation assumptions, including review of the investees' available financial information and investment and valuation committees' approvals (where applicable); • Testing mathematical accuracy of the relevant valuation computations applied in management's valuation models; and • Evaluating competencies, capabilities, and objectivity of external valuers involved by management for the selected samples. <u>Funds</u> • Evaluating whether NAV statements approximate fair value as of the reporting date; • Inspecting SOC reports to verify reliability of NAV statements; and • Testing mathematical accuracy of the selected NAV statements. - Assessing the adequacy of disclosures made in respect to the fair valuation of level 3 financial assets within the consolidated financial statements, based on IFRS Accounting Standards.

Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Our audit approach (continued)

Key audit matters (continued)

Key audit matter	How our audit addressed the key audit matter
Revenue from supply and distribution of water, electricity and wastewater treatment The Group operates in a wide range of industries and accordingly, revenue recognised comprises diverse streams. Abu Dhabi National Energy Company PJSC ("TAQA"), one of the Group's components operating in the energy & utilities sector, generates revenue mainly from supply and distribution of water, electricity and wastewater treatment. The Group reported revenue from supply and distribution of water, electricity and wastewater treatment of AED 48,956 million (2024: AED 45,655 million), out of which Maximum Allowed Revenue ("MAR") related differential represents 42% (2024: 44%). This stream of revenue is subject to MAR calculated in accordance with a formula as defined in the License and Regulatory Control mechanisms document (RC2) issued by the Department of Energy (DoE). This stream of revenue includes revenue that is based on the difference between MAR and revenue billed to customers for the supply and distribution of water and electricity and sewage services. We focused on this area as the MAR calculations are subject to significant inputs in respect of the definition of notified items, the determination of certain allowable deductions, performance indicators and derogation charges. The critical accounting estimates made and judgements applied by the Group are disclosed in note 6.2 and further details about the Revenue from supply and distribution of water, electricity and wastewater treatment are disclosed in note 7. The Group's revenue recognition policy is disclosed in note 5.15 to the consolidated financial statements.	Our audit procedures performed in relation to this key audit matter included: - Obtaining an understanding of RC2 and the basis of calculating the MAR; - Reperforming management's calculation of MAR; - Agreeing the inputs used by Management to those stipulated in RC2 and the relevant supporting documents to assess the calculation is materially accurate and in compliance with RC2; - For the revenue from supply and distribution of water, electricity and wastewater treatment: • obtaining an understanding of the distribution revenue process including the billing system, • performing substantive analytical procedures; and • performing procedures to assess the operating effectiveness of IT controls over the revenue process. - Testing the mathematical accuracy of the difference between MAR and the revenue from supply and distribution of water, electricity and wastewater treatment; and - Assessing the adequacy of disclosures made in respect to revenue from supply and distribution of water, electricity and wastewater treatment within the consolidated financial statements, based on IFRS Accounting Standards.



Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Other information

Management is responsible for the other information. The other information comprises the Board of Directors' Report (but does not include the consolidated financial statements and our auditor's report thereon).

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards and their preparation in compliance with the applicable provisions of the UAE Federal Decree-Law No. (32) of 2021, as amended, and the applicable provisions of Law No. (1) of 2017 concerning the Financial System of the Government of Abu Dhabi and instructions issued by the Department of Finance pertaining to the preparation and implementation of the annual budget of Subject Entities, as amended, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the applicable requirements of ADAA Chairman's Resolution No. (88) of 2021 Regarding Financial Statements Audit Standards for the Subject Entities will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs and the applicable requirements of ADAA Chairman's Resolution No. (88) of 2021 Regarding Financial Statements Audit Standards for the Subject Entities, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Report on other legal and regulatory requirements

Further, as required by the UAE Federal Decree-Law No. (32) of 2021, as amended, we report that:

- i) we have obtained all the information we considered necessary for the purposes of our audit;
- ii) the consolidated financial statements have been prepared and comply, in all material respects, with the applicable provisions of the UAE Federal Decree-Law No. (32) of 2021, as amended;
- iii) the Group has maintained proper books of account;
- iv) the financial information included in Board of Directors' Report is consistent with the books of account of the Group;
- v) as disclosed in note 22, 23, and 36 to the consolidated financial statements the Group has purchased or invested in shares during the year ended 31 December 2025;
- vi) note 39 to the consolidated financial statements discloses material related party transactions and the terms under which they were conducted; and
- vii) based on the information that has been made available to us, nothing has come to our attention which causes us to believe that the Group has contravened during the year ended 31 December 2025 any of the applicable provisions of the UAE Federal Decree-Law No. (32) of 2021, as amended, or in respect of the Company, its Articles of Association which would materially affect its activities or its financial position as at 31 December 2025.

Independent auditor's report (Continued)

To the Shareholders of Abu Dhabi Developmental Holding Company PJSC

Report on other legal and regulatory requirements (continued)

Further, as required by the ADAA Chairman's Resolution No. (88) of 2021 Regarding Financial Statements Audit Standards for the Subject Entities, we report, in connection with our audit of the consolidated financial statements for the year ended 31 December 2025, that nothing has come to our attention that causes us to believe that the Group has not complied, in all material respects, with any of the provisions of the following laws, regulations and circulars as applicable, which would materially affect its activities or the consolidated financial statements as at 31 December 2025:

- i) Law No. (1) of 2017 concerning the Financial System of the Government of Abu Dhabi and instructions issued by the Department of Finance pertaining to the preparation and implementation of the annual budget of Subject Entities, as amended;
- ii) the Articles of Association which would materially affect its activities or its financial position as at 31 December 2025; and
- iii) applicable provisions of the relevant laws, resolutions and circulars that have an impact on the Subject Entity's consolidated financial statements.

In addition, the Group has not engaged us and therefore we did not report on the internal controls over financial reporting of the Group as at 31 December 2025 as required by Article 5 of Abu Dhabi Accountability Authority Chairman Resolution No. 88 of 2021. Our report on other legal and regulatory requirements is not modified in respect of this matter.

PricewaterhouseCoopers Limited Partnership - Abu Dhabi

3 June 2026



Rami Sarhan
Registered Auditor Number 1152
Abu Dhabi, United Arab Emirates



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

Consolidated statement of financial position

As at 31 December 2025

	Notes	2025 AED' million	2024 (Restated*) AED' million
Assets			
Non-current assets			
Property, plant and equipment	18	356,710	341,920
Intangible assets and goodwill	19	21,246	16,253
Investment properties	20	104,275	98,400
Right-of-use assets	21	21,463	14,537
Investments in equity-accounted investees	22	77,542	89,111
Accounts and other receivables	16	20,997	19,588
Operating financial assets	24	5,535	5,641
Derivative financial instruments	32	1,405	1,618
Other financial assets	23	218,569	169,564
Deferred tax assets	14	4,557	5,323
Total non-current assets		832,299	761,955
Current assets			
Inventories	15	17,643	16,301
Accounts and other receivables	16	54,898	53,071
Operating financial assets	24	926	1,220
Derivative financial instruments	32	179	169
Other financial assets	23	4,608	4,453
Restricted bank balances	17	3,495	2,194
Cash and cash equivalents	17	82,489	81,717
Total current assets		164,238	159,125
Assets held-for-disposal	41	240	661
Total assets		996,777	921,741
Equity and liabilities			
Equity			
Share capital	25	100	100
Contributed capital	25	390,438	389,605
Reserves	25	20,347	11,484
Retained earnings		74,333	50,433
Equity attributable to the owner of the Company		485,218	451,622
Non-controlling interests		36,165	30,938
Total equity		521,383	482,560

*See note 44 for changes in comparative figures



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

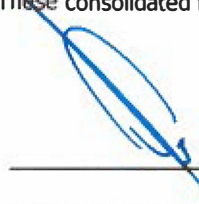
Consolidated statement of financial position (continued)

As at 31 December 2025

	Notes	2025 AED' million	2024 (Restated*) AED' million
Liabilities			
Non-current liabilities			
Loans and borrowings	26	185,952	181,382
Lease liabilities	27	18,390	13,479
Accounts and other payables	28	11,828	10,665
Deferred government grants	29	89,204	90,454
Derivative financial instruments	32	648	379
Retirement benefit obligation	30	3,262	2,707
Provisions	31	24,552	25,795
Deferred tax liabilities	14	2,624	2,945
Total non-current liabilities		336,460	327,806
Current liabilities			
Loans and borrowings	26	47,174	25,894
Lease liabilities	27	4,004	2,691
Accounts and other payables	28	79,124	74,435
Current tax liabilities		3,263	3,297
Deferred government grants	29	2,056	1,801
Derivative financial instruments	32	507	236
Provisions	31	2,806	2,981
Total current liabilities		138,934	111,335
Liabilities directly associated with the assets held-for-disposal	41	-	40
Total liabilities		475,394	439,181
Total equity and liabilities		996,777	921,741

*See note 44 for changes in comparative figures

These consolidated financial statements were authorised for issue on 3 June 2026.


VICE CHAIRMAN


CHIEF FINANCIAL OFFICER

The accompanying notes form an integral part of these consolidated financial statements.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

Consolidated statement of profit or loss

For the year ended 31 December 2025

		2025	2024
	Notes	AED' million	AED' million
Continuing operations			
Revenues	7	148,152	127,890
Other operating income		23,539	8,038
Government grants	29	2,786	4,383
Share of results of equity-accounted investees	22	4,922	4,515
Staff costs	8	(25,941)	(22,075)
Professional and consultancy charges		(2,420)	(2,644)
Depreciation and amortisation	9	(21,489)	(19,982)
Impairment of non-financial assets	10	(223)	(850)
Charge in respect of expected credit loss	10	(1,409)	(810)
Other operating expenses	11	(84,365)	(70,721)
Operating profit		43,552	27,744
Other income	12	3,155	9,042
Finance income		10,702	3,499
Finance cost	13	(12,807)	(11,813)
Profit before income tax		44,602	28,472
Income tax expense	14	(1,565)	(2,559)
Profit from continuing operations		43,037	25,913
Discontinued operations			
Profit/(loss) after income tax from discontinued operations	41	-	(23)
Profit for the year		43,037	25,890
Profit attributable to:			
Owner of the Company		40,632	23,147
Non-controlling interests		2,405	2,743
		43,037	25,890

The accompanying notes form an integral part of these consolidated financial statements.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

Consolidated statement of comprehensive income

For the year ended 31 December 2025

	Notes	2025 AED' million	2024 AED' million
Profit for the year		43,037	25,890
Other comprehensive income/(loss):			
Items that will not be reclassified to profit or loss			
Remeasurement of retirement benefit obligation	30	(10)	97
Share of other comprehensive income of equity-accounted investees - net of tax		2	7
Fair value gain/(loss) on financial assets measured at FVTOCI		279	(3,770)
Income tax		53	(18)
		324	(3,684)
Items that are or may be reclassified subsequently to profit or loss			
Gain/(loss) on translation of foreign operations		7,319	(8,038)
Changes in fair values of derivative instruments in cash flow hedges - net		(746)	473
Share of other comprehensive income/(loss) of equity-accounted investees - net of tax		1,095	(2,413)
Recycling of OCI on change in ownership of associates		59	-
Income tax		63	(2)
		7,790	(9,980)
Other comprehensive income/(loss) from continuing operations		8,114	(13,664)
Total comprehensive income for the year		51,151	12,226
Total comprehensive income attributable to:			
Owner of the Company		48,630	9,227
Non-controlling interests		2,521	2,999
		51,151	12,226

The accompanying notes form an integral part of these consolidated financial statements.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

Consolidated statement of changes in equity

For the year ended 31 December 2024

	Share capital	Contributed capital	Reserves	Retained earnings	Total equity attributable to the Owner of the Company	Non-controlling interests	Total equity
	(Note 25) AED' million	(Note 25) AED' million	(Note 25) AED' million	AED' million	AED' million	AED' million	AED' million
At 1 January 2024	100	286,443	25,256	25,495	337,294	24,728	362,022
Total comprehensive income for the year							
Profit for the year	-	-	-	23,147	23,147	2,743	25,890
Other comprehensive income / (loss) for the year	-	-	(14,007)	87	(13,920)	256	(13,664)
	-	-	(14,007)	23,234	9,227	2,999	12,226
Transactions with the Owner:							
Contributions from the Shareholder	-	110,538	-	-	110,538	7	110,545
Dividends declared (Note 42)	-	-	-	(4,500)	(4,500)	(1,531)	(6,031)
Transfer from retained earnings to reserves	-	-	987	(987)	-	-	-
Acquisition of subsidiaries (Note 36)	-	-	-	-	-	1,872	1,872
Disposal of subsidiaries	-	-	500	-	500	(204)	296
Transactions with the Owners in their capacity as owners (Restated - Note 44)	-	-	-	-	-	-	-
Utilisation of contributed capital for absorption of losses (Note 25)	-	(7,376)	-	7,376	-	-	-
Change in ownership of subsidiaries without loss of control	-	-	(1,335)	(262)	(1,597)	3,033	1,436
Other movements	-	-	83	77	160	34	194
	-	103,162	235	1,704	105,101	3,211	108,312
At 31 December 2024 (Restated)	100	389,605	11,484	50,433	451,622	30,938	482,560



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
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Consolidated statement of changes in equity (continued)

For the year ended 31 December 2025

	Share capital	Contributed capital	Reserves	Retained earnings	Total equity attributable to the Owner of the Company	Non-controlling interests	Total equity
	(Note 25) AED' million	(Note 25) AED' million	(Note 25) AED' million	AED' million	AED' million	AED' million	AED' million
At 1 January 2025 as originally presented	100	389,605	11,484 -	50,433 -	451,622 -	32,283	483,905
Impact of adjustment (Note 44)	-	-	-	-	-	(1,345)	(1,345)
At 1 January 2025 (Restated)	100	389,605	11,484	50,433	451,622	30,938	482,560
Total comprehensive income for the year							
Profit for the year	-	-	-	40,632	40,632	2,405	43,037
Other comprehensive income / (loss) for the year	-	-	8,030	(32)	7,998	116	8,114
	-	-	8,030	40,600	48,630	2,521	51,151
Transactions with the Owner:							
Contributions from the Shareholder	-	10,119	-	-	10,119	46	10,165
Dividends declared (Note 42)	-	-	-	(5,500)	(5,500)	(2,496)	(7,996)
Transfer to the Shareholder (Note 22, 36)	-	(9,485)	-	(9,324)	(18,809)	-	(18,809)
Transfer from retained earnings to reserves	-	-	884	(884)	-	-	-
Acquisition of subsidiaries (Note 36)	-	-	-	-	-	806	806
Change in ownership of subsidiaries without loss of control	-	-	-	(77)	(77)	(327)	(404)
Conversion of equity bridge loans	-	-	-	-	-	4,493	4,493
Non-controlling interest put option liability	-	-	-	(899)	(899)	-	(899)
Other movements	-	199	(51)	(16)	132	184	316
	-	833	833	(16,700)	(15,034)	2,706	(12,328)
At 31 December 2025	100	390,438	20,347	74,333	485,218	36,165	521,383

The accompanying notes form an integral part of these consolidated financial statements.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

Consolidated statement of cash flows

For the year ended 31 December 2025

		2025	2024
	Notes	AED' million	AED' million
Cash flows from operating activities			
Profit before income tax from continuing operations		44,602	28,472
Loss before income tax from discontinued operations		-	(23)
Profit before income tax		44,602	28,449
Adjustments for:			
Depreciation and amortisation		21,489	19,982
Impairment of non-financial assets	10	223	850
Charge in respect of expected credit loss	10	1,409	810
Provision for retirement benefit obligation	30	646	392
Provision for slow moving and obsolete inventories	15	214	15
Loss/(reversal) of other provisions		2,859	(137)
Fair value gain on financial assets at FVTPL	23	(20,243)	(7,072)
(Gain)/loss on disposal of property, plant and equipment and investment properties	12	(146)	124
Share of results of equity-accounted investees	22	(4,922)	(4,515)
Gain on disposal of investments	12	(453)	(4,847)
Government grants income	29	(2,786)	(4,383)
(Gain)/loss on foreign exchange		(1,709)	773
Gain on bargain purchase	12	-	(3,652)
Dividend income		(3,244)	(966)
Finance income		(10,702)	(3,499)
Finance cost	13	12,807	11,813
Revenue recognised from operating financial assets	24	(1,509)	(1,584)
Operating cash flows before changes in working capital		38,535	32,553
Changes in working capital:			
Increase in inventories		(549)	(2,313)
(Increase)/decrease in accounts and other receivables		2,162	(7,843)
Increase in accounts and other payables		5,259	1,790
Cash generated from operations		45,407	24,187
Grants received from the government	39	2,122	61,665
Cash received from service concession arrangements	24	1,908	1,923
Payment in respect of restoration, decommissioning and other provisions	31	(2,403)	(2,289)
Benefits paid in respect of retirement benefit obligation	30	(315)	(273)
Finance income received		10,950	3,326
Income tax paid		(1,826)	(1,158)
Net cash generated from operating activities		55,843	87,381



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

Consolidated statement of cash flows (continued)

For the year ended 31 December 2025

	Notes	2025 AED' million	2024 AED' million
Cash flows from investing activities			
Purchase of property, plant and equipment and investment properties		(31,736)	(107,206)
Proceeds on disposal of property, plant and equipment and investment properties		1,189	745
Purchase of intangible assets		(848)	(599)
Acquisition of subsidiaries, net of cash and cash equivalents acquired	36	(1,743)	(2,729)
Acquisition of equity-accounted investees	22	(7,975)	(10,458)
Acquisition of other financial assets		(72,259)	(35,598)
Proceeds from disposal of equity-accounted investees		1,065	358
Proceeds from disposal of other financial assets		46,465	11,750
Dividends received from equity-accounted investees and other financial assets		5,912	5,796
Loans and advances provided to related parties		(1,833)	(8,423)
Net cash used in investing activities		(61,763)	(146,364)
Cash flows from financing activities			
Contributions from the Shareholder		10,119	109,667
Proceeds from loans and borrowings		49,484	46,683
Repayment of loans and borrowings		(31,799)	(43,326)
Repayment of lease liabilities		(4,374)	(3,739)
Finance cost paid		(11,224)	(6,493)
Dividends paid to the Shareholder	42	(5,500)	(4,500)
Payments to non-controlling interests		(2,565)	(1,931)
Net cash generated from financing activities		4,141	96,361
Net (decrease)/increase in cash and cash equivalents including cash and cash equivalents classified within assets held-for-disposal		(1,779)	37,378
Less: Net decrease in cash and cash equivalents classified within assets held-for-disposal	41	(27)	(27)
Effect of movements in exchange rates on cash and cash equivalents		2,322	(1,047)
Cash and cash equivalents at the beginning of the year		81,169	44,865
Cash and cash equivalents at end of the year	17	81,685	81,169

The accompanying notes form an integral part of these consolidated financial statements.

Significant non-cash items are disclosed in Note 17.1.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. Legal status and principal activities

Abu Dhabi Developmental Holding Company PJSC ("ADQ" or "the Company") is registered as a public joint stock company in the Emirate of Abu Dhabi, United Arab Emirates ("UAE"). The Company was incorporated on 26 March 2018 and is wholly owned by Abu Dhabi Developmental Holding Group PJSC (the "Shareholder" or the "Parent") effectively from 19 April 2024 and ultimately owned by the Government of Abu Dhabi (the "Ultimate parent"). Before 19 April 2024, the Company was directly owned by the Ultimate parent. The Company's registered head office is PO Box 164, Abu Dhabi, UAE.

The Company was established pursuant to the Abu Dhabi Law No. 2 of 2018 dated 20 February 2018 for the purpose of investing in and managing the developmental companies transferred from the Shareholder to enable them to achieve excellence in performance, productivity, efficiency and quality of the services provided by them.

The Company aims to promote developmental companies through providing guidance, following-up and supervising the operations of these companies in line with their Articles of Association or with the agreements concluded with other stakeholders.

During previous years, shares owned by the Ultimate parent on certain developmental companies were transferred from the Ultimate parent to the Company.

The acquisition of developmental companies was accounted for as a reorganisation of companies under common control. The Group's historical results were presented to reflect the historical results of developmental companies from the beginning of comparative period presented wherein the entity has been under common control. The carrying amount of assets and liabilities included are based on the historical carrying amounts of such assets and liabilities recognised by the developmental companies.

These consolidated financial statements comprise ADQ and its subsidiaries (together referred to as the "Group").

2. Statement of compliance and basis of preparation

2.1. Statement of compliance

These consolidated financial statements have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board ("IASB") and the applicable requirements of the UAE Federal Law No. 32 of 2021 on Commercial Companies (as amended) and the requirements of Abu Dhabi Law No. 2 of 2018 concerning the establishment of the Company.

2.2. Basis of preparation

These consolidated financial statements have been prepared on the historical cost basis except for the following items, which are measured on an alternative basis on each reporting date:

- Certain financial assets and financial liabilities (including derivative instruments) – measured at fair value; and
- The carrying values of recognised assets and liabilities that are designated as hedged items in fair value hedges that would otherwise be carried at amortised cost are adjusted to record changes in the fair values attributable to the risks that are being hedged in effective hedge relationships.

Details of the Group's material accounting policy information are included in Note 5. Judgments in applying accounting policies that have the most significant effect on the amounts recognised in the consolidated financial statements and estimates with a significant risk of material adjustments in the subsequent years are disclosed in Note 6. These policies have been consistently applied to all the periods presented, unless otherwise stated.

The Board of Directors have, at the time of approving these consolidated financial statements, a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing these consolidated financial statements.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

2. Statement of compliance and basis of preparation (continued)

2.2. Basis of preparation (continued)

On 9 December 2022, the United Arab Emirates ("UAE") Ministry of Finance ("MoF") issued Federal Decree - Law No. 47 of 2022 on the Taxation of Corporations and Businesses, Corporate Tax ("CT") Law to implement a new CT regime in the UAE. The new CT regime became applicable for accounting periods beginning on or after 1 June 2023. Generally, UAE businesses will be subject to a 9% CT rate, however a rate of 0% will be applied to taxable income not exceeding AED 375 thousand or to certain types of entities, as prescribed by way of a Cabinet Decision. With the publication of this Decision, the UAE CT Law is considered to have been substantively enacted for the reporting period to 31 December 2023 and for the purposes of accounting for Income Taxes.

While the Company is not subject to the provisions of the UAE CT Law based on the exemption received from the Ministry of Cabinet Affairs, Abu Dhabi, its UAE subsidiaries, unless granted exemption, are subject to UAE CT.

In December 2021, the Organisation for Economic Co-operation and Development (OECD)/G20 Inclusive Framework on Base Erosion and Profit Shifting (BEPS) released the Pillar II Anti Global Base Erosion Rules ("GloBE Rules"). These rules mandate a global minimum tax rate of 15% for multinational enterprises that meet a threshold of consolidated revenue exceeding EUR 750 million. The UAE has recently issued legislation adopting the GloBE Rules in the form of a domestic minimum top-up tax, effective 1 January 2025. These rules, in alignment with the OECD Pillar 2 rules, exclude Sovereign Wealth Funds from their scope. While the Company is exempt from these rules, certain subsidiaries of the Group fall within their scope. Nonetheless, these rules are not expected to have a material tax impact on the Group.

3. Functional and presentation currency

These consolidated financial statements are prepared in UAE Dirham ("AED"). The functional currency of the Company is AED. All financial information is presented in AED and has been rounded to the nearest million, unless otherwise stated.

4. Adoption of new and revised Standards

4.1. New and amended IFRS Standards that are effective for the current year

The following new and revised IFRS Accounting Standards, which became effective for annual periods beginning on or after 1 January 2025, have been adopted in these consolidated financial statements. The application of these revised IFRS Accounting Standards has not had any material impact on the amounts reported for the current and prior years but may affect the accounting for future transactions or arrangements.

- Amendment to IAS 21 – Lack of Exchangeability



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

4. Adoption of new and revised Standards (continued)

4.2. New and revised IFRS Standards in issue but not yet effective

The Group has not yet applied the following new and revised IFRSs that have been issued but are not yet effective:

<u>New and revised IFRS Accounting Standards</u>	<u>Effective for annual periods beginning on or after</u>
IFRS 18 Presentation and Disclosures in Financial Statements	1 January 2027
IFRS 19 Subsidiaries without Public Accountability: Disclosures	1 January 2027
Annual Improvements to IFRS Accounting Standards - Volume 11	1 January 2026
The pronouncement comprises the following amendments:	
• IFRS 1 First-time Adoption of International Financial Reporting Standards; • IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7; • IFRS 9 Financial Instruments; • IFRS 10 Consolidated Financial Statements; and • IAS 7 Statement of Cash Flows.	
Amendments to IFRS 9 and IFRS 7 regarding the classification and measurement of financial instruments	1 January 2026
The pronouncement comprises the following amendments:	
• IFRS 1: Hedge accounting by a first-time adopter • IFRS 7: Gain or loss on derecognition • IFRS 7: Disclosure of deferred difference between fair value and transaction price • IFRS 7: Introduction and credit risk disclosures • IFRS 9: Lessee derecognition of lease liabilities • IFRS 9: Transaction price • IFRS 10: Determination of a 'de facto agent' • IAS 7: Cost method	
Amendment to IFRS 9 and IFRS 7 - Contracts Referencing Nature-dependent Electricity	1 January 2026
Amendment to IAS 21 - Translation to a Hyperinflationary Presentation Currency	1 January 2027
Amendments to Illustrative Examples on IFRS 7, IFRS 18, IAS 1, IAS 8, IAS 36 and IAS 37- Disclosures about Uncertainties in the Financial Statements	1 January 2027
Amendment to IFRS 19, 'Subsidiaries without Public Accountability: Disclosures'	1 January 2027

Management anticipates that these new standards, interpretations and amendments will have limited impact on the Group's consolidated financial statements once they are applicable.

The Group is in the process of determining the impact of applying IFRS 18. The group has prepared a transition plan and is on track to report their first IFRS 18-compliant interim financial statements for the period ending 31 March 2027 and annual financial statements for the period ending 31 December 2027.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information

5.1. Basis of consolidation

The consolidated financial statements include the accounts of ADQ and its subsidiaries.

5.1.1. Subsidiaries

Subsidiaries are entities controlled by the Group.

Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Company controls an investee if and only if the Company has:

- power over the entity (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect its returns

The Company reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases. Specifically, the results of subsidiaries acquired or disposed of during the year are included in profit or loss from the date the Company gains control until the date when the Company ceases to control the subsidiary.

The accounting policies of the subsidiaries are adjusted where necessary to ensure conformity with the policies adopted by the Group.

5.1.2. Transactions between entities under common control

Acquisition of interests in entities that are under common control of the Shareholder are accounted for in accordance with the pooling of interest method of accounting using predecessor values method. The consolidated financial statements of the combined entities are presented as if the business had been combined from the beginning of the comparative period provided that the combined entities were under common control. The assets and liabilities are accounted for at carrying amounts previously recorded in the books of the transferor. The components of equity of the acquired entities are added to the same components within the Group's equity.

Disposal of interest in entities under common control of the Shareholder are accounted for on the date of transfer without restatement of prior periods. At the time of disposal, transactions which are considered distributions to owners, are recognized directly in equity. Resulting impacts to the components of equity related to disposed entities are recognised in the same components where transactions were previously recognized. Any gain or loss arising on such transaction is recorded directly in equity.

5.1.3. Business combinations and goodwill

The Group accounts for business combinations using the acquisition method when control is transferred to the Group.

The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are recognised in profit or loss as incurred.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.1. Basis of consolidation (continued)

5.1.3. Business combinations and goodwill (continued)

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that:

- deferred tax assets or liabilities and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with IAS 12 and IAS 19, respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with IFRS 2 at the acquisition date; and
- assets (or disposal groups) that are classified as held for sale in accordance with IFRS 5 are measured in accordance with that Standard.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. The goodwill is tested annually for impairment.

The excess of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed over the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) is recognised immediately in profit or loss as a bargain purchase gain.

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding adjustments against goodwill. Measurement period adjustments are adjustments that arise from additional information obtained during the 'measurement period' (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for changes in the fair value of the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Other contingent consideration is remeasured to fair value at subsequent reporting dates with changes in fair value recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held interests (including joint operations) in the acquired entity are remeasured to its acquisition-date fair value and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed of.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period, or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognised as of that date.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.1. Basis of consolidation (continued)

5.1.4. Non-controlling interest (NCI)

Non-controlling interests ("NCI") in subsidiaries are identified separately from the Group's equity therein. These interests entitle their holders to a proportionate share of net assets upon liquidation. These may initially be measured at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets. The choice of measurement is made on an acquisition-by-acquisition basis. Other non-controlling interests are initially measured at fair value.

Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity. Profit or loss and each component of other comprehensive income are attributed to the owner of the Company and to the non-controlling interests. Total comprehensive income of the subsidiaries is attributed to the owner of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

5.1.5. Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated. Unrealised gains arising from transactions with equity accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

5.1.6. Changes in ownership interests in subsidiaries without change of control

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owner of the Company. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owner of the Company.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
Consolidated financial statements for the year ended 31 December 2025

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.2. Investments in equity-accounted investees

The Group's interests in equity-accounted investees comprise interests in associates and joint ventures.

An associate is an entity over which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

Under the equity method, an investment in equity-accounted investee is recognised initially in the consolidated statement of financial position at cost, and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income, including changes in the equity-accounted investees' net assets such as declaration of dividends, until the date on which significant influence or joint control ceases. Loans advanced to equity-accounted entities that have the characteristics of equity financing are also included in the investment on the consolidated statement of financial position.

An investment in equity-accounted investee is accounted for using the equity method from the date on which the investee becomes an associate or joint venture. On acquisition of the investment in equity-accounted investee, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised in profit or loss in the period which the investment is acquired.

When the Group acquires additional interest in an equity-accounted investee and continues to account for the investee using equity method, the consideration transferred to acquire the additional shares is added to the existing carrying amount of the investment without specific allocation to the underlying assets and liabilities of the investee. The additional ownership interest effectively increases the notional goodwill relating to the equity-accounted investee. Subsequent to the acquisition, the share of investee's profit or loss and other comprehensive income is recognised by the Group based on the new ownership interest.

The requirements of IAS 36 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in an associate or a joint venture (see Note 5.8). When necessary, the entire carrying amount of the investment in equity-accounted investee (including goodwill) is tested for impairment in accordance with IAS 36 as a single asset by comparing its recoverable amount (higher of value-in-use and fair value less costs of disposal (FVLCD)) with its carrying amount. Any impairment loss recognised is allocated to the investment, including goodwill that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with IAS 36 to the extent that the recoverable amount of the investment subsequently increases.

The consolidated statement of profit or loss reflects the Group's share of the results of operations of associates and joint ventures. Any change in other comprehensive income of those investees is presented as part of the Group's other comprehensive income. In addition, when there has been a change recognised directly in the equity of the associates or joint ventures, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.2. Investments in equity-accounted investees (continued)

When a Group entity transacts with an associate or a joint venture of the Group, profits and losses resulting from the transactions with the associate or joint venture are recognised in the Group's consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

Losses of an associate or joint venture in excess of the Group's interest in that associate or joint venture (which includes any long term interests that, in substance, form part of the Group's net investment in associate or joint venture) are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

When the Group reduces its ownership interest in an associate or a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When the Group retains an interest in the former associate or a joint venture and the retained interest is a financial asset, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition in accordance with IFRS 9. The difference between the carrying amount of the associate or a joint venture at the date the equity method was discontinued, and the fair value of any retained interest and any proceeds from disposing of a part interest in the associate or a joint venture is included in the determination of the gain or loss on disposal of the associate or joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate on the same basis as would be required if that associate had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate or joint venture would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) when the associate or joint venture is disposed of.

The financial statements of the associate or joint venture are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

5.3. Interests in joint operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

When a Group entity undertakes its activities under joint operations, the Group as a joint operator recognises in relation to its interest in a joint operation:

- Its assets, including its share of any assets held jointly;
- Its liabilities, including its share of any liabilities incurred jointly;
- Its revenue from the sale of its share of the output arising from the joint operation;
- Its share of the revenue from the sale of the output by the joint operation; and
- Its expenses, including its share of any expenses incurred jointly.

The Group accounts for the assets, liabilities, revenue and expenses relating to its interest in a joint operation in accordance with the IFRS Standards applicable to the particular assets, liabilities, revenue and expenses.

When a Group entity transacts with a joint operation in which a Group entity is a joint operator (such as a sale or contribution of assets), the Group is considered to be conducting the transaction with the other parties to the joint operation, and gains and losses resulting from the transactions are recognised in the Group's consolidated financial statements only to the extent of other parties' interests in the joint operation.

When a Group entity transacts with a joint operation in which a Group entity is a joint operator (such as a purchase of assets), the Group does not recognise its share of the gains and losses until it resells those assets to a third party.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.4. Property, plant and equipment

5.4.1. Recognition and measurement

Items of property, plant and equipment (except land) are measured at cost less accumulated depreciation and impairment losses, if any. Cost includes expenditures that are directly attributable to the acquisition of the assets (net of credits received from manufacturers in connection with the acquisition of assets, where applicable), including borrowing costs and the initial estimate of the decommissioning obligation. The estimate of the decommissioning obligation is reviewed annually and any changes to the estimate based on revised cost estimates or discount rates applied are added to or deducted from the cost of the relevant asset.

The cost of the property, plant and equipment acquired in a business combination is stated at fair value as at the date of acquisition. The cost of self-constructed assets include the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, the costs of dismantling and removing the assets and restoring the site on which they are located and capitalised borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment. If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components) of property, plant and equipment.

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. When significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the property, plant and equipment as a replacement if the recognition criteria are satisfied. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred. The cost of spare parts that are essential for the continuity of operations and which are designated as capital spare parts are depreciated on a straight-line basis over the estimated remaining operating life of the property, plant and equipment to which they relate.

When the Group receives items of property, plant and equipment as contributions from another entity (e.g. the Shareholder, a related party or any other third party) for no consideration, the Group recognises the receipt of assets at nil value. These arrangements are not contractual but are equity transactions: either specific capital contributions or non-cash distributions.

5.4.2. Subsequent expenditure

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance expenses are charged to profit or loss in which they are incurred.

5.4.3. Depreciation and derecognition

Depreciation is calculated to allocate the cost of items of property, plant and equipment less their estimated residual values using the straight-line method over their estimated useful lives (except for oil and gas assets) and is recognised in profit or loss. Land is not depreciated. Property, plant and equipment is assessed for impairment whenever there is an indication that the property, plant and equipment asset maybe impaired.

The estimated useful lives of property, plant and equipment for current and comparative years are as follows:

- | | |
|----------------------------------|--------------------|
| • Buildings | 3 to 55 years |
| • Plant and equipment | 3 to 40 years |
| • Fixtures and fittings | 1 to 20 years |
| • Leasehold improvements | 3 to 55 years |
| • Aircraft, components and parts | 10 to 20 years |
| • Motor vehicles | 1 to 10 years |
| • Bearer plants | 10 to 40 years |
| • Oil and gas assets | Unit of production |



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.4. Property, plant and equipment (continued)

5.4.3. Depreciation and derecognition (continued)

Oil and gas properties in the development and production phase ("D&P" assets) and other related assets, which are depreciated on a unit-of-production basis over the proved and probable ("2P") reserves of the field concerned. The unit-of-production rate for the amortisation of field development costs takes into account expenditures incurred to date, together with estimated future development expenditure. Depreciation on oil and gas properties does not commence until the commencement of production from the property.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sale proceeds and the carrying amount of the asset and is recognised in profit or loss.

5.5. Capital work-in-progress

Properties or assets in the construction for production, supply or administrative purposes, or for purposes not yet determined, are carried at cost, net of accumulated impairment losses, if any. Cost includes all direct costs attributable to the design and construction of the property including related staff cost, and for qualifying assets, borrowing cost capitalised in accordance with the Group's accounting policy. The capital work-in-progress is transferred to the appropriate asset category and depreciated in accordance with the Group's policies when construction of the asset is completed, the asset is commissioned and is available for use.

5.6. Non-current assets held-for-sale and discontinued operations

Non-current assets (and disposal groups) classified as held-for-sale are measured at the lower of carrying amount and fair value less costs to sell.

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition. Management must be committed to the sale which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Any impairment loss on a disposal group is allocated first to goodwill, and then to the remaining assets and liabilities on a pro rata basis, except that no loss is allocated to inventories, financial assets, deferred tax assets, employee benefit assets, investment property or biological assets, which continue to be measured in accordance with the Group's other accounting policies. Impairment losses on initial classification as held-for-sale or held-for distribution and subsequent gains and losses on remeasurement are recognised in profit or loss.

Once classified as held-for-sale, intangible assets, investment properties and property, plant and equipment are no longer amortised or depreciated, and any equity-accounted investee is no longer equity accounted.

A discontinued operation is a component of an entity that either has been disposed of or is classified as held-for-sale and:

- represents a separate major line of business or geographical area of operations;
- is part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations; or
- is a subsidiary acquired exclusively with a view to resale.

Discontinued operations are excluded from the results of continuing operations and are presented as a single amount as profit or loss after tax from discontinued operations in the consolidated statement of comprehensive income.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.7. Intangible assets

5.7.1. Recognition and measurement

Intangible assets that are acquired by the Group, which have finite useful lives, are measured at cost less accumulated amortisation and impairment losses, if any. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenditure is reflected in profit or loss in the period in which the expenditure is incurred.

5.7.2. Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred.

5.7.3. Amortisation and derecognition

Intangible assets with finite useful lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset maybe impaired. The amortisation period and amortisation method for an intangible asset with finite useful life are reviewed at least at end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and are treated as change in accounting estimates.

Amortisation is calculated to write off the cost of intangible assets less their estimated residual values using the straight-line method over their estimated useful lives and is recognised in profit or loss. Goodwill is not amortised. The estimated useful lives for current periods are as follows:

- | | |
|--|----------------|
| • Customer contracts and relationships | 10 to 28 years |
| • IT software and licenses | 2 to 7 years |
| • Rights | 28 years |

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, and are recognised in profit or loss when the asset is derecognised.

5.7.4. Intangible assets with indefinite useful life

Certain brands, trademarks and landing slots within the Group are considered intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash generating unit ("CGU") level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

5.7.5. Research and development costs

In accordance with IAS 38 Intangible Assets, expenditure incurred on research and development, excluding known recoverable amounts on contracts, and contributions to share engineering programmes, is distinguished as relating either to a research phase or a development phase. All research phase expenditure is charged to the consolidated statement of profit or loss. For development expenditure, this is capitalised as an internally generated intangible asset only if it meets strict criteria, relating in particular to technical feasibility and generation of future economic benefits. Expenditure that cannot be classified into these two categories is treated as being incurred in the research phase.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.8. Impairment of non-financial assets

At each reporting date, the Group reviews the carrying amounts of its non-financial assets (other than inventories) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. Goodwill is tested at least annually for impairment.

For impairment testing, assets (net of any associated outstanding deferred government grant) are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs. Goodwill arising from a business combination is allocated to CGUs or groups of CGUs that are expected to benefit from the synergies of the combination.

The recoverable amount of an asset or CGU is the greater of its value-in-use and its fair value less costs to sell. Value-in-use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. For other assets, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.9. Inventories

Inventories are stated at the lower of cost and net realisable value. Cost comprises direct materials and direct expenses incurred in bringing the inventories to their present location and condition. Cost is calculated using the weighted average cost method. Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

Work-in-progress and finished goods comprise cost of materials plus direct labour and attributable overheads. Work-in-progress is valued by reference to the stage of completion.

Provision for slow moving and obsolete inventories is made principally based on the aging of the inventories held.

Nuclear fuel comprises of uranium concentrate in stock and the corresponding services. Elements of nuclear fuel are recorded at their acquisition cost.

The consumption of nuclear fuel elements is proportionally recognised in the profit or loss, considering the monthly electricity actually generated in relation to the total energy provided for each fuel element. Inventory and evaluation of used nuclear fuel elements is carried out periodically.

5.10. Financial instruments

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when the Group becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss ("FVTPL") are recognised immediately in profit or loss.

Account receivables (i.e. trade receivables) and debt securities issued are initially recognised when they are originated. A financial asset (unless it is an account receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. An account receivable without a significant financing component is initially measured at the transaction price.

5.10.1. Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

On initial recognition, a financial asset is classified as measured at: amortised cost; fair value through other comprehensive income ("FVTOCI") or FVTPL. Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, which in case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- its contractual terms or the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.10. Financial instruments (continued)

5.10.1. Financial assets (continued)

A debt investment is measured at FVTOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis. A financial asset is held for trading if:

- It has been acquired principally for the purpose of selling it in the near term; or
- On initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has evidence of a recent actual pattern of short-term profit-taking; or
- It is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument). By default, all other financial assets are measured subsequently at FVTPL.

5.10.2. Derecognition of financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Group enters into transactions whereby it transfers assets recognised in its consolidated statement of financial position but retains either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognised.

5.10.3. Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements.

5.10.4. Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

5.10.5. Financial liabilities

All financial liabilities are measured subsequently at amortised cost using the effective interest method or at FVTPL. However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, and financial guarantee contracts issued by the Group, are measured in accordance with the specific accounting policies set out below.

Financial liabilities are classified as at FVTPL when the financial liability is (i) contingent consideration of an acquirer in a business combination, (ii) held for trading or (iii) designated as at FVTPL.

A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. A financial liability is classified as held for trading if:

- It has been acquired principally for the purpose of repurchasing it in the near term; or
- On initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- It is a derivative, except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument). By default, all other financial instruments are measured subsequent to FVTPL.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.10. Financial instruments (continued)

5.10.5. Financial liabilities (continued)

A financial liability other than a financial liability held for trading or contingent consideration of an acquirer in a business combination may be designated as at FVTPL upon initial recognition if:

- Such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- The financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- It forms part of a contract containing one or more embedded derivatives, and IFRS 9 permits the entire combined contract to be designated as at FVTPL.

Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss. The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

However, for financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. The remaining amount of change in the fair value of liability is recognised in profit or loss. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained earnings upon derecognition of the financial liability.

5.10.6. Derecognition of financial liabilities

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled, expired or contributed as a capital injection by the lender. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value. On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss, other than situations where financial liabilities are contributed as capital injections, in which case they are recognised in equity.

5.10.7. Amortised cost measurement

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initial amount recognised and the maturity amount, minus any reduction for expected credit loss.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.10. Financial instruments (continued)

5.10.8. Derivative financial instruments and hedge accounting

The Group enters into a variety of derivative financial instruments to manage its exposure to fuel price risk, interest rate and foreign exchange rate risks, including foreign exchange forward contracts and interest rate swaps.

Derivatives are recognised initially at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each reporting date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset whereas a derivative with a negative fair value is recognised as a financial liability. Derivatives are not offset in the consolidated financial statements unless the Group has both a legally enforceable right and intention to offset. A derivative is presented as a non-current asset or a non-current liability if the remaining maturity of the instrument is more than 12 months and it is not due to be realised or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

Hedge accounting

At the inception of the hedge relationship, the Group documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Group documents whether the hedging instrument is effective in offsetting changes in fair values or cash flows of the hedged item attributable to the hedged risk.

A hedging relationship qualifies for hedge accounting if it meets all of the following effectiveness requirements:

- There is 'an economic relationship' between the hedged item and the hedging instrument.
- The effect of credit risk does not 'dominate the value changes' that result from that economic relationship.
- The hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Group actually hedges and the quantity of the hedging instrument that the Group actually uses to hedge that quantity of hedged item.

If a hedging relationship ceases to meet the hedge effectiveness requirement relating to the hedge ratio but the risk management objective for that designated hedging relationship remains the same, the Group adjusts the hedge ratio of the hedging relationship (i.e. rebalances the hedge) so that it meets the qualifying criteria again.

The Group designates the full change in the fair value of a forward contract (i.e. including the forward elements) as the hedging instrument for all of its hedging relationships involving forward contracts.

Fair value hedges

The fair value change on qualifying hedging instruments is recognised in profit or loss except when the hedging instrument hedges an equity instrument designated at FVTOCI in which case it is recognised in other comprehensive income.

Hedge accounting is discontinued when the Group revokes the hedging relationship, when the hedging instrument expires or is sold, terminated or exercised, or when it no longer qualifies for hedge accounting. The fair value adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to profit or loss from that date.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.10. Financial instruments (continued)

5.10.8. Derivative financial instruments and hedge accounting (continued)

Cash flow hedges

When a derivative is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is recognised in OCI and accumulated in the hedging reserve. The effective portion of changes in the fair value of the derivative that is recognised in OCI is limited to the cumulative change in fair value of the hedged item, determined on a present value basis, from inception of the hedge. Any ineffective portion of changes in the fair value of the derivative is recognised immediately in profit or loss.

The Group designates only the change in fair value of the spot element of forward exchange contracts as the hedging instrument in cash flow hedging relationships. The change in fair value of the forward element of forward exchange contracts (forward points) is separately accounted for as a cost of hedging and recognised in a cost of hedging reserve within equity.

When the hedged forecast transaction subsequently results in the recognition of a non-financial item such as inventory, the amount accumulated in the hedging reserve and the cost of hedging reserve is included directly in the initial cost of the non-financial item when it is recognised.

For all other hedged forecast transactions, the amount accumulated in the hedging reserve and the cost of hedging reserve is reclassified to profit or loss in the same period or periods during which the hedged expected future cash flows affect profit or loss.

If the hedge no longer meets the criteria for hedge accounting or the hedging instrument is sold, expires, is terminated or is exercised, then hedge accounting is discontinued prospectively. When hedge accounting for cash flow hedges is discontinued, the amount that has been accumulated in the hedging reserve remains in equity until, for a hedge of a transaction resulting in the recognition of a non-financial item, it is included in the non-financial item's cost on its initial recognition or, for other cash flow hedges, it is reclassified to profit or loss in the same period or periods as the hedged expected future cash flows affect profit or loss.

If the hedged future cash flows are no longer expected to occur, then the amounts that have been accumulated in the hedging reserve and the cost of hedging reserve are immediately reclassified to profit or loss.

5.11. Expected credit loss

The Group recognises loss allowances for expected credit losses ("ECLs") on:

- financial assets measured at amortised cost;
- debt investments measured at FVTOCI; and
- contract assets

The Group also recognizes loss allowances for ECLs on finance lease receivables, which are disclosed as part of accounts and other receivables.

The Group measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-month ECLs:

- debt securities that are determined to have low credit risk at the reporting date; and
- other debt securities and bank balances for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

Loss allowances for account receivables (including lease receivables) and contract assets are always measured at an amount equal to lifetime ECLs.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.11. Expected credit loss (continued)

5.11.1. Significant increase in credit risk

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment that includes forward-looking information.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- An actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- Significant deterioration in external market indicators of credit risk for a particular financial instrument, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor, the length of time or the extent to which the fair value of a financial asset has been less than its amortised cost;
- Existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- An actual or expected significant deterioration in the operating results of the debtor;
- Significant increases in credit risk on other financial instruments of the same debtor; and
- An actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due.

Despite the foregoing, the Group assumes that the credit risk on a financial instrument has not increased significantly since initial recognition if the financial instrument is determined to have low credit risk at the reporting date. A financial instrument is determined to have low credit risk if:

- The financial instrument has a low risk of default;
- The debtor has a strong capacity to meet its contractual cash flow obligations in the near term; and
- Adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

5.11.2. Definition of default

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realizing security (if any is held); or
- the financial asset is more than 90 days past due.

The Group considers a debt security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'. The Group considers this to be Baa3 or higher per 'Moody's' or BBB- or higher per 'S&P' or 'Fitch'.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.11. Expected Credit Loss (continued)

5.11.2. Definition of default (continued)

For financial guarantee contracts, the date that the Group becomes a party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing expected credit losses. In assessing whether there has been a significant increase in the credit risk since initial recognition of a financial guarantee contract, the Group considers the changes in the risk that the specified debtor will default on the contract.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk. At each reporting date, the Group assesses whether financial assets carried at amortised cost and debt securities at FVTOCI are credit-impaired.

5.11.3. Credit impaired financial assets

A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the debtor;
- a breach of contract such as a default or being more than 90 days past due;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is probable that the debtor will enter bankruptcy or other financial reorganization; or
- the disappearance of an active market for a security because of financial difficulties.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets. For debt securities at FVTOCI, the loss allowance is charged to profit or loss and is recognised in OCI.

5.11.4. Write-off policy

The Group writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery. This is generally the case wherein the Group has exhausted all legal and remedial efforts to recover from the customers. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in the consolidated statement of profit or loss.

5.11.5. Measurement and recognition of ECL

ECLs are a probability-weighted measure of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above. As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date; for financial guarantee contracts, the exposure includes the amount drawn down as at the reporting date, together with any additional amounts expected to be drawn down in the future by default date determined based on historical trend, the Group's understanding of the specific future financing needs of the debtors, and other relevant forward-looking information.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.11. Expected credit loss (continued)

5.11.5. Measurement and recognition of ECL (continued)

For financial assets, the ECL is estimated as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the original effective interest rate. For a lease receivable, the cash flows used for determining the ECL is consistent with the cash flows used in measuring the lease receivable in accordance with IFRS 16.

For a financial guarantee contract, as the Group is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed, the expected loss allowance is the expected payment to reimburse the holder for a credit loss that it incurs less any amounts that the Group expects to receive from the holder, the debtor or any other party.

If the Group has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Group measures the loss allowance at an amount equal to 12-month ECL at the current reporting date, except for assets for which the simplified approach was used. Under the simplified approach, the Group measures the loss allowance at an amount equal to lifetime ECL.

The Group recognises a charge/reversal in respect of expected credit losses in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt instruments that are measured at FVTOCI, for which the loss allowance is recognised in other comprehensive income and accumulated in the investment revaluation reserve, and does not reduce the carrying amount of the financial asset in the consolidated statement of financial position.

5.12. Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation.

When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the consolidated statement of profit or loss net of any reimbursement. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

5.12.1. Legal provisions

The Group is involved in litigation from time-to-time in the ordinary course of business. At each reporting date, relevant management and legal counsel within the Group and external counsel where necessary evaluate litigation matters, the status of various outstanding legal cases and, where appropriate, establish provisions and disclose any contingent liabilities as required by IAS 37 - Provisions, Contingent Liabilities and Contingent Assets. In order to make an assessment for legal provisions and contingent liabilities, various factors are considered including, but not limited to, reviewing, on a case-by-case basis, the underlying facts of pending or threatened litigation, the history with prior claims, the actual or possible claim assessment by internal and external counsel and the status of negotiations.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.12. Provisions (continued)

5.12.1. Legal provisions (continued)

Based on the overall assessment of the case, if it is believed it is probable that an outflow of resources will be required to settle the obligation, it is determined whether a reliable estimate can be made. If so, an estimate of the provision under various scenarios, ranging from best case to worst case is made. The "best estimate" outcome is used and the Group records a provision in the consolidated financial statements.

5.12.2. Asset retirement obligations

Certain subsidiaries have legal obligations in respect of site restoration and abandonment of their power generation and water desalination assets and oil and gas properties at the end of their useful lives (decommissioning costs). The Group records a provision for the site restoration and abandonment based upon estimated costs at the end of their useful lives. Accordingly, a corresponding asset is recognised in property, plant and equipment. Decommissioning costs are recorded at the present value of expected costs to settle the obligations using estimated cash flows and are recognised as part of the cost of each specific asset. The cash flows are discounted at a rate that reflects the risks specific to the decommissioning liability. The accretion is expensed as incurred and recognised in the consolidated statement of profit or loss as a finance cost. The estimated future costs of the asset retirement obligations are reviewed annually and adjusted as appropriate. Changes to provisions based on revised cost estimates or discount rates applied are added to or deducted from the cost of the relevant asset.

5.12.3. Provision for onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it.

5.13. Employee benefits

5.13.1. Short-term benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service. Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

An accrual is made for the estimated liability for employees' entitlement to annual leave and leave passage as a result of services rendered by eligible employees up to the reporting date.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.13. Employee benefits (continued)

5.13.2. Retirement benefit obligation

Defined contribution plan

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to a defined contribution plan are recognised as an employee benefit expense in the consolidated statement of profit or loss in the period during which the services are rendered by employees.

Monthly pension contributions are made in respect of UAE National employees, who are covered by the Law No. 2 of 2000. The contribution made by the Group is recognised in the consolidated statement of profit or loss. The pension fund is administered by the Government of Abu Dhabi, Finance Department, represented by the Abu Dhabi Retirement Pensions and Benefits Fund. Other than the monthly pension contributions, there is no further obligation on the Group.

Defined benefit plan

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Group currently operates an unfunded scheme for defined benefits in accordance with the applicable provisions of the UAE Federal Labour Law and relevant provisions of labour laws of countries in which foreign operations are carried out by subsidiaries. This is based on periods of cumulative service and levels of employees' basic salaries at the end of employment contract. The Group's net obligation in respect of defined benefit plan is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods discounted to determine its present value.

Any unrecognised past service costs are deducted. The discount rate is the yield at the valuation date on US AA-rated corporate bonds, which in the absence of a deep market in corporate bonds within the UAE is the relevant proxy market as determined by the actuaries.

The calculation is performed annually by a qualified actuary using the projected unit credit method. When the benefits of the plan are improved, the portion of the increased benefit related to past service by employees is recognised in the consolidated statement of profit or loss on a straight-line basis over the average period until the benefits becomes vested. To the extent that the benefits vest immediately, the expense is recognised immediately in the consolidated statement of profit or loss. The Group recognises all actuarial gains and losses arising from defined benefit plans immediately in other comprehensive income and all expenses related to defined benefit plans within the consolidated statement of profit or loss.

Gains and losses on the curtailment or settlement of a defined benefit plan are recognised when the curtailment or settlement occurs.

An actuarial valuation is not performed on end of service benefits in respect of UAE employees for certain group subsidiaries as the net impact of the discount rate and future salary and benefits level on the present value of the benefits obligation are not expected by management to be significant.

5.14. Foreign currency transactions

5.14.1. Transactions and balances

Transactions in foreign currencies are translated into the respective functional currencies of Group companies at the exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into the functional currency at the exchange rate when the fair value was determined. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. Foreign currency differences are generally recognised in the consolidated statement of profit or loss and presented within 'Other income/expense'.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.14. Foreign currency transactions (continued)

5.14.2. Foreign operations

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated at exchange rates prevailing on the reporting date. Income and expense items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the date of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in a foreign exchange translation reserve (attributed to non-controlling interests as appropriate).

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation or a partial disposal of an interest in a joint arrangement or an associate that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in a foreign exchange translation reserve in respect of that operation attributable to the owner of the Company are reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that includes a foreign operation that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. partial disposals of associates or joint arrangements that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

5.15. Revenue recognition

For contracts determined to be within the scope of revenue recognition, the Group is required to apply a five-step model to determine when to recognise revenue, and at what amount. Revenue is measured based on the consideration to which the Group expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties. The Group recognises revenue when it transfers control of a product or service to a customer.

The Group recognizes revenue from the following major sources:

- Supply and distribution of water, electricity and wastewater treatment
- Oil, gas and Power
- Sale of goods
- Aviation services
- Port, marine and logistics services
- Rental and concessionaires
- Other revenues

5.15.1. Revenue from contracts with customers

Revenue is measured based on the consideration specified in a contract with a customer. The Group recognizes revenue when it transfers control over a good or service to a customer.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.15. Revenue recognition (continued)

5.15.1. Revenue from contracts with customers (continued)

The Group recognises revenue from contracts with customers based on a five-step model as set out in IFRS 15:

1. Identify the contract(s) with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.
2. Identify the performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.
3. Determine the transaction price: The transaction price is the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.
4. Allocate the transaction price to the performance obligations in the contract: For a contract that has more than one performance obligation, the Group will allocate the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Group expects to be entitled in exchange for satisfying each performance obligation.
5. Recognise revenue when (or as) the entity satisfies a performance obligation at a point in time or over time.

The Group combines two or more contracts entered into at or near the same time with the same customer and accounts for the contracts as a single contract if one or more of the following criteria are met:

- The two or more contracts entered into at or near the same time with the same customer are negotiated as a package, with a single commercial objective;
- The amount of consideration to be paid in one contract depends on the price or performance of the other contract; or
- The goods or services promised in the contracts (or some goods or services promised in each of the contracts) are a single performance obligation.

If the above criteria is met, the arrangements are combined and accounted for as a single arrangement for revenue recognition. Pre-contract cost of obtaining a contract with a customer is recognised as an asset if those costs are expected to be recovered.

The Group satisfies a performance obligation and recognises revenue over time, if one of the following criteria is met:

- The customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs; or
- The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- The Group's performance does not create an asset with an alternative use to the Group and the entity has an enforceable right to payment for performance completed to date.

For performance obligations where one of the above conditions are not met, revenue is recognised at the point in time at which the performance obligation is satisfied. The Group is required to assess each of its contracts with customers to determine whether performance obligations are satisfied over time or at a point in time in order to determine the appropriate method of recognising revenue.

When the Group satisfies a performance obligation by delivering the promised goods or services it creates a contract asset based on the amount of consideration earned by the performance. Where the amount of consideration received from a customer exceeds the amount of revenue recognised this gives rise to a contract liability. IFRS 15 requires contract assets and contract liabilities for individual customers to be presented on a net basis.

Variations which are in the nature of an extension of the existing scope of work are accounted for using cumulative catch up adjustments to the cost to complete method of revenue recognition. Variation orders which require addition of distinct goods and services to the scope at discounted prices are accounted for prospectively and variation orders which require addition of distinct goods and services to the scope at standalone selling prices are accounted for as new contracts with the customers.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.15. Revenue recognition (continued)

5.15.1. Revenue from contracts with customers (continued)

A loss is recognised in the consolidated statement of profit or loss when the expected contract costs exceed the total anticipated contract revenue. The Group assesses its revenue arrangements against specific criteria to determine, if it is acting as principal or agent.

The following table provides information about the nature and timing of the satisfaction of performance obligations in contracts with customers, and the related revenue recognition policies.

Revenue from supply and distribution of water, electricity and wastewater treatment

Revenue earned from distribution and supply business includes charges recoverable from customers. Revenue is recognised at point in time when the units of electricity and water are supplied to customers and includes an estimate of the value of the units supplied to customers between the date of the last meter reading and the reporting date. It is considered highly probable that a significant reversal in the cumulative revenue recognised will not occur based on accumulated historical experience of the Group. The Group also earns revenue from distribution of electricity and water in the UAE and other regions. Revenue from distribution of electricity and water in the region of Abu Dhabi is subject to Maximum Allowed Revenue ("MAR") calculated in accordance with a formula as defined in the License document issued by Department of Energy (DOE) previously known as Regulation and Supervision Bureau (RSB). Subsidies in respect of sale of water and electricity for the year are based on the difference between MAR and revenue billed to customers for the supply and distribution of water and electricity.

The Group earns revenue from sale of power and water. The revenue recognition of the Group's power and water business operates under IFRIC 12 is as follows:

- Where the Group determines that the Power Purchase Agreement (PPA) meets the financial asset model requirements for service concession arrangements (explained under material accounting policy on 'Service concessions'), consideration receivable is allocated by reference to the relative fair values of the services delivered. Operating revenue is recognised as the service is provided and finance revenue is recognised using the effective interest rate method on the financial asset. Fuel revenue represents reimbursements from the offtakers in the power and water subsidiaries at market prices for fuel consumed in power generation in accordance with the terms of the power and water purchase agreements and the power purchase agreements. Fuel revenue is recognised as and when fuel is consumed in the production of power and water



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.15. Revenue recognition (continued)

5.15.1. Revenue from contracts with customers (continued)

The Group earns revenue from sewerage services in region of Abu Dhabi. Revenue is measured at an amount that reflects the considerations, to which an entity expects to be entitled in exchange for transferring goods or services to customer, excluding amounts collected on behalf of third parties. The Group recognises revenue when it transfers control over goods or services to its customers. Revenue is subject to Maximum Allowed Revenue ("MAR") for sewerage services calculated in accordance with a formula as defined in the license document issued by the Department of Energy (DoE). Revenue is recognised at a point in time in line with the provision of the sewerage services.

Liquidated damages in respect of loss of revenue due to late commissioning are included in revenue net of liquidated damages payable to the offtaker when the right to receive the liquidated damages is established.

Revenue from oil, gas and power

Revenue from the sale of oil and gas, except revenue from gas storage, is recognised at point in time when control of the product is transferred to the customer, which is generally when the product is physically transferred into a vessel, pipe or other delivery mechanism and the customer accepts the product.

The Group's sales of oil and gas are priced based on market prices and where necessary adjusted for a quality differential based on the American Petroleum Institute (API) gravity of the oil and gas sold.

Lifting or offtake arrangements for oil and gas produced by certain of the Group's jointly owned assets are such that each participant may not receive and sell its precise share of the overall production in each period. The resulting imbalance between cumulative production entitlement and cumulative sales attributable to each participant at a reporting date represents 'underlift' or 'overlift'. Underlift and overlift are valued at market value and included within current assets and current liabilities respectively. Movements during an accounting period are adjusted through cost of sales such that gross profit is recognised on an entitlements basis.

Revenue from sale of goods

The Group's contracts with customers for the sale of goods generally include one performance obligation. The Group has concluded that revenue from sale of goods is recognised when control of the goods has transferred, being when the goods are delivered to the customer, the customer has full discretion over the goods, and there is no unfulfilled obligation that could affect the customer's acceptance of the goods. Delivery occurs when the goods have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the customer, and either the customer has accepted the goods in accordance with the contract, the acceptance provisions have lapsed, or the Group has objective evidence that all criteria for acceptance have been satisfied.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.15. Revenue recognition (continued)

5.15.1. Revenue from contracts with customers (continued)

It is the group's policy to sell its products to the end customer with a right of return. Therefore, a refund liability (included in trade and other payables) and a right to the returned goods (included in other current assets) are recognised for the products expected to be returned. Accumulated experience is used to estimate such returns at the time of sale at a portfolio level (expected value method). Because the number of products returned has been steady for years, it is highly probable that a significant reversal in the cumulative revenue recognised will not occur. The validity of this assumption and the estimated amount of returns are reassessed at each reporting date.

Revenue from the sales with discounts is recognised based on the price specified in the contract, net of the estimated volume discounts. Accumulated experience is used to estimate and provide for the discounts, using the expected value method, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. A refund liability (included in trade and other payables) is recognised for expected volume discounts payable to customers in relation to sales made until the end of the reporting period.

Revenue from aviation services

The Group provides services for aeroplane landing and parking, handling and cargo, airport operation and passenger fees and facilitation charges for which revenue is recognised when the services are provided. The Group sells foods and beverages and other similar items to restaurants, hotels, and lounges at airports and in events. The Group's contracts with customers for the sale of goods generally include one performance obligation. The Group has concluded that revenue from sale of goods should be recognised at the point in time when control of the asset is transferred to the customer, generally, on delivery of the goods.

Revenue from port, marine and logistic services

The Group renders property management, marine channel and logistic services to its customers. Revenue from property management is recognised when the services are provided. Revenue from marine channel charges is recognised when the marine channel is used by vessels mainly for passage and cargo operations. Revenue from logistics operations including freight forwarding, trucking, transportation and warehousing is recognised when these services are provided.

5.15.2. Other revenues

Rental and concession income

Rental income arising from operating leases is accounted for on a straight-line basis over the lease terms. Rental income represents the value of space rented out by the Group during the period. This income is recognised on a time apportionment basis.

Other revenues

Other revenues are recognised as the services are provided in accordance with the contractual terms. Revenue is measured at the fair value of the consideration received, excluding discounts and rebates.

5.15.3. Interest income

Interest income is recognised as the interest accrues using the effective interest method which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instruments to the net carrying amount of the financial asset.

5.15.4 Dividend income

Dividend income is recognised when the right to receive payment is established.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.16. Service concessions

The Group accounts for service concession arrangements under IFRIC 12 when the following conditions are met:

- the grantor (usually a government entity) controls or regulates what services the operator must provide with the infrastructure, to whom it must provide them, and at what price; and
- the grantor (usually a government entity) controls - through ownership, beneficial entitlement or otherwise - any significant residual interest in the infrastructure at the end of the term of the arrangement.

In view of the above, concession infrastructure that does not meet the requirements of IFRIC 12 is presented as property, plant and equipment. Under IFRIC 12, the operator's rights over the plant operated under concession arrangements are accounted for based on the party primarily responsible for payment:

- the "intangible asset model" is applied when users have primary responsibility to pay for the concession services; and
- the "financial asset model" is applied when the grantor has the primary responsibility to pay the operator for the concession services.

Where the grantor guarantees the amounts that will be paid over the term of the contract (e.g. via a guaranteed internal rate of return), the financial asset model is used to account for the concession infrastructure, since the grantor is primarily responsible for payment. The financial asset model is used to account for "Build, Operate and Transfer ("BOT")" contracts entered into with the grantor. The Group recognises financial assets from service concession arrangements in the consolidated statement of financial position as operating financial assets.

5.17. Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term and highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are shown under current liabilities in the consolidated statement of financial position.

In line with one of the Group's subsidiary's fiduciary duty towards shareholders of listed companies, dividends publicly distributed to shareholders are routed through the Group's subsidiary, and usually kept for a period of 30 days until distribution to shareholders. The Group records these balances as 'restricted bank balances', with a corresponding liability of 'Dividends payable to shareholders of listed companies'. Interest generated from these deposits is recognised in the consolidated statement of profit or loss.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.18. Government grants

5.18.1. Identification and recognition of a government grant

As the Government of Abu Dhabi is the Ultimate Parent of the Company, on receipt of any assistance from the Government of Abu Dhabi, the Group evaluates the assistance to determine if the transaction is a transaction with the Government in their capacity as the Ultimate Parent and therefore treated as equity contribution, or if not, then as a government grant. This determination is done after considering various factors not limited to the following:

- if the purpose of the assistance was a restricted purpose;
- are there conditions associated with the receipt of the assistance;
- if there is evidence of an equity transaction;
- the legal form and documentation of assistance; and
- would similarly support or assistance be given by the Government to an entity not owned by the Government.

Government grants are assistance by the Government in the form of transfers of resources to the Group in return for past or future compliance with certain conditions relating to the operating activities of the Group. Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

Where the assistance relates to a contribution to the capital of the Company, it is recognised as additional capital in equity ('contributed capital').

Government grants that are receivable as compensation for expenses or losses already incurred for the purpose of giving immediate financial support to the Group with no future-related costs are recognised in profit or loss in the period in which they become receivable. The benefit of a government loan at a below-market rate of interest is treated as a government grant, measured as the difference between proceeds received and the fair value of the loan based on prevailing market interest rates.

5.18.2. Non-monetary government grants

Non-monetary government grants are recognised in the consolidated statement of financial position at nominal value, and the granted assets are classified with other assets of the same nature as the granted item.

Management believes that, in some cases, when land is initially received through government grants, the probability that future economic benefits will flow to the Group is uncertain, since, until management has established plans to utilise the land, it is possible that such land may revert back to the Government. In addition, in the absence of identified use of the land, the amount of future economic benefits cannot be determined with reasonable certainty. Accordingly, land so received is not initially recognised in the consolidated financial statements until certain events occur, which enable management to conclude that it becomes probable that future economic benefits will flow to the Group from its ownership of such land, but their existence is disclosed in the consolidated financial statements.

Furthermore, for certain plots of land based on their current or intended use, it is certain that no future economic benefits will flow to the Group from use of such lands. These are not recognised as assets, but their existence is disclosed in the consolidated financial statements.

The determination of whether future economic benefits will flow to the Group is made by management of subsidiaries using guidelines approved by their Board of Directors; each such determination is also approved by their Board of Directors. Once the determination is made, land is recognised in the consolidated financial statements at nominal value.

At the point of initial recognition, and subsequently, at each reporting date, an assessment is made by management as to the ultimate use of the land, and based on such assessment, the land is transferred to the relevant asset category (such as investment properties or property plant and equipment) depending on its intended use, and is thereafter accounted for using the accounting policy in place for that relevant asset category.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.18.3. Monetary government grants

Monetary government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. Monetary grants that compensate the Group for expenses to be incurred are initially recognised in the consolidated statement of financial position as a deferred liability. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-monetary assets are recognised as deferred government grant in the consolidated statement of financial position and transferred to the consolidated statement of profit or loss on a systematic and rational basis over the useful lives of the related assets.

Subsequent to initial recognition, such grants are released to profit or loss on a systematic basis over the periods in which the related expenses are recognised. Other government grants related to assets are initially recognised as deferred income; they are then recognised in profit or loss as other income on a systematic basis as the associated expenses are recognised in the consolidated statement of profit or loss.

5.19. Leases

5.19.1. The Group as Lessee

The Group assesses whether a contract is or contains a lease, at inception of the contract. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate ("IBR"). Generally, the Group uses its IBR as the discount rate.

The Group determines its IBR by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.19. Leases (continued)

5.19.1. The Group as Lessee (continued)

The right-of-use asset and lease liability is presented as a separate line in the consolidated statement of financial position. The Group applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the 'impairment of non-financial assets' policy.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Group remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- The lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.
- The lease payments change due to changes in an index, rate or expected payments under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using an unchanged discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used).
- A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero. The Group did not make any such adjustments during the periods presented.

Whenever the Group incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognised and measured under IAS 37. To the extent that the costs relate to a right-of-use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories.

Short-term leases and leases of low-value assets

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases, including IT equipment. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

5.19.2. The Group as Lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

If an arrangement contains lease and non-lease components, then the Group applies IFRS 15 to allocate the consideration in the contract.

The Group applies the derecognition and expected credit loss requirements in IFRS 9 to the net investment in the lease. The Group further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of 'Other revenue'.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.20. Investment properties

Investment properties comprise of land, completed properties and properties under development. Land and completed properties are properties held to earn rentals and/or for capital appreciation and properties under development are properties being constructed or developed for future use as investment property.

Investment properties are measured initially at cost, including transaction costs. In case of properties under development all direct costs attributable to the design and construction, including related staff costs, are capitalised as part of the initial cost. Subsequent to initial recognition, investment properties are measured at cost, including transaction costs less accumulated depreciation and any accumulated impairment losses.

Depreciation is charged so as to allocate the cost of properties over their estimated useful life of 10 to 50 years, using straight-line method. No depreciation is provided on land. The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis.

Upon completion of construction or development, a property is transferred from properties under development to completed properties.

Transfers are made to investment properties when, and only when, there is a change in use, evidenced by the end of owner-occupation or commencement of an operating lease to another party. Transfers are made from investment properties when, and only when, there is a change in use, evidenced by commencement of owner-occupation or commencement of development with a view to sell.

Rental income from investment property is recognised as other revenue on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal.

Any gain or loss on disposal of investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

When the Group receives items of investment property as contributions from another entity (e.g. the Ultimate Parent, a related party or any other third party) for no consideration, the Group recognizes the receipt of assets at nil value. These arrangements are not contractual but are equity transactions: either specific capital contributions or non-cash distributions.

5.21. Deferred income or revenue

Deferred revenue or income represents the deferred rental income in relation to leases held by the Group as a lessor and is amortised to the consolidated statement of profit or loss in accordance with revenue recognition policies.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.22. Fair value of financial instruments

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

Where necessary, external valuers are involved for valuation of significant assets, when fair value is not readily available. Selection criteria for valuers include market knowledge, reputation, independence and whether professional standards are maintained. The management decides, after discussions with the Group's external valuers, which valuation techniques and inputs to use for each case.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.23. Taxes

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in other comprehensive income.

5.23.1. Current income tax

Current income tax comprises the expected tax payable or receivable on the taxable income or loss for the period and any adjustment to the tax payable or receivable in respect of previous periods. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes, if any. It is measured using tax rates enacted or substantively enacted at the reporting date. Current tax also includes any tax arising from dividends.

5.23.2. Value added tax

Output value added tax ("VAT") related to sales is payable to tax authorities on the earlier of (a) collection of receivables from customers or (b) delivery of goods or services to customers. Input VAT is generally recoverable against output VAT upon receipt of the VAT invoice. The tax authorities permit the settlement of VAT on a net basis. VAT related to sales and purchases is recognised in the consolidated statement of financial position on a net basis – unless the Group has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously. Where provision has been made for the expected credit loss of receivables, the charge is recorded for the gross amount of the debtor, including VAT.

5.23.3. Deferred income tax

Deferred income tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred income tax liabilities are recognised for all taxable temporary differences, except:

- where the deferred income tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be amortised except:

- where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures. Deferred income tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.23. Taxes (continued)

5.23.3. Deferred income tax (continued)

Unrecognised deferred income tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered. Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred income tax relating to items recognised directly in equity is recognised in equity and not in the consolidated statement of comprehensive income. Deferred income tax assets and deferred income tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred income taxes relate to the same taxable entity and the same taxation authority.

5.24. Contingencies

From time to time the Group receives claims in the ordinary course of business. Liabilities and contingencies in connection with these matters are periodically assessed based upon the latest information available, usually with the assistance of lawyers and other specialists. A liability is accrued only if an adverse outcome is probable and the amount of the loss can be reasonably estimated. If one of these conditions is not met, the claim is disclosed as a contingent liability, if material.

Contingent liabilities are possible obligations, whose existence will only be confirmed by future events not wholly within the Group's control or present obligation where it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured with sufficient reliability. Contingent liabilities are not recognised in the consolidated financial statements but are disclosed unless the possibility of an outflow of economic resources is considered remote. Also, to the extent any information required is not disclosed because it is not practicable to do so, that fact is stated. The actual outcome of a claim may differ from the estimated liability and consequently may affect the financial performance and position of the Group.

5.25. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

5.26. Islamic financing arrangements (Sukuks)

Islamic financing arrangements are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, Islamic borrowings are subsequently measured at amortised cost using the effective interest method. Interest on term loans and profit charges on Islamic financing arrangements are charged as an expense as they accrue, with unpaid amounts included in "Accounts and other payables".



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

5. Material accounting policy information (continued)

5.27. Dividends

Dividend payable is recorded for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not distributed at the end of the reporting period.

5.28. Current versus non-current classifications

The Group presents assets and liabilities in the consolidated statement of financial position based on current/non-current classification. An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within 12 months after the reporting period; or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within 12 months after the reporting period; or
- There is no unconditional right as at the end of the reporting period to defer the settlement of the liability for at least 12 months after the reporting period

The Group classifies all other liabilities as non-current.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

6. Critical accounting estimates and judgments

The preparation of consolidated financial statements in conformity with IFRS Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The areas requiring a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are set out below:

6.1. Critical judgments in accounting policies

6.1.1. Business model assessment

Classification and measurement of financial assets related to new investment initiatives depend on the results of the 'Solely Payments of Principal and Interest' ("SPPI") and the business model test. The Group determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgement reflecting all relevant evidence including how the performance of the assets is evaluated and their performance measured, the risks that affect the performance of the assets and how these are managed and how the managers of the assets are compensated. In making an assessment of the objective of the business model in which a financial asset is held, the Group considers all of the relevant information about how the business is managed, including:

- the documented investment strategy and the execution of this strategy in practice. This includes whether the investment strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Group's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how the investment manager is compensated: e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- the frequency, volume, and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

6.1.2. Transmission, distribution and sewage infrastructure

The Group operates transmission, distribution and sewage infrastructure under the licenses and Regulatory Control Mechanisms provided by DoE. Management has performed an assessment whether the arrangement represents a service concession and concluded that while the government controls or regulates the services provided by the Group, as a regulated utility, it does not control the significant residual interest in the infrastructure. Therefore, the Group's transmission, distribution and sewage assets are not in scope of IFRIC 12.

6.1.3. Capitalisation of project costs

a) Transmission network

In determining the timing of recording of assets and commencing the depreciation, management has considered the principles laid down in IAS 16 - Property, Plant and Equipment, the time of the completion of the commissioning and the time when the asset is ready for its intended use i.e. it is probable that economic benefits will flow to the Group and assets are operational and under the use of the Group. Project costs, related to the transmission network of the Group, capitalised under capital work in progress are transferred to the relevant category of property, plant and equipment when the following criteria are met:

- the distribution network is connected to the transmission network,
- the project capitalisation form is approved by the asset management directorate, and
- the provisional acceptance certificate is issued to the contractor.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

6.1. Critical judgments in accounting policies (continued)

6.1.3. Capitalisation of project costs (continued)

Any revision in the engineer's estimates are adjusted prospectively with the recorded project costs. The Group recognises funded transmission and despatch projects once the respective work is completed, all the regulatory approvals are obtained from the Regulation and Supervision Bureau, the transmission and despatch asset transfer agreements are signed and the transmission and despatch assets are made available for use.

b) Major development projects - Distribution and Sewerage assets

To connect newly developed properties to the main distribution and sewerage network, the Group receives certain distribution and sewerage infrastructure assets from various developers under asset transfer agreements and assumes full responsibility for the operation and maintenance of these assets. Management has applied judgement in determining that a liability exists in respect of these infrastructure assets. Although formal agreements are not yet in place, the Group does not have an unconditional right to avoid settling the obligation, and therefore recognises a liability, classified as current, at the reporting date.

In determining the timing of recognition of these infrastructure assets and commencement of depreciation, management considered the principles in IAS 16, including the point at which commissioning is complete and the assets are ready for their intended use - namely, when it becomes probable that economic benefits will flow to the Group given its exclusive distribution and sewerage licence, and when the infrastructure assets are operational and under the Group's use.

During the year, management assessed the detailed criteria of IAS 16 and reviewed the transfer agreements and related correspondence with developers and project consultants to determine the appropriate recognition of these assets in the Group's consolidated financial statements. Based on this assessment, management concluded that the infrastructure assets meet the capitalisation conditions under IAS 16 and are therefore depreciated from the date on which they were available for use.

6.1.4. Assessment of control and significant influence

One of the Group's principal activities is investing and managing investments through different holdings in investees. The Group applies significant judgement with respect to the classification of investments regarding whether there is control or significant influence exercised on those investments or an investment is simply a financial investment.

For assessing control, the Group has considered power over the investee, exposure, or rights, to variable returns from its involvement with the investee and the ability to use its power over the investee to affect its returns. Despite the Group owning a majority of the shareholdings in the investee, if there are certain control impediments, including but not limited to restrictions on the Group's financial and operating decision-making ability, management concludes that the Group cannot exercise control over the investee. If management conclude that there is control, these investee companies will be consolidated.

For assessing significant influence, the Group has considered the ability to participate in the financial and operating policy decisions of the investee. Significant influence is presumed to exist when the Group holds 20% or more of the voting power of the investee. The Group has further considered the extent of representation on the Board of Directors, including the ability of another vote holder to operate the investee without regard to the views of the Group, or equivalent governing body of the investee and participation in policy-making processes, including participation in decisions about dividends or other distributions, material transactions between the Group and its investee, interchange of managerial personnel and provision of essential technical information.

Specifically, significant judgement has been applied in assessing the classification of the Company's investment in Etihad Rail Company PJSC ("ERC"). The Company owns 70% of the shares of ERC. However, does not have power and cannot direct the relevant activities of ERC, as decision making over ERC requires a majority of voting rights, ADQ does not have a majority. Management has assessed that the Company has significant influence over ERC by virtue of its right pursuant to Federal Decree - Law No. 2 of 2009 to appoint two out of nine directors to the Board of Directors of ERC. Consequently, ERC has been classified as an associate.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

6.1. Critical judgments in accounting policies (continued)

6.1.4. Assessment of control and significant influence (continued)

The Group considers that it has de-facto control over E7 Group PJSC ("E7"), even though it owns less than 50% of share capital based on the following criteria:

- The Group has appointed majority of the seven members of E7 Board ("Board");
- Resolutions of the Board and therefore decisions, are issued based on a simple majority, thus giving the Group outright control over decision making by the Board;
- In accordance with E7's Articles of Association, the Board is fully empowered to manage and carry out all acts and transactions on behalf of the entity;
- The Group is the single largest shareholder of E7 with 39.76% of the outstanding share capital, furthermore the remainder of E7 shares are widely dispersed amongst various shareholders.

6.2. Key sources of estimation uncertainty

6.2.1. Calculation of loss allowance

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating). The provision matrix is initially based on the historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the hospitality sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in Note 16.

6.2.2. Impairment of non-financial assets

A decline in the value of non-financial assets could have a significant effect on the amounts recognised in the consolidated financial statements. Management assesses the impairment of property, plant and equipment, investment properties, right-of-use assets, intangible assets and goodwill, investments in equity-accounted investees and capital work-in-progress whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Factors that are considered important which could trigger an impairment review include:

- evidence from internal reporting which indicates that the economic performance of the asset is, or will be, worse than expected.
- significant decline in the market value that would be expected from the downturn in general market conditions.
- changes in technology, markets, economies and laws that may cause the asset to become outdated or obsolete.

The Group estimates that reasonably possible changes in the assumptions used for the impairment would not cause the recoverable amount of either CGU to decline below the carrying amount. An impairment loss is recognised if the carrying amount of an asset or its CGU exceeds its recoverable amount. CGU is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognised in the Group consolidated statement of profit or loss. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of other assets in the unit (group or units) on a pro rata basis.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. These calculations require the use of estimates as further detailed in Note 19.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

6. Critical accounting estimates and judgments (continued)

6.2. Key sources of estimation uncertainty (continued)

6.2.3. Useful lives of property, plant and equipment and investment properties

The Group's management determines the estimated useful lives of its property, plant and equipment and investment properties for calculating depreciation. This estimate is determined after considering the expected usage of the asset or physical wear and tear. Management reviews the residual value and useful lives annually and future depreciation charge would be adjusted where the management believes the useful lives differ from previous estimates.

6.2.4. Discount rate used for initial measurement of lease liability

The Group, as a lessee, measures the lease liability at the present value of the unpaid lease payments at the commencement date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses its IBR.

IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use assets in a similar economic environment.

The Group determines its IBR with reference to its existing and historical cost of borrowing adjusted for the term and security against such borrowing.

6.2.5. Determining the lease term of contracts with renewal and termination options - Group as a lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has several lease contracts that include extension and termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g. construction of significant leasehold improvements or significant customisation to the leased asset).

The Group includes the renewal period as part of the lease term for leases with shorter non-cancellable period (i.e. 3 to 5 years). The Group typically exercises its option to renew for these leases because there will be a significant negative effect on production if a replacement asset is not readily available. Furthermore, the periods covered by termination options are included as part of the lease term only when they are reasonably certain not to be exercised.

6.2.6. Estimation of oil and gas reserves

Oil and gas reserves and resources used for accounting purposes are estimated using internationally accepted methods and standards. The Group's annual oil and gas reserves and resources review process includes an external audit process conducted by appropriately qualified parties. All reserve estimates are subject to revision, either upward or downward, based on new information, such as from development drilling and production activities or from changes in economic factors, including product prices, contract terms or development plans. In general, changes in the technical maturity of hydrocarbon reserves resulting from new information becoming available from development and production activities have tended to be the most significant cause of annual revisions. Changes in oil and gas reserves are an important indication of impairment or reversal of impairment and may result in subsequent impairment charges or reversals as well as affecting the unit-of-production depreciation charge in the consolidated statement of profit or loss.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

6. Critical accounting estimates and judgments (continued)

6.2. Key sources of estimation uncertainty (continued)

6.2.7. Deferred tax asset

The Group recognises the net future tax benefit to the extent that it is probable that the deductible temporary differences will reverse in the foreseeable future. Assessing the recoverability of deferred income tax assets requires the Group to make significant assumptions related to expectations of future taxable income. Estimates of future taxable income are based on forecast cash flows from operations and the application of existing tax laws in each jurisdiction. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the Group to realise the net deferred tax assets recorded at the reporting date could be impacted. Additionally, future changes in tax laws in the jurisdictions in which the Group operates could limit the ability of the Group to obtain tax deductions in future periods.

6.2.8. Provision for lease return conditions

The measurement of the provision for lease return conditions requires management to anticipate: (i) the condition of the asset at the end of lease term based on the expected usage; (ii) the maintenance cost required to be incurred using current values; and (iii) applying appropriate escalation rates in the range of 3%-5% to the current cost. Management then applies an appropriate interest rate in the range of 3.6%-5.9% that discounts the provision to its present value. The present value of the provision is then recognised as a right-of-use asset and depreciated over the lease term.

6.2.9. Measurement of fair value of financial assets

The valuation techniques of level 3 investments of the Group require certain unobservable inputs to be estimated by valuation team of the Group. These are discussed in detail in Note 34 along with respective valuation techniques. The valuation team regularly reviews significant unobservable inputs and valuation adjustments based on information available to market participants. If third party information is used to measure fair values, then the valuation team assesses the evidence obtained from the third parties to support the conclusion that these valuations meet the requirements of the IFRS Accounting Standards, including the level in the fair value hierarchy in which the valuations should be classified.

6.2.10 Provision for decommissioning

Decommissioning costs will be incurred by certain subsidiaries of Group at the end of the operating life of certain of the Group's facilities and properties. The ultimate decommissioning costs or asset retirement obligations are uncertain and cost estimates can vary in response to many factors including changes to relevant legal requirements, the emergence of new restoration techniques or experience at production sites. The expected timing of expenditure can also change, for example in response to changes in laws and regulations or their interpretation, and/or due to changes in commodity prices. The provision is most sensitive to commodity price assumptions, foreign exchange rate assumptions, inflation and discount rates used in the cash flow models. Certain asset retirement obligations in the Energy and Utilities sector were discounted at a real rate of 1% at 31 December 2025 (2024: 1%). A variation in this discount rate of 1% would change the decommissioning liabilities by approximately AED 203 million (2024: AED 286 million).

Furthermore, in relation to dismantling of the Barakah Nuclear Power Plant (BNPP), the decommissioning liability is measured at the present value of expected future cash flows required to dismantle the nuclear power units and dispose of spent fuel (note 31). A key estimate in determining this liability is the discount rate applied in calculating its present value. Management has assumed the weighted average cost of debt of 4.21% (2024: 4.12%) to be an appropriate discount rate for this liability. Changes in the discount rate may materially affect the amount of the provision recognised.

As the Decommissioning Trust Fund ("DTF") has not yet been established, management considers that no settlement of the obligation will occur in the next 12 months. Accordingly, the full balance of the decommissioning liability continues to be classified as a non-current liability as at 31 December 2025 and 31 December 2024.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

6. Critical accounting estimates and judgments (continued)

6.2. Key sources of estimation uncertainty (continued)

6.2.11 Revenue from supply and distribution of water, electricity and wastewater treatment

Revenue from supply and distribution of water, electricity and wastewater treatment for sales of water and electricity includes subsidies which are subject to Maximum Allowed Revenue (MAR), i.e. it is calculated as the difference between MAR which is determined in its Regulatory Control Framework (issued by the DoE) and the revenue relating to supply and distribution of water and electricity from its customers. Accordingly, the Group recognised this revenue for supply and distribution of water and electricity based on those rights and rewards that are confirmed during the period and presented it as part of revenue from contracts with customers on the basis that it arises in the course of the Group's ordinary activities and in substance represents a compensation to end customers which is passed to them by means of regulated tariffs.

7. Revenue

	Revenue from contracts with customers	Other revenue	Total
	AED' million	AED' million	AED' million
Revenue from supply and distribution of water, electricity and wastewater treatment	48,956	-	48,956
Revenue from oil, gas and power	4,227	-	4,227
¹ Revenue from aviation services	40,197	215	40,412
² Revenue from sale of goods	25,663	-	25,663
Revenue from port, marine and logistic services	19,924	-	19,924
Rental income	-	2,996	2,996
Interest income from banking operations	-	1,305	1,305
Others	4,480	189	4,669
For the year ended 31 December 2025	143,447	4,705	148,152

	Revenue from contracts with customers	Other revenue	Total
	AED' million	AED' million	AED' million
Revenue from supply and distribution of water, electricity and wastewater treatment	45,655	-	45,655
Revenue from oil, gas and power	5,777	-	5,777
¹ Revenue from aviation services	33,130	144	33,274
² Revenue from sale of goods	22,947	-	22,947
Revenue from port, marine and logistic services	14,442	-	14,442
Rental income	-	2,284	2,284
Others	3,407	104	3,511
For the year ended 31 December 2024	125,358	2,532	127,890

¹ Revenue from aviation services include revenue recognised from transportation services, customer loyalty programme and sale of guest miles.

²Revenue from sale of goods majorly includes the sale of pharmaceutical goods, FMCG, Steel and building materials.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

7. Revenue (continued)

7.1. Disaggregation of revenue

The Group mainly derives its revenue from contracts with customers for the transfer of goods and services over a period and at a point in time in the following major product lines. The disaggregation of revenue from contracts with customers is as follows:

	Goods or services transferred at a point in time	Goods or services transferred over a period of time	Total
	AED' million	AED' million	AED' million
Revenue from supply and distribution of water, electricity and wastewater treatment	47,451	1,505	48,956
Revenue from oil, gas and power	3,770	457	4,227
Revenue from aviation services	34,185	6,012	40,197
Revenue from sale of goods	25,663	-	25,663
Revenue from port, marine and logistic services	19,694	230	19,924
Others	3,902	578	4,480
For the year ended 31 December 2025	134,665	8,782	143,447

	Goods or services transferred at a point in time	Goods or services transferred over a period of time	Total
	AED' million	AED' million	AED' million
Revenue from supply and distribution of water, electricity and wastewater treatment	44,107	1,548	45,655
Revenue from oil, gas and power	5,091	686	5,777
Revenue from aviation services	27,090	6,040	33,130
Revenue from sale of goods	22,947	-	22,947
Revenue from port, marine and logistic services	14,442	-	14,442
Others	2,722	685	3,407
For the year ended 31 December 2024	116,399	8,959	125,358

7.2. Receivables, contract assets and contract liabilities

The following table provides information about the receivables, contract assets and liabilities from contracts with customers as at year end:

	Notes	2025 AED' million	2024 AED' million
Receivables from contracts with customers	16	18,759	16,600
Contract assets	16	4,300	5,703
Contract liabilities	28	8,287	7,311

Contract assets represent the Group's right to consideration for goods or services that have been transferred to the customer, where that right is conditional on something other than the passage of time. These arise when the Group has performed under a contract but the right to invoice the customer is not yet unconditional. Once the Group's right to consideration becomes unconditional—typically when only the passage of time is required—the contract asset is reclassified to trade receivables.

Contract liabilities primarily relate to the advance consideration received from customers, for which revenue is recognised over time. These amounts will be recognised as revenue when the related performance obligations are satisfied by the Group.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

7.3 Revenue recognised in relation to contract liabilities

Revenue recognised in the current reporting period relates to carried-forward contract liabilities and deferred revenue amounted to AED 3,124 million (2024: AED 3,449 million). Other major movements in the current year for carried-forward contract liabilities and deferred revenue are additions in accordance with normal business activities.

There were no material revenues relating to performance obligations that were satisfied in prior periods during both years.

8. Staff costs

	Note	2025 AED' million	2024 AED' million
Wages and salaries		15,198	13,350
Accommodation and other employees' benefits		9,455	7,841
Provision for retirement benefit obligation	30	646	392
Social security contributions		642	492
For the years ended 31 December		25,941	22,075

9. Depreciation and amortisation

	Notes	2025 AED' million	2024 (Restated) AED' million
Depreciation of property, plant and equipment	18	16,446	15,820
Depreciation of right-of-use assets	21	3,196	2,346
Depreciation of investment properties	20	683	679
Amortisation of intangible assets	19	1,164	1,137
For the years ended 31 December		21,489	19,982

10. Impairment and expected credit loss

	Notes	2025 AED' million	2024 AED' million
Impairment loss on non-financial assets			
Impairment loss on property, plant and equipment	18	207	189
Impairment reversal on assets held for disposal		(16)	-
Impairment loss on intangible assets	19	11	377
Impairment reversal on investment properties	20	(41)	-
Impairment reversal on right-of-use assets	21	(25)	(104)
Impairment loss on other non-financial assets		12	8
Impairment loss on investments in equity-accounted investees	22	75	380
		223	850
Expected credit loss on financial assets			
Expected credit loss on accounts and other receivables	16	1,383	372
Expected credit reversal on cash and bank balances		(16)	(5)
Expected credit loss on other financial assets		42	7
Expected credit loss on operating financial assets	24	-	436
		1,409	810



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

11. Other operating expenses

	Notes	2025 AED' million	2024 AED' million
Materials and consumables	15	15,459	14,569
Administrative expenses		4,122	3,407
Repairs and maintenance		4,738	6,154
Utilities and communication		179	257
Outsourcing		2,665	2,696
Fuel expenses, energy payments and other related expenses		22,024	20,008
Selling, marketing and distribution		1,989	1,232
Fund expenses		3,964	2,952
Provision for slow moving and obsolete inventories	15	214	15
Other direct costs	11.1	27,593	18,777
Other expenses		1,418	654
For the years ended 31 December		84,365	70,721

11.1. Other direct costs

	2025 AED' million	2024 AED' million
Power generation and supply	2,847	3,206
Port and marine operations	10,737	5,898
Aviation and related services	7,587	4,813
Interest expense from banking operations	1,643	-
Other direct expenses	4,779	4,860
For the years ended 31 December	27,593	18,777

11.2. Auditors' remuneration

	2025 AED' million	2024 AED' million
Audit services	82	71
Other assurance services	33	20
Non-assurance services required by law	16	32
All other non-assurance services performed by statutory auditor	5	1
For the years ended 31 December	136	124

12. Other income

	Note	2025 AED' million	2024 AED' million
Foreign exchange gain/(loss) - net		1,709	(773)
Gain/(loss) on disposal of property, plant and equipment and investment properties		146	(124)
¹ Gain/(loss) on disposal of investments		453	4,847
² Gain on bargain purchase		-	3,652
Others		847	1,440
For the years ended 31 December		3,155	9,042

¹During 2024, gain on disposal of investments mainly comprises disposal of interests in Modon, ADNEC and certain other subsidiaries (together referred to as "Terra") that were classified as assets held-for-disposal as of 31 December 2023 (Note 36).



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

12. Other income (continued)

²During 2024, gain on bargain purchase mainly related to the acquisitions of Modon Holding PSC (Note 22) and Abu Dhabi Aviation PJSC (Note 36).

13. Finance cost

	Notes	2025 AED' million	2024 AED' million
Interest expense on loans and borrowings, and other payables		10,011	9,626
Interest expense on lease liabilities	27	983	790
Asset retirement obligations accretion expense	31	807	835
Other finance costs		1,006	562
For the years ended 31 December		12,807	11,813

14. Income taxes

14.1. Income tax expense

The major components of income tax expense as recognised in the consolidated statement of profit or loss are as follows:

	2025 AED' million	2024 AED' million
a) Current tax expense		
Current income tax	1,538	2,342
Adjustment in respect of prior years' tax charge	(152)	(144)
	1,386	2,198
b) Deferred tax expense/(credit)		
Origination and reversal of temporary differences	162	414
Adjustment in respect of prior years' tax charge	(2)	(15)
Other movements	(1)	(38)
	159	361
c) Other tax related expenses		
Pillar II income taxes	20	-
Income tax expense for the years ended 31 December	1,565	2,559



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

14. Income taxes (continued)

14.2. Deferred income tax

The following are the deferred tax assets recognised by the Group and movements thereon during the current and prior reporting year.

	Asset retirement obligations AED' million	Property, plant and equipment AED' million	Tax losses AED' million	Other temporary differences AED' million	Total AED' million
Deferred tax assets as at 1 January 2024	3,913	(179)	803	1,185	5,722
Acquisition through business combination (Note 36)	-	-	-	15	15
(Charged)/credited to consolidated statement of profit or loss	(131)	368	222	(840)	(381)
Other movements	(37)	19	8	(23)	(33)
Total deferred tax assets as at 31 December 2024	3,745	208	1,033	337	5,323
Acquisition through business combination (Note 36)	6	1	153	95	255
Charged to consolidated statement of profit or loss	(626)	(7)	(16)	(409)	(1,058)
Other movements	71	(2)	18	(32)	55
Total deferred tax assets as at 31 December 2025	3,196	200	1,188	(9)	4,575
Set-off of deferred tax liabilities					(18)
Net deferred tax assets as at 31 December 2025					4,557

Based on the latest available forecast of future profits, the Group has determined AED 1,948 million of tax losses (2024: AED 1,906 million) are unlikely to be utilised in the foreseeable future. Hence, no deferred tax asset benefit has been recognised, though these losses remain available for offset against future taxable profits. There are no unutilised tax losses (2024: Nil) that will expire in the next five-year period.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

14. Income taxes (continued)

14.2. Deferred income tax (continued)

The following are the deferred tax liabilities recognised by the Group and movements thereon during the current and prior reporting year.

	Intangible assets	Property, plant and equipment	Investment Properties	Other temporary differences	Total
	AED' million	AED' million	AED' million	AED' million	AED' million
Deferred tax liabilities as at 1 January 2024	635	1,088	126	636	2,485
Adjustment in respect of prior years	-	(15)	-	-	(15)
Acquisition through business combination (Note 36)	-	-	237	197	434
Charged/(credited) to consolidated statement of profit or loss	88	(88)	3	(9)	(6)
Other movements	(56)	(0)	(1)	104	47
Total deferred tax liabilities as at 31 December 2024	667	985	365	928	2,945
Acquisition through business combination (Note 36)	356	38	-	(46)	348
Charged/(credited) to consolidated statement of profit or loss	(114)	(258)	1	(521)	(892)
Other movements	424	103	(245)	(41)	241
Total deferred tax liabilities as at 31 December 2025	1,333	868	121	320	2,642
Set-off of deferred tax assets					(18)
Net deferred tax liabilities as at 31 December 2025					2,624

14.3. Reconciliation of tax expense

The income tax expense relates to subsidiary companies' international operations which are subject to income tax at rates in their respective countries of operations. As the Group operates in multiple tax jurisdictions, each with its own applicable tax rates, the profit/(loss) before income tax has been reconciled to income tax expense by aggregating separate reconciliations prepared by applying the product of accounting profit subject to tax multiplied by applicable income tax rate in each individual jurisdiction for the years ended 31 December, as follows:



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

14. Income taxes (continued)

14.3. Reconciliation of tax expense (continued)

	2025	2024
	AED' million	AED' million
Profit before income tax from continuing operations	44,602	28,472
Loss before income tax from discontinued operations	-	(23)
Profit before income tax	44,602	28,449
Tax calculated at domestic tax rates applicable to profits in respective tax jurisdictions	1,860	2,561
Less the tax effect on:		
Adjustment in respect to income tax of previous years	(155)	(159)
Withholding taxes	63	15
Tax incentives	-	(6)
Special production taxes on upstream tax of previous years	(83)	(161)
Disallowable expenses	187	191
Reversal of prior year temporary differences	(439)	-
Pillar II income taxes	20	-
Other movements	112	118
For the years ended 31 December	1,565	2,559

15. Inventories

	Note	2025	2024
		AED' million	AED' million
Nuclear fuel		5,792	5,742
Consumables and stores and spares		8,620	8,040
Raw materials		1,397	1,235
Work-in-progress and finished goods		3,064	2,657
Other assets		624	470
Goods-in-transit		115	95
		19,612	18,239
Less: Provision for slow moving and obsolete inventories	15.1	(1,969)	(1,938)
At 31 December		17,643	16,301

Inventories worth AED 13,948 million (2024: AED 13,801 million) are expected to be recovered in the next 12 months.

During the year, borrowing costs amounting to AED 110 million (2024: AED 66 million) were capitalised in inventories.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

15. Inventories (continued)

15.1. Provision for slow moving and obsolete inventories

	Note	2025 AED' million	2024 AED' million
At 1 January		1,938	2,057
Charge for the year	11	214	15
Transfers to assets held-for-disposal		(2)	(9)
Written off during the year		(181)	(95)
Foreign exchange adjustments		-	(12)
Other movements		-	(18)
At 31 December		1,969	1,938

The cost of inventories recognised as expense and included in the consolidated statement of profit or loss amounted to AED 15,459 million (2024: AED 14,569 million) and is presented as part of "Materials and consumables" (Note 11).

16. Accounts and other receivables

16.1. Details of carrying amount

	Note	2025 AED' million	2024 AED' million
Non-current			
Trade receivables due from third parties		6	348
Receivables due from related parties	39	2,270	1,980
Advances to contractors and suppliers		846	94
Lease receivables		2,966	2,565
¹ Loan receivables		14,050	13,780
Other receivables		1,088	1,875
Allowance for expected credit losses		(229)	(1,054)
		20,997	19,588
Current			
Trade receivables due from third parties		18,753	16,252
Receivables due from related parties	39	17,875	19,123
Advances to contractors and suppliers		3,068	2,930
Prepayments		2,263	2,253
Contract assets		4,300	5,703
Loan receivables		4,888	41
VAT and other tax receivables		1,822	1,576
Accrued income		1,508	1,130
Other receivables		4,404	6,870
Allowance for expected credit losses		(3,983)	(2,807)
		54,898	53,071

¹During the year ended 31 December 2025, TAQA provided a shareholder loan of AED 651 million to Masdar. During the year ended 31 December 2024, TAQA provided a shareholder loan of AED 7,749 million to Masdar. The loan has no set repayment date and bears no interest. The proceeds of the loan will be used in connection with investments approved in accordance with the Borrower's delegation of authority. A loan of AED 275 million to Dhafrah Solar Energy Holding Company L.LC was also provided. The loan has no set repayment date and bears no interest. The proceeds of the loan will be used to repay outstanding amounts under any external equity bridge loan agreement.

The average credit period on sale of goods and rendering of services is 60 days (2024: 60 days). No interest is charged on outstanding trade receivables.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

16. Accounts and other receivables (continued)

16.1. Details of carrying amount (continued)

The Group always measures the loss allowance for trade receivables at an amount equal to lifetime expected credit loss ("ECL"). The ECL on trade receivables are estimated using the provision matrix by reference to past default experience of the debtor and an analysis of the debtors' current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

The Group does not have significant credit risk concentration on its trade and other receivables, since they arise from diversified businesses that have a large customer base.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period. The Group writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings. None of the trade receivables that have been written off are subject to enforcement activities.

16.2. Advances to contractors and suppliers

The Group signed various contracts with third parties to execute work requested by governmental entities. In accordance with such contracts, the Group has provided an advance balance to contractors which will be adjusted from future payments to such contractors for work to be executed in future.

16.3. Allowance for expected credit losses

	AED' million
At 1 January 2024	4,269
Charge for the year (Note 10)	372
Written off during the year	(549)
Reversal during the year	(167)
Foreign exchange adjustments	527
Disposal of a subsidiary	(495)
Other movements	(96)
At 31 December 2024	3,861
Charge for the year (Note 10)	1,383
Written off during the year	(429)
Reversal during the year	(1,335)
Foreign exchange adjustments	165
Disposal of a subsidiary	(34)
Acquisition through business combination (Note 36)	321
Other movements	280
At 31 December 2025	4,212

16.4 Lease receivables

Maturity analysis of finance lease receivables is as follows:

	2025	2024
	AED' million	AED' million
Less than one year	47	22
Between one and five years	112	88
More than five years	3,387	2,965
Less: Unearned interest	(15)	(21)
At 31 December	3,531	3,054



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

17. Cash and cash equivalents

	2025	2024
	AED' million	AED' million
Bank balances:		
- ¹ Deposit accounts	60,016	49,892
- Call and current accounts	22,259	31,742
Cash in hand	214	83
Cash and cash equivalents in the consolidated statement of financial position	82,489	81,717
Less: Bank overdrafts (Note 26)	(804)	(548)
Cash and cash equivalents in the consolidated statement of cash flows	81,685	81,169

Balances with banks are assessed to have low credit risk of default since these banks are highly regulated by central banks.

¹Fixed term deposits are placed with local financial institutions and denominated in UAE Dirhams and carry interest at prevailing market rates.

17.1. Significant non-cash transactions

	Notes	2025	2024
		AED' million	AED' million
Additions to PPE arising from transfer of developer and municipality projects	18	315	808
Transfer of entities and assets to associates	22	-	17,336
Transfer to PPE from investment properties		363	-
Transfer of PPE (to)/from inventories	18	(292)	489
¹ Transfer of net assets to shareholder		18,809	-
Acquisition of a subsidiary accounted as a business combination	36	-	1,695
		19,195	20,328

¹Relates to transfer of investment in Modon Holding PSC (Note 22) and net assets of Q Mobility LLC (Note 36).

17.2. Restricted bank balances

As at 31 December 2025, the Group has restricted cash balances of AED 3,495 million (2024: AED 2,194 million). These are primarily related to the dividends held for distribution to the shareholders of the listed companies.

Pursuant to Securities and Commodities Authority ("SCA") Board of Directors Decision No. 2 of 2015, all listed companies are required to deposit their declared cash dividends in the bank account of a subsidiary company by following the process determined by the subsidiary company in coordination with the SCA. The Company deposits the cash dividends in the bank accounts of the shareholders of the listed companies within thirty days from the date of the general assembly resolution or board of directors' decision of respective listed companies to distribute such dividends. As at 31 December 2025, the subsidiary company held AED 2,126 million (2024: AED 1,944 million) representing dividends entitlements to the shareholders of certain listed companies and a corresponding amount was recorded as other payables to the shareholders of listed companies. Restricted bank balances are presented net of expected credit loss on the consolidated statement of financial position. Due to the short-term nature of restricted bank balances, their carrying amount is considered to be the same as their fair value.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

17. Cash and bank balances (continued)

17.3. Changes in liability arising from financing activities

The table below details changes in the Group's liabilities arising from financing activities. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	2025		
	Loans and borrowings (Excluding bank overdrafts) AED' million	Lease liabilities AED' million	Total AED' million
At 1 January 2025	206,728	16,170	222,898
Movement during the year:			
Acquisition through business combination	3,265	964	4,229
Additions	49,484	8,624	58,108
Accrual of interest	9,916	983	10,899
Payments	(31,799)	(4,374)	(36,173)
Lease termination	-	(69)	(69)
Remeasurements	-	107	107
Transfers from liabilities directly associated with the assets held-for-disposal	-	6	6
Foreign exchange adjustments	1,238	99	1,337
Conversion of equity bridge loans	(4,493)	-	(4,493)
Other movements	(2,017)	(116)	(2,133)
	25,594	6,224	31,818
At 31 December 2025	232,322	22,394	254,716
	2024		
	Loans and borrowings (Excluding bank overdrafts) AED' million	Lease liabilities AED' million	Total AED' million
At 1 January 2024	189,533	13,826	203,359
Movement during the year:			
Acquisition through business combination	2,513	430	2,943
Additions	57,733	4,742	62,475
Accrual of interest	6,612	790	7,402
Payments	(49,343)	(3,739)	(53,082)
Lease termination	-	(545)	(545)
Remeasurements	-	702	702
Foreign exchange adjustments	(236)	(67)	(303)
Other movements	(84)	31	(53)
	17,195	2,344	19,539
At 31 December 2024	206,728	16,170	222,898



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

18. Property, plant and equipment

18.1. Reconciliation of carrying amounts

18.1.1. Cost

	Land and buildings	Plant and equipment	Oil and gas assets	Aircraft, components and parts	Fixtures and fittings	Leasehold improvements	Motor vehicles	Bearer plants	Capital work in progress	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
At 1 January 2024 (audited) (restated)	74,617	336,721	68,921	34,908	6,577	493	1,037	433	51,010	574,717
Acquisition through business combination (Note 36)	2,230	1,219	-	747	42	-	28	113	68	4,447
Additions	690	5,089	1,055	538	321	63	29	81	11,653	19,519
¹ Transfers from/(to) capital work-in-progress	14,318	14,255	-	1,749	(363)	1	5	8	(29,973)	-
Transfers to assets held-for-disposal	(70)	(999)	-	-	(6)	-	(4)	-	-	(1,079)
Transfers to intangible assets (Note 19)	-	-	-	-	(492)	-	-	-	(10)	(502)
Disposals	(70)	(1,008)	(752)	(63)	(185)	(14)	(24)	-	(172)	(2,288)
Foreign exchange adjustments	(108)	(418)	(181)	-	(26)	-	(3)	(6)	34	(708)
Transfers from/(to) inventories	-	508	-	-	-	-	-	-	(19)	489
Revision of decommissioning and restoration provision	-	156	128	-	-	-	-	-	2,397	2,681
Write off	(68)	(57)	-	(1,629)	-	-	-	-	-	(1,754)
Other movements	588	504	-	320	(246)	(28)	39	6	(871)	312
At 31 December 2024 (restated)	92,127	355,970	69,171	36,570	5,622	515	1,107	635	34,117	595,834



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

18. Property, plant and equipment (continued)

18.1. Reconciliation of carrying amounts (continued)

18.1.1. Cost (continued)

	Land and buildings	Plant and equipment	Oil and gas assets	Aircraft, components and parts	Fixtures and fittings	Leasehold improvements	Motor vehicles	Bearer plants	² Capital work in progress	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
At 1 January 2025 (audited) (restated)	92,127	355,970	69,171	36,570	5,622	515	1,107	635	34,117	595,834
Acquisition through business combination (Note 36)	572	87	-	-	352	71	48	-	62	1,192
Additions	321	4,024	927	2,937	262	41	138	258	20,323	29,231
¹ Transfers from capital work-in-progress	1,465	4,450	-	4,783	963	(6)	(15)	987	(12,627)	-
Transfers to assets held-for-disposal	(51)	-	-	-	(211)	-	-	-	-	(262)
Transfers (to)/from intangible assets (Note 19)	51	13	-	-	7	-	(1)	-	(26)	44
Disposals	(134)	(138)	(619)	(71)	(65)	(2)	(22)	-	(9)	(1,060)
Foreign exchange adjustments	77	97	990	-	50	12	4	-	10	1,240
Transfers to inventories	37	(297)	-	-	-	-	-	-	(32)	(292)
Revision of decommissioning and restoration provision	-	(107)	35	-	-	-	-	-	-	(72)
Write off	(753)	(1,378)	-	(1,132)	(244)	(41)	(7)	-	(238)	(3,793)
Other movements	(50)	1,380	(818)	565	(25)	(1)	16	(151)	402	1,318
At 31 December 2025	93,662	364,101	69,686	43,652	6,711	589	1,268	1,729	41,982	623,380

Additions in 2025 include transfer of developer and municipality projects to the Group of AED 315 million (2024: AED 808 million).

¹During 2024, Unit 4 of nuclear plant of the Group began commercial operations for the supply of available capacity and entered its operational phase. In 2025, AED 791 million was capitalised from Capital Work in Progress ('CWIP') in accordance with IAS 16 - Property, Plant and Equipment (2024: AED 20,805 million). Unit 4 is the final Unit of the nuclear plant.

²As at 31 December 2025, the Group's CWIP primarily relates to the on-going construction of the extension of Khalifa Port, construction on a new MRO facility, simulator equipment, expenditure related to capitalisation of borrowing costs and decommissioning obligation and expenditure pertaining to transmission and distribution infrastructure, particularly sub-stations and gridlines.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

18. Property, plant and equipment (continued)

18.1. Reconciliation of carrying amounts (continued)

18.1.2. Accumulated depreciation

	Land and building	Plant and equipment	Oil and gas assets	Aircraft, components and parts	Fixtures and fittings	Leasehold improvements	Motor vehicles	Bearer plants	Capital work-in- progress	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
At 1 January 2024 (audited) (restated)	11,393	129,086	37,501	11,160	1,255	103	641	20	-	191,159
Charge for the year (Note 9)	1,774	11,023	1,211	1,158	523	32	68	31	-	15,820
Transfers to assets held-for-disposal	(65)	(152)	39	-	(7)	-	(4)	-	-	(189)
Disposals	(30)	(830)	(752)	(39)	(52)	(4)	(13)	-	-	(1,720)
Write-offs	(11)	(52)	-	(47)	-	(8)	(1)	-	-	(119)
Foreign exchange adjustments	(8)	8	180	-	(6)	-	(5)	-	-	169
Other movements	177	341	(204)	-	(214)	3	(30)	-	-	73
At 31 December 2024 (audited) (restated)	13,230	139,424	37,975	12,232	1,499	126	656	51	-	205,193
Charge for the year (Note 9)	1,854	11,287	880	1,482	729	31	89	94	-	16,446
Transfers to assets held-for-disposal	(50)	-	-	-	(211)	-	-	-	-	(261)
Disposals	(21)	(112)	(619)	(5)	(58)	(2)	(19)	-	-	(836)
Write-offs	(308)	(1,310)	-	-	(66)	(39)	(7)	-	(1)	(1,731)
Reclassification between categories	(5)	(472)	-	(283)	499	(6)	(26)	-	284	(9)
Foreign exchange adjustments	4	57	926	-	20	10	2	-	-	1,019
Other movements	583	404	(316)	3,502	(349)	(9)	(19)	5	(283)	3,518
At 31 December 2025	15,287	149,278	38,846	16,928	2,063	111	676	150	-	223,339



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

18. Property, plant and equipment (continued)

18.1. Reconciliation of carrying amounts (continued)

18.1.3. Accumulated impairment loss

	Land and building	Plant and equipment	Oil and gas assets	Aircraft, components and parts	Fixtures and fittings	Leasehold improvements	Motor vehicles	Bearer plants	Capital work-in- progress	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
At 1 January 2024 (audited)	2,073	6,104	26,021	8,313	6	-	8	17	7,648	50,190
Charge/(reversal) for the year (Note 10)	314	(46)	-	(84)	1	-	-	4	-	189
Reclassification between categories	18	(18)	-	-	-	-	-	-	-	(0)
Write-offs	(57)	(5)	-	(1,328)	-	-	-	-	(216)	(1,606)
Other movements	-	(18)	-	(14)	(3)	-	-	(20)	3	(52)
At 31 December 2024 (audited)	2,348	6,017	26,021	6,887	4	-	8	1	7,435	48,721
Charge/(reversal) for the year (Note 10)	33	27	254	(149)	-	-	-	7	35	207
Reclassification between categories	-	(113)	-	182	120	-	(8)	-	(182)	(1)
Write-offs	(265)	(68)	-	(1,132)	(160)	-	-	-	(208)	(1,833)
Other movements	(483)	(14)	-	(2,895)	(81)	-	-	(7)	(283)	(3,763)
At 31 December 2025	1,633	5,849	26,275	2,893	(117)	-	-	1	6,797	43,331

18.1.4. Net carrying value

	Land and building	Plant and equipment	Oil and gas assets	Aircraft, components and parts	Fixtures and fittings	Leasehold improvements	Motor vehicles	Bearer plants	Capital work-in- progress	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
At 31 December 2025	76,742	208,974	4,565	23,831	4,765	478	592	1,578	35,185	356,710
At 31 December 2024 (audited) (restated)	76,549	210,529	5,175	17,451	4,119	389	443	583	26,682	341,920



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

18. Property, plant and equipment (continued)

18.2. Impairment loss

In 2025, the Group performed impairment assessments for all CGUs with indicators of impairment. As a result, in 2025, the Group recognised impairment of AED 207 million (2024: AED 189 million) which has been recognised in profit or loss from continuing operations. During the process, the Group also performed an impairment test for ten power, water and nuclear energy cash-generating units ("CGUs"), with a total asset carrying value of AED 104,503 million with indicators of impairment under IAS 36. The details of the assessment are as follows:

Power and water CGUs

The calculation of the value in use (VIU) for power and water CGUs was based upon the following key assumptions:

- Future cash flows throughout the term of the current Power and Water Purchase Agreements ("PWPAs"); and
- Future cash flows are discounted using post-tax rates ranging from 6% to 7%.

A change of 0.25% in the discount rate, with all other assumptions held constant, would result in an approximate change of AED 250 million in the recoverable amount.

Barakah Nuclear Energy Plant CGU

The calculation of the value in use for the CGU was based upon the following key assumptions:

- Future cash flows throughout the term of the contractual agreement (i.e. Power Purchase Agreement); and
- Future cash flows are discounted using a post-tax rate of 5.51%. The recoverable amount of the CGU would equal its carrying amount if the discount rate was to change to 6.55%, keeping other factors constant.

Based on the impairment test performed on the above CGUs, no impairment was recognised as the recoverable amount exceeded the carrying value of the CGUs as of 31 December 2025.

18.3. Security

At 31 December 2025, properties with a carrying amount of AED 23,316 million (2024: AED 24,956 million) and aircraft with a carrying amount of AED 2,442 million (2024: AED 2,768 million) were provided as security for bank borrowings (Note 26).

18.4. Property, plant and equipment under construction

The total expenditure incurred related to the construction of the assets amounted to AED 20,323 million (2024: AED 11,653 million). Staff costs of AED 156 million (2024: AED 139 million) have been capitalised within the capital work-in-progress during the year ended 31 December 2025.

18.5. Capitalised borrowing costs

Borrowing costs of AED 424 million (2024: AED 909 million) have been capitalised, based on a capitalisation rate of 4.0% (2024: 8.8%), during the year ended 31 December 2025 and is included as part of 'Additions'.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. Intangible assets and goodwill

19.1. Reconciliation of carrying amount

	Goodwill	Brands, Rights and Trademarks	Customer relationships	IT Software and licenses	Exploration and evaluation assets	Landing slots	Other intangible assets	Under development	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
Cost									
At 1 January 2024 (restated)	7,771	3,790	3,118	2,956	2,883	772	720	1,328	23,338
Acquisition through business combination (Note 36)	2,569	103	821	226	-	-	51	-	3,770
Additions	-	17	-	220	3	-	586	320	1,146
Transfers between categories	(182)	68	122	(3)	-	-	(4)	(1)	-
Transfers from 'Under development'	-	-	-	249	-	-	1,235	(1,484)	-
Transfers from property, plant and equipment (Note 18)	-	-	-	501	-	-	-	1	502
Foreign exchange adjustments	(497)	(543)	(57)	(8)	(2)	-	3	(5)	(1,109)
Disposals	-	(10)	-	(4)	(1)	-	(1,030)	-	(1,045)
Write off	-	-	-	(608)	-	-	(836)	-	(1,444)
Other movements	468	161	10	17	-	-	980	(67)	1,569
At 31 December 2024 (restated)	10,129	3,586	4,014	3,546	2,883	772	1,705	92	26,727
Acquisition through business combination (Note 36)	2,152	1,021	218	157	-	-	471	30	4,049
Additions	-	18	-	538	10	-	591	157	1,314
Transfers between categories	(173)	(115)	119	87	-	-	105	(25)	(2)
Transfers from 'Under development'	-	-	-	30	-	-	36	(66)	-
Transfers to property, plant and equipment (Note 18)	-	-	-	(18)	-	-	(16)	(10)	(44)
Foreign exchange adjustments	326	386	102	88	-	-	85	28	1,015
Disposals	-	(3)	-	(52)	-	-	(105)	(2)	(162)
Write off	-	-	-	(262)	-	-	(1)	-	(263)
Other movements	150	195	(161)	(22)	-	-	569	20	751
At 31 December 2025	12,584	5,088	4,292	4,092	2,893	772	3,440	224	33,385



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. Intangible assets and goodwill (continued)

19.1. Reconciliation of carrying amount (continued)

	Goodwill	Brands, Rights and Trademarks	Customer relationships	IT Software and licenses	Exploration and evaluation assets	Landing slots	Other intangible assets	Under development	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
Accumulated amortisation									
At 1 January 2024 (restated)	-	493	567	1,231	-	-	1,168	-	3,459
Charge for the year (Note 9)	-	218	233	452	-	-	234	-	1,137
Disposals	-	(10)	-	(3)	-	-	(15)	-	(28)
Foreign exchange adjustments	-	(149)	(12)	(10)	-	-	-	-	(171)
Write off	-	-	-	(312)	-	-	(836)	-	(1,148)
Transfer from property, plant & equipment	-	-	-	208	-	-	-	-	208
Other movements	-	2	11	5	-	-	(2)	-	16
At 31 December 2024 (restated)	-	554	799	1,571	-	-	549	-	3,473
Charge for the year (Note 9)	-	216	232	504	-	-	212	-	1,164
Foreign exchange adjustments	-	196	24	58	-	-	50	-	328
Disposals	-	(3)	-	(12)	-	-	(50)	-	(65)
Write off	-	-	-	(163)	-	-	(1)	-	(164)
Transfer from property, plant & equipment	-	-	-	-	-	-	(22)	-	(22)
Other movements	-	62	82	610	-	-	(25)	-	729
At 31 December 2025	-	1,025	1,137	2,568	-	-	713	-	5,443



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. Intangible assets and goodwill (continued)

19.1. Reconciliation of carrying amount (continued)

	Goodwill	Brands, Rights and Trademarks	Customer relationships	IT Software and licenses	Exploration and evaluation assets	Landing slots	Other intangible assets	Under development	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
Accumulated impairment									
At 1 January 2024	1,880	279	448	866	2,874	-	140	-	6,487
Charge for year (Note 10)	222	82	-	84	-	(13)	2	-	377
Foreign exchange adjustments	(29)	(6)	(2)	-	-	-	-	-	(37)
Other movements	314	131	-	(283)	-	13	(1)	-	174
At 31 December 2024	2,387	486	446	667	2,874	-	141	-	7,001
Charge for year (Note 10)	3	-	-	3	-	-	5	-	11
Foreign exchange adjustments	6	(24)	(16)	-	-	-	-	-	(34)
Other movements	316	35	(78)	(553)	-	-	(2)	-	(282)
At 31 December 2025	2,712	497	352	117	2,874	-	144	-	6,696
Net carrying value									
At 31 December 2025	9,872	3,566	2,803	1,407	19	772	2,583	224	21,246
At 31 December 2024 (restated)	7,742	2,546	2,769	1,308	9	772	1,015	92	16,253



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. Intangible assets and goodwill (continued)

19.2. Goodwill

The following table highlights the goodwill and impairment testing information for each cash-generating unit, as well as the assumptions to which the impairment testing were most sensitive to:

Description	Cash generating unit (CGU)	Carrying amount of goodwill 2025 AED' million	Carrying amount of goodwill 2024 AED' million	¹ Discount rate	¹ Growth rate
Abu Dhabi Ports Operating Company – Abu Terminals PJSC	Ports and marine services	33	33	6.2%	4.0%
Transmar International Shipping Company	Ports and marine services	158	158	6.2%	4.0%
Safeen Diving and Subsea Services LLC	Ports and marine services	103	103	6.2%	4.0%
Al Eskan Al Jamae LLC	Ports and marine services	233	233	6.2%	4.0%
TTEK Inc.	Ports and marine services	50	50	6.2%	4.0%
Noatum Holdings	Ports and marine services	1,233	1,091	6.2%	4.0%
Delanord Investments Limited	Ports and marine services	984	984	6.2%	4.0%
Sese Auto Logistics	Ports and marine services	115	101	6.2%	4.0%
others	Ports and marine services	144	122	6.2%	4.0%
Aramex	Logistics	1,666	-	11.7%	2.8%
Transmission Investment Holding Limited (TI)	Energy & Utilities	203	-	6.0%	2.0%
Global Aerospace Logistics ("GAL")	Aviation	354	354	14.7%	2.0%
Amoun Pharmaceutical Company S.A.E	Pharmaceutical	165	175	12.8%-19.3%	3.1% - 4.4%
Pharma Strategy Partners GmbH ("Acino")	Pharmaceutical	1,705	1,403	12.8%-19.3%	3.1% - 4.4%
Odea Bank AS	Financial Services	164	-	26%-27%	10.9%
Sociedad Exportadora Verfrut S.A. ("Verfrut")	Food and Agriculture	605	783	9.6%-17 %	3.3% - 15%
Bomarea and the Peruvian operations of AvoAmerica ("AvoAmerica Peru")	Food and Agriculture	170	474	9.6%-17 %	3.3% - 15%
SHERWOOD ENVIRONMENT SPV LIMITED	Food and Agriculture	24	24	9.6%-17 %	3.3% - 15%
SAFCO Enterprises Limited	Food and Agriculture	108	108	9.6%-17 %	3.3% - 15%
Al Bakrawe	Food and Agriculture	69	-	9.6%-17 %	3.3% - 15%
Unifruitti	Food and Agriculture	-	33	9.6%-17 %	3.3% - 15%
Nabil Foods (Holding) Limited	Food and Agriculture	212	194	9.6%-17 %	3.3% - 15%
Agthia Group PJSC	Food and Agriculture	104	104	9.6%-17 %	3.3% - 15%
Atyab	Food and Agriculture	425	425	9.6%-17 %	3.3% - 15%
Al Faysal Bakery and Sweets Company WLL	Food and Agriculture	97	97	9.6%-17 %	3.3% - 15%
BmB Group	Food and Agriculture	359	359	9.6%-17 %	3.3% - 15%
Abu Auf	Food and Agriculture	334	334	9.6%-17 %	3.3% - 15%
Riviere water + Awafi	Food and Agriculture	55	-	9.6%-17 %	3.3% - 15%
At 31 December		9,872	7,742		

¹The range in growth and discount rates are reflective of the CGU's operating across multiple regions.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. Intangible assets and goodwill (continued)

19.2. Goodwill (continued)

For all the above impairment tests, the recoverable amount of the relevant business units was determined based on value-in-use calculation using pre-tax cash flows projections over a five-year term. These projections are based on a financial budget approved by the Board of Directors of the respective companies. In assessing value-in-use, some budgets were adjusted to deliver an adequate balance between historic performance and likely future outcomes. Growth rates are based on published industry research where available or on the historic average of real gross domestic products ("GDP") for the local economy.

Transmar International Shipping Company ("Transmar")

The Group recognised goodwill of AED 158 million on the acquisition of 70% ownership of International Associated Cargo Carrier B.V. ("IACC"). IACC is a private limited liability company duly established and existing under the laws of the Netherlands having operations in Egypt. It wholly owns Transmar, a leading regional container line specialised in stevedoring, warehousing and port services. Goodwill has been allocated to the ports and marine services CGU following the completion of PPA in 2024 (the acquisition was completed in 2023).

Safeen Diving and Subsea Services LLC

The Group recognised goodwill of AED 103 million in 2023 after entering into a shareholders agreement with National Marine Dredging Company (NMDC) relating to establishing a new subsidiary company under the name Safeen Diving and Subsea Services LLC (Subsea). The Group holds 51% shares in Subsea. Safeen Diving and Subsea Services LLC (Subsea) has been incorporated for deep sea diving and underwater survey activities.

Al Eskan Al Jamae LLC (EAJ)

Effective 1 January 2023, the Group entered into an agreement to merge 100% of EAJ with the existing owned entity Kizad Communities Development & Services Company (KC), a 100% owned subsidiary of the Group. Goodwill of AED 233 million has been recognised during the year as a result of this transaction.

Noatum Holding, SLU

Effective 30 June 2023, the Group completed the acquisition of 100% equity in Noatum Holdings, SLU ("Noatum"), a global integrated logistics services group and recognised goodwill of AED 1,216 million on acquiring 100% of Noatum on completion of PPA in 2024.

Aramex

In August 2025, the Group acquired additional shares in Aramex resulting in effective ownership of 57.6%, a logistics company, and recognized goodwill of AED 1,666 million that is allocated to the 'Logistics' CGU upon completion of PPA exercise.

Global Aerospace Logistics LLC ("GAL")

Effective September 2022, the Group acquired control of GAL and, accordingly, accounted for as a subsidiary. The Group recognised goodwill of AED 354 million allocated to the 'Aviation' CGU upon completion of PPA exercise.

Amoun Pharmaceutical Company S.A.E ("Amoun")

During 2021, the Group acquired Amoun, resulting in recognition of goodwill amounting to AED 474 million. The goodwill has been allocated to the Healthcare and Pharmaceutical CGU. The goodwill recognised has been revalued to reflect the decline in the Egyptian Pound (EGP).



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. Intangible assets and goodwill (continued)

19.2. Goodwill (continued)

Pharma Strategy Partners GmbH ("Acino")

During 2022, the Group acquired Acino, resulting in recognition of goodwill amounting to AED 2,663 million. The goodwill has been allocated to the Healthcare and Pharmaceutical CGU. As a result of the conflict between Russia and Ukraine, an impairment assessment was carried out resulting in an impairment of AED 318 million recognised in 2023. No additional impairment was required in 2025.

Odea Bank AS

During 2025, the group completed the acquisition of 96% of Odea Bank AS. Goodwill of 156 million was recorded on finalisation of the PPA exercise. The goodwill recognised has been revalued in line with IAS 29 hyperinflationary accounting resulting in a closing Goodwill of AED 164 million.

Nabil Foods (Holding) Limited

This comprises a goodwill of AED 194 million resulting from the acquisition Nabil Foods (Holding) Limited in 2021. The goodwill has been allocated to the 'Food and Agriculture' CGU. Management performed an impairment assessment for the goodwill at year-end. Accordingly, no impairment was required.

Agthia Group PJSC

The Group has conducted an analysis of the sensitivity of the impairment test to changes in the key assumptions used to determine the recoverable amount for each of the group of CGUs to which goodwill is allocated. Management anticipates that no reasonably possible change in any of the key assumptions above would cause the carrying value of any of the CGU including goodwill to materially exceed its recoverable amount. The weighted average capital cost rate applied to cash flow projections range from 9.6% to 17% (2024: 8% to 24%). A growth rate ranging from 3.3% to 15% (2024: 3% to 24%) has been used based on the management's approved business plan.

Delanord Investments Limited ("Delanord")

On 1 February 2024 the Group acquired 51% of Delanord Investments Limited. Goodwill of AED 984 million has been recognised on completion of the acquisition. The goodwill has been allocated to the Ports and Marine services CGU.

Bomarea and the Peruvian operations of AvoAmerica ("AvoAmerica Peru")

On 27 March 2024 the Group acquired 100% of Bomarea and the Peruvian operations of AvoAmerica. The PPA exercise was completed in 2025 and a final Goodwill of AED 170 million was recorded. The goodwill has been allocated to the Food and Agriculture CGU.

Sociedad Exportadora Verfrut S.A ("Verfrut")

On 30 August 2024 the Group acquired 100% of Sociedad Exportadora Verfrut S.A. The PPA exercise was finalized in 2025 and a final Goodwill of AED 605 million was recorded. The goodwill has been allocated to the Food and Agriculture CGU.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. Intangible assets and goodwill (continued)

19.2. Goodwill (continued)

Others

The Group has recognised goodwill on the acquisition of Atyab, Al Faysal Bakery, BMB Group, Abu Auf and Riviere Water & Awafi amounting to AED 425 million, AED 97 million, 359 million, AED 334 million and AED 55 million respectively. The Group performed an impairment assessment for the above goodwill at year-end. This goodwill has been allocated to the 'Food and Agriculture' CGU. The recoverable amount has been determined based on a value-in-use calculation using cash flow projections from financial budgets approved by the management covering a 5-year period. The pre-tax discount rate applied to cash flow projections range from 9.6% to 17% and revenues are extrapolated using a range of 3.3% to 15% as growth rate. Management anticipates that no reasonable possible change in any of the key assumptions used in the assessment would cause the carrying value of the CGU including goodwill to materially exceed its recoverable amount.

19.3. Brands, Rights and Trademark

During 2025, Brands, Rights and Trademarks increased as a result of acquisitions made throughout the year, mainly Aramex.

During 2024, Brands, Rights and Trademarks decreased as a result of devaluation of Egyptian Pound.

Brand names with indefinite useful life are subject to impairment tests annually and whenever there is an indication that the brand names may be impaired. No impairment of indefinite brand names is required in 2025.

19.4 Landing slots

The Group has assessed the carrying value of landing slots for impairment as at the reporting date. An independent appraisal was conducted by a reputed industry valuer considering the latest available market information. Based on such appraisal, it was determined that no impairment is required to be recorded against the landing slots as at 31 December 2025 (2024: Nil).



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

20. Investment properties

Investment properties comprise a number of commercial properties that are leased to third parties or are under development (see below for Ras El-Hekma project). Each of the leases contains a non-cancellable period with annual rents indexed to consumer prices. Subsequent renewals are negotiated with the lessee and historically the average renewal period is four years. No contingent rents are charged.

Further information on investment properties is disclosed as follows:

20.1. Reconciliation of carrying amount

	Land AED' million	Building AED' million	Under construction AED' million	Total AED' million
Cost				
At 1 January 2024	2,264	18,837	3,182	24,283
Acquisition through business combination (Note 36)	-	339	4	343
¹ Additions	88,141	-	1,088	89,229
Transfers from 'Under construction'	509	513	(1,022)	-
Transfers between categories	(488)	488	-	-
² Foreign exchange adjustments	(6,958)	-	-	(6,958)
Other movements	-	-	(7)	(7)
At 31 December 2024	83,468	20,177	3,245	106,890
¹ Additions	583	-	1,936	2,519
Disposals	-	(246)	(72)	(318)
Transfers from 'Under construction'	-	973	(973)	-
Transfers to property, plant and equipment	-	-	(363)	(363)
² Foreign exchange adjustments	5,397	-	10	5,407
Other movements	(550)	779	(15)	214
At 31 December 2025	88,898	21,683	3,768	114,349
Accumulated depreciation				
At 1 January 2024	-	7,770	-	7,770
Charge for the year (Note 9)	-	679	-	679
Other movements	-	-	-	-
At 31 December 2024	-	8,449	-	8,449
Charge for the year (Note 9)	-	683	-	683
Other movements	-	942	-	942
At 31 December 2025	-	10,074	-	10,074
Accumulated impairment				
At 1 January 2024	5	36	-	41
Reversal for the year (Note 10)	-	-	-	-
At 31 December 2024	5	36	-	41
Reversal for the year (Note 10)	(5)	(36)	-	(41)
At 31 December 2025	-	-	-	-
Net carrying value				
At 31 December 2025	88,898	11,609	3,768	104,275
At 31 December 2024	83,463	11,692	3,245	98,400



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

20. Investment properties (continued)

20.1. Reconciliation of carrying amount (continued)

¹In 2024, ADQ invested USD 24 billion (AED 88 billion) in Egypt by acquiring the Ras El-Hekma Land. The amount paid was capitalised as investment property based on the Egypt Government's official announcement related to the sale of the land rights of Ras El-Hekma and was funded equally by contributions from the Shareholder (Note 25) and deferred government grant (Note 29). During 2024, Modon was appointed by ADQ as the master developer for the Ras El-Hekma megaproject. Owing to the Master Development Plan not being finalised as at the reporting date, and the specific intended use of the land not being determined, the land is classified as investment property in accordance with IAS 40 - Investment Property.

²Foreign exchange adjustment of AED 5,407 million primarily relates to foreign currency translation gain on Ras El-Hekma Land driven by the appreciation of EGP which is recognised in the consolidated statement of comprehensive income and does not impact profit or loss.

20.2. Amounts recognised in profit or loss

Rental income recognised from investment properties amounted to AED 2,848 million (2024: AED 2,194 million) while maintenance expenses of AED 839 million were incurred for the year ended 31 December 2025 (2024: AED 766 million).

During the year, the Group engaged an independent appraiser to perform a valuation on certain plots of land. The independent appraiser is an industry specialist in valuing various types of properties using the investment method as basis of valuation. Based on the valuation reports obtained, the Group recognized an impairment reversal of AED 41 million in 2025 (2024: nil).

20.3. Industrial Cities

Some of the Group's investment properties have been recognised at cost of AED 1, as the nominal value at which these properties were granted from the Government of Abu Dhabi as disclosed in note 29.1. These investment properties include warehouses relating to Khalifa Industrial Zone Company LLC, Zayed Port, and Industrial City of Abu Dhabi.

20.4. Valuation of investment properties

As at the end of the 2025, majority of the balance in investment properties is represented by the acquisition of Ras El-Hekma land. Given that this is a recent transaction, the carrying amount of the investment is considered a reasonable approximation of its fair value.

20.5. Leasing arrangements

The investment properties are leased to tenants under operating leases, with rentals payable monthly. Lease income from operating leases where the group is a lessor is recognised in income on a straightline basis over the lease term. Lease payments for some contracts include CPI increases, but there are no other variable lease payments that depend on an index or rate. Lease contracts contain market review clauses in the event that the lessee exercises its option to renew. The lessee does not have an option to purchase the property at the expiry of the lease period. The unguaranteed residual values do not represent a significant risk for the Group, as they relate to properties with a constant increase in value over the last 10 years. The Group did not identify any indications that this situation will change.

Minimum lease payments on operating leases are as follows:

	2025	2024
	AED' million	AED' million
Less than one year	2,597	2,198
Between one and five years	11,263	8,681
More than five years	66,771	49,644
At 31 December	80,631	60,523



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

21. Right of use assets

	Aircraft, components and parts AED' million	Land AED' million	Building AED' million	Port infrastructure AED' million	Equipment AED' million	Motor Vehicles AED' million	Fuel contracts AED' million	Total AED' million
Cost								
At 1 January 2024	15,919	1,403	4,402	391	1,450	304	4,374	28,243
Acquisition through business combination (Note 36)	-	175	11	23	256	-	-	465
Additions	1,042	56	253	92	3,657	139	-	5,239
Termination and lease returns	(407)	(552)	(101)	-	(1,179)	(3)	-	(2,242)
Remeasurements	1,427	-	-	-	126	1	-	1,554
Transfers from/(to) property, plant and equipment	-	-	40	1	(967)	(4)	-	(930)
¹ Other movements	-	(441)	247	254	(364)	(2)	-	(306)
At 31 December 2024	17,981	641	4,852	761	2,979	435	4,374	32,023
Acquisition through business combination (Note 36)	-	5	765	12	4	74	-	860
Additions	3,396	75	853	156	4,995	171	-	9,646
Termination and lease returns	(118)	(1)	(392)	(29)	(70)	(69)	-	(679)
Remeasurements	199	(3)	(200)	-	107	1	-	104
Transfers from/(to) property, plant and equipment	(285)	-	113	-	(859)	(6)	-	(1,037)
Other movements	(990)	(202)	(130)	(21)	1,358	18	-	33
At 31 December 2025	20,183	515	5,861	879	8,514	624	4,374	40,950
Accumulated depreciation								
At 1 January 2024	6,312	3	1,514	72	828	172	1,733	10,634
Charge for the year (Note 9)	896	55	395	53	558	81	308	2,346
Transfers from/(to) property, plant and equipment	-	(2)	9	-	(649)	(3)	-	(645)
Termination and lease returns	(267)	(63)	33	-	(274)	(2)	-	(573)
Other movements	-	25	(57)	9	(198)	-	-	(221)
At 31 December 2024	6,941	18	1,894	134	265	248	2,041	11,541
Charge for the year (Note 9)	1,194	18	514	51	995	116	308	3,196
Transfers from/(to) property, plant and equipment	(54)	-	-	-	(395)	(6)	-	(455)
Termination and lease returns	(71)	(1)	(252)	(29)	(40)	(49)	-	(442)
Other movements	1,651	2	286	(17)	687	4	-	2,613
At 31 December 2025	9,661	37	2,442	139	1,512	313	2,349	16,453



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

21. Right of use assets (continued)

	Aircraft, components and parts AED' million	Land AED' million	Building AED' million	Port infrastructure AED' million	Equipment AED' million	Motor Vehicles AED' million	Fuel contracts AED' million	Total AED' million
Accumulated impairment								
At 1 January 2024	5,444	137	861	-	394	-	-	6,836
Charge for the year (Note 10)	(33)	(59)	(10)	-	(2)	-	-	(104)
Termination and lease returns	(615)	-	-	-	(133)	-	-	(748)
Other movements	-	(35)	(4)	-	-	-	-	(39)
At 31 December 2024	4,796	43	847	-	259	-	-	5,945
Charge for the year (Note 10)	(11)	-	(14)	-	-	-	-	(25)
Transfers from/(to) property, plant and equipment	(5)	-	-	-	(232)	-	-	(237)
Termination and lease returns	(43)	-	(72)	-	-	-	-	(115)
Other movements	(2,372)	-	(265)	-	-	103	-	(2,534)
At 31 December 2025	2,365	43	496	-	27	103	-	3,034
Net carrying amount								
At 31 December 2025	8,157	435	2,923	740	6,975	208	2,025	21,463
At 31 December 2024	6,244	580	2,111	627	2,455	187	2,333	14,537



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

21. Right of use assets (continued)

21.1. Amounts recognised in consolidated statement of profit or loss

The table below shows the amounts recognised in the consolidated statement of profit or loss in respect of leases for the year ended 31 December 2025.

	2025	2024
	AED' million	AED' million
Interest on lease liabilities (Note 13)	983	790
Depreciation expense of right-of-use assets (Note 9)	3,196	2,346
	4,179	3,136

21.2. Amounts recognised in consolidated statement of cash flow

The table below shows the amounts recognised in the consolidated statement of cash flows in respect of leases for the year ended 31 December 2025 and 2024.

	2025	2024
	AED' million	AED' million
Total cash outflow for leases:		
Repayment of lease liabilities	(4,374)	(3,739)

21.3. Extension options

Some property leases contain extension options exercisable by the Group up to one year before the end of the non-cancellable contract period. Where practicable, the Group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Group and not by the lessors. The Group assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The Group reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. Investments in equity-accounted investees

	2025	2024
	AED' million	AED' million
Investment in associates	65,703	79,361
Investment in joint ventures	11,839	9,750
	77,542	89,111

22.1. Reconciliation of carrying amounts

	2025	2025	2025
	Associates	Joint ventures	Total
	AED' million	AED' million	AED' million
At 1 January 2025	79,361	9,750	89,111
Acquisition through business combination	3	120	123
Additional investments during the year	7,254	836	8,090
Transfer to other financial assets	(221)	-	(221)
Group's share of results for the year	3,924	998	4,922
Dividends received	(2,506)	(156)	(2,662)
Disposals	(611)	(458)	(1,069)
Group's share of other comprehensive income - net of tax	255	842	1,097
Transfers due to change in ownership	(1,162)	-	(1,162)
Transfers to assets held-for-disposal	(142)	-	(142)
Transfer to Intangible Assets	(133)	-	(133)
Impairment charge for the year (Note 10)	-	(75)	(75)
Transfer to Shareholder	(18,607)	-	(18,607)
Remeasurement of contingent consideration	(1,312)	-	(1,312)
Foreign exchange adjustments	499	(18)	481
Put option liability	(899)	-	(899)
At 31 December 2025	65,703	11,839	77,542

	2024	2024	2024
	Associates	Joint ventures	Total
	AED' million	AED' million	AED' million
At 1 January 2024	43,790	9,170	52,960
Acquisition through business combination	709	94	803
Additional investments during the year	27,656	3,620	31,276
Transfer from other financial assets (Note 23)	7,654	-	7,654
Group's share of results for the year	3,825	690	4,515
Dividends received	(1,866)	(167)	(2,033)
Disposals	(270)	(2,247)	(2,517)
Group's share of other comprehensive loss - net of tax	(1,375)	(1,031)	(2,406)
Transfers to assets held-for-disposal	(11)	-	(11)
Transfer to Intangible Assets	(763)	-	(763)
Impairment charge for the year (Note 10)	-	(380)	(380)
Foreign exchange adjustments	12	1	13
At 31 December 2024	79,361	9,750	89,111



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. Investments in equity-accounted investees (continued)

22.2. Investment in associates

22.2.1. List of material associates

Name	% shareholding	Principal business activities	Domicile
Pure Health Holding PJSC ("Pure Health")	43.9%	Hospital management services, laboratory management services, screening services, residency visa testing services, procurement and supply of diagnostic and medical related products	UAE
Louis Dreyfus Company International Holding BV ("LDC")	45.0%	Global merchant and processor of agricultural goods	Netherlands
Etihad Rail Company PJSC ("ERC")	70.0%	Development, construction and operation of a planned railway network in the UAE	UAE

Details of material associates

All of the above associates are accounted for using the equity method in these consolidated financial statements as set out in the Group's accounting policies in Note 5.

Modon Holding PSC ("Modon")

On 28 February 2024, ADQ completed the acquisition of 38.7% stake in Modon for AED 15,125 million by transferring Group's interests in Modon Properties PJSC, Abu Dhabi National Exhibitions Company PJSC ("ADNEC") and certain other subsidiaries. The transaction gave rise to gain on disposal of these investments of AED 4,577 million (Note 36). No additional cash consideration was paid in this transaction.

Based on purchase price allocation exercise performed, the Group recognised a bargain gain of AED 3,054 million on the difference between the purchase consideration and its share of fair value of net assets acquired of Modon.

In October 2025, ADQ transferred its shareholding in Modon to an entity owned by the Government of Abu Dhabi. The transaction was accounted for as deemed distribution to the shareholder.

Pure Health Holding PJSC ("Pure Health")

During Q4 2021, ADQ completed the acquisition of 27% stake in Pure Health Medical Supplies LLC by transferring two healthcare support services subsidiaries (Rafed and Union 71), valued at AED 1,152 million (previously provisionally valued at AED 112 million during 2021), and paying additional cash consideration of AED 342 million.

During Q4 2022, ADQ acquired 45.0% interest in Pure Health by transferring three subsidiaries (SEHA, Daman, and The Life Corner LLC), valued at AED 5,394 million, and 27% shares in Pure Health Medical Supplies LLC.

The transaction was accounted for as an acquisition of additional 18% interest in Pure Health Medical Supplies LLC through transferring SEHA, Daman and Life Corner LLC. The initial 27% interest in Pure Health Medical Supplies LLC was therefore not subject to a revaluation.

During October 2023, the shareholders of Pure Health approved to change the legal status of Pure Health from limited liability company to public joint stock company.

During December 2023, Pure Health shares were listed on Abu Dhabi Stock Exchange ('ADX'). As part of listing, Pure Health issued new shares, which resulted in increase in the equity of Pure Health and diluted ADQ's ownership interest in Pure Health from 45.0% to 43.9%. ADQ invested AED 1,240 million in the newly issued shares by Pure Health.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. Investments in equity-accounted investees (continued)

22.2. Investment in associates (continued)

22.2.1. List of material associates (continued)

Pure Health Holding PJSC ("Pure Health") (continued)

Pursuant to the signed SPA for the acquisition of 45% stake in Pure Health in February 2024, ADQ transferred its 75% stake, amounting to AED 2,211 million, in Sheikh Shakhbout Medical City to Pure Health Holding PJSC for nil consideration.

Other key transactions

In September 2025, ADQ completed the acquisition of a significant minority interest in a holding company based in the UAE for a purchase consideration of approximately USD 900 million. The investment is accounted for as an associate.

Etihad Rail Company PJSC ("ERC")

During 2025, the Group has provided additional capital contribution to ERC amounting AED 1,581 million (2024: AED 2,955 million).

Equity accounted investments in Egypt

During 2024, the option to reacquire the following investments held by the seller expired. As a result, the Group assessed the accounting treatment of these investments and reclassified these as associates following equity accounting method:

Name of investee	% shareholding	Previous basis of measurement	Fair value at the date of remeasurement
			AED'million
² Commercial International Bank Egypt SAE	18.7%	Fair value through OCI	3,303
Fawry for Banking & Payment Technology Services SAE	12.6%	Fair value through OCI	228
¹ Alexandria Container and Cargo Handling Co SAE	32.0%	Fair value through OCI	1,225
Misr Fertilizers Production Co SAE	20.0%	Fair value through OCI	1,604
Abu Qir Fertilizers and Chemical Industries Company	21.5%	Fair value through OCI	1,294
			7,654

¹During the year ended 31 December 2025, the Group acquired an additional 19.3% equity interest in Alexandria Container & Cargo Handling Company LLC for a consideration of AED 1,030 million, effective 20 November 2025. As a result of this transaction, the Group's effective ownership interest in Alexandria Container and Cargo Handling Co SAE increased to 51.3%.

²During the year ended 31 December 2025, the Group's ownership interest in Commercial International Bank Egypt SAE was diluted, resulting in a revised effective shareholding of 15.67%.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. Investments in equity-accounted investees (continued)

22.2. Investment in associates (continued)

22.2.2. Summarised financial information for material associates

The summarised financial information represents the material associates' financial statements (not adjusted for the percentage ownership of the Group) prepared in accordance with IFRS Accounting Standards, except for the Group's share of results and dividends received.

	Purehealth AED' million	2025 LDC AED' million	ERC AED' million
Summarised statement of financial position			
Non-current assets	37,141	29,141	28,952
Current assets	20,021	69,479	5,975
Non-current liabilities	(24,033)	(20,228)	(6,168)
Current liabilities	(14,808)	(51,015)	(4,099)
Non-controlling interests	(20)	(154)	(478)
Net assets	18,301	27,223	24,182
Ownership %	43.9%	45.0%	70.0%
Group's share of net assets on the basis of ownership interest			
	8,040	12,250	16,928
Reconciling item:			
Goodwill	3,205	-	-
Identifiable intangible assets	903	-	-
Fair value adjustments	-	(640)	-
Deferred tax liabilities	(316)	-	-
Equity injection not attributable to the Company	-	-	(92)
Carrying amount of investment in associates at 31 December 2025	11,832	11,610	16,836
Reconciliation of the carrying amount of investment in associates:			
At 1 January 2025	12,334	10,798	15,368
¹ Investments made during the year	-	-	1,581
Group's share of results for the year	819	1,195	(113)
Dividends received	(151)	(595)	-
Group's share of other comprehensive income/(loss) for the year	(271)	212	-
Put option liability	(899)	-	-
At 31 December 2025	11,832	11,610	16,836
Summarised statement of comprehensive income/(loss)			
Revenue	27,312	195,366	982
Profit/(loss) for the year	2,002	2,314	(162)
Other comprehensive income/(loss)	(616)	472	-
Total comprehensive income/(loss)	1,386	2,786	(162)



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. Investments in equity-accounted investees (continued)

22.2. Investment in associates (continued)

22.2.2. Summarised financial information for material associates (continued)

	Modon AED' million	2024 Purehealth AED' million	LDC AED' million	ERC AED' million
Summarised statement of financial position				
Non-current assets	21,517	25,844	22,252	23,497
Current assets	54,409	22,731	69,818	5,671
Non-current liabilities	(8,599)	(16,757)	(18,436)	(3,925)
Current liabilities	(16,464)	(12,081)	(47,754)	(2,670)
Non-controlling interests	(1,186)	(22)	(121)	(359)
Net assets	49,677	19,715	25,759	22,214
Ownership %	38.7%	43.9%	45.0%	70.0%
Group's share of net assets on the basis of ownership interest	19,233	8,661	11,592	15,550
Reconciling item:				
Goodwill	-	3,025	-	-
Identifiable intangible assets	104	971	-	-
Fair value adjustments	1,682	-	(794)	-
Deferred tax liabilities	-	(323)	-	-
Unrecognised portion of Gain on disposal of entities	(3,182)	-	-	-
Reversal of impairment on property, plant & equipment	80	-	-	-
Equity injection not attributable to the Company	-	-	-	(182)
Carrying amount of investment in associates at 31 December 2024	17,917	12,334	10,798	15,368
Reconciliation of the carrying amount of investment in associates:				
At 1 January 2024	-	12,217	10,551	12,565
Investments made during the year	15,125	-	-	2,955
Group's share of results for the year	105	692	1,363	(152)
Dividends received	-	-	(830)	-
Group's share of other comprehensive loss for the year	(367)	(39)	(286)	-
Bargain gain	3,054	-	-	-
Other movements	-	(536)	-	-
At 31 December 2024	17,917	12,334	10,798	15,368
Summarised statement of comprehensive income/(loss)				
Revenue	6,381	25,848	185,788	981
Profit/(loss) for the year	507	1,712	2,615	(217)
Other comprehensive loss	(948)	(89)	(635)	-
Total comprehensive income/(loss)	(441)	1,623	1,980	(217)



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. Investments in equity-accounted investees (continued)

22.2. Investment in associates (continued)

22.2.3. Aggregate financial information of associates that are not individually material

The Group also has interest in a number of individually immaterial associates. The following table analyses, in aggregate, the carrying amount and share of results and OCI of these associates.

	2025 AED' million	2024 AED' million
Group's share of results	2,023	1,817
Group's share of other comprehensive income/(loss)	314	(683)
Group's share of total comprehensive income	2,337	1,134
Carrying amount of the Group's interest in immaterial associates	25,425	22,944

22.3. Investment in joint ventures

22.3.1. List of material joint ventures

Name	% shareholding	Principal business activities	Domicile
Abu Dhabi Future Energy Company PJSC ("Masdar")	43%	Deployment of renewable energy	UAE

Details of material joint ventures

Abu Dhabi Future Energy Company PJSC ("Masdar")

On 21 June 2022, the Group acquired a 43% stake in Masdar alongside Abu Dhabi National Oil Company ("ADNOC") and Mubadala Investment Company ("Mubadala") who own 24% and 33% respectively. The partnership creates a global clean energy powerhouse that consolidates the renewable energy efforts of the Group, Mubadala and ADNOC under the Masdar brand. The investment has been classified as a joint venture as all shareholders have joint control over the decision making of Masdar.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. Investments in equity-accounted investees (continued)

22.3. Investment in joint ventures (continued)

22.3.2. Summarised financial information for material joint ventures

	2025 Masdar AED' million	2024 Masdar AED' million
Summarised statement of financial position		
Non-current assets	59,102	46,385
Current assets	11,412	12,656
Non-current liabilities	(32,155)	(23,399)
Current liabilities	(3,814)	(5,424)
Net assets	34,545	30,218
Ownership %	43%	43%
Group's share of net assets	14,854	12,994
Equity accounting adjustments	(275)	48
¹ Classified as loans	(9,824)	(9,173)
Carrying amount of investment in joint ventures at 31 December 2025	4,755	3,869
Reconciliation of the carrying amount of investment in joint ventures:		
At 1 January	3,869	3,825
Group's share of results for the year	120	196
Group's share of other comprehensive income/(loss) for the year	766	(152)
At 31 December	4,755	3,869
Summarised statement of comprehensive income/(loss)		
Revenue	3,779	2,485
Profit for the year	278	455
Other comprehensive income/(loss)	1,783	(354)
Total comprehensive income	2,061	101

¹During the year ended 31 December 2025, TAQA provided a shareholder loan of AED 651 million to Masdar. The loan has no set repayment date and bears no interest. The proceeds of the loan will be used in connection with investments approved in accordance with the Borrower's delegation of authority.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. Investments in equity-accounted investees (continued)

22.3. Investment in joint ventures (continued)

22.3.3. Aggregate financial information of joint ventures that are not individually material:

The Group also has interests in a number of individually immaterial joint ventures. The following table analyses, in aggregate, the carrying amount and share of results and OCI of these joint ventures:

	2025	2024
	AED' million	AED' million
Group's share of results	878	494
Group's share of other comprehensive income/(loss)	76	(879)
Group's share of total comprehensive income/(loss)	954	(385)
Carrying amount of the Group's interest in immaterial joint ventures	7,084	5,881

23. Other financial assets

	2025	2024
	AED' million	AED' million
a) ¹ Financial assets measured at FVTOCI		
Equity securities	27,829	25,198
Debt securities	1,323	59
	29,152	25,257
b) ² Financial assets measured at FVTPL		
Equity securities	187,667	146,389
Debt securities	4,017	1,911
	191,684	148,300
c) Financial assets measured at amortised costs		
Debt securities	624	460
Term Deposits more than three months	1,717	-
	2,341	460
At 31 December	223,177	174,017
Non-current	218,569	169,564
Current	4,608	4,453
At 31 December	223,177	174,017



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

23. Other financial assets (continued)

¹Financial assets measured at FVTOCI

Financial assets measured at FVTOCI comprise of equity and debt securities which are not held for trading, and which the Group irrevocably elected at initial recognition to recognise in this category. The Group, as a sovereign wealth fund, holds these instruments as strategic investments to generate sustainable long-term value through strategic alignment, influence, and sectoral development. Accordingly, the Group considers this classification as more relevant.

²Financial assets measured at FVTPL

The Group has made investments in a portfolio of listed shares, funds and private companies, which have been designated as measured at FVTPL.

Fair value of quoted equity securities is arrived at using the closing bid price of the shares in the capital markets, except for certain unquoted equity securities for which fair value is based on a valuation technique based on unobservable inputs due to lack of an active market.

Fair value movements are recognized within Other operating income in the consolidated statement of profit or loss.

The movement in other financial assets is as follows:

	2025			2024		
	AED' million			AED' million		
	Financial assets measured at FVTOCI	Financial assets measured at FVTPL	Financial assets measured at amortised costs	Financial assets measured at FVTOCI	Financial assets measured at FVTPL	Financial assets measured at amortised costs
At 1 January	25,257	148,300	460	39,517	104,053	-
Additions during the year	2,953	63,668	5,638	152	57,141	475
Disposals during the year	(207)	(40,754)	(4,897)	-	(17,824)	(15)
Fair value movements	392	20,251	-	(3,898)	4,463	-
Foreign exchange gain	41	(10)	141	78	20	-
Acquisitions through business combinations	716	260	943	-	447	-
Transfer to other receivables	-	-	-	(2,938)	-	-
Transfer to equity accounted investments (Note 22)	-	-	-	(7,654)	-	-
Other movements	-	(31)	56	-	-	-
At 31 December	29,152	191,684	2,341	25,257	148,300	460

Information about the Group's exposure to credit and market risks is included in Note 33, and fair value measurement is included in Note 34.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

24. Operating financial assets

	2025	2024
	AED' million	AED' million
Operating financial assets related to:		
Water and electricity	6,461	6,861
Non-current	5,535	5,641
Current	926	1,220
At 31 December	6,461	6,861

The movement in operating financial assets is as follows:

	2025	2024
	AED' million	AED' million
At 1 January	6,861	7,725
Revenue recognised during the year	1,509	1,584
Consideration received during the year	(1,908)	(1,923)
Expected credit loss (Note 10)	-	(436)
Disposal of subsidiaries	(178)	-
Foreign exchange adjustments	177	(89)
At 31 December	6,461	6,861
Maturity profile based on undiscounted cash flows		
Within 1 year	923	1,219
Between 1 - 5 years	2,146	4,879
After 5 years	4,355	1,722
At 31 December	7,424	7,820

The Group manages two concession contracts as defined by IFRIC 12, covering electricity generation.

The foreign subsidiaries namely TAQA Morocco (formerly Jorf Lasfar Energy Company SCA (Jorf Lasfar)) and Takoradi International Company (Takoradi), have entered into power purchase agreements ("PPAs") with offtakers in the countries where they operate. Under the PPAs the foreign subsidiaries undertake to make available, and the offtakers undertake to purchase, the available net capacity of the plants for a period of time in accordance with various agreed terms and conditions as specified in the PPAs as follows:



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

24. Operating financial assets (continued)

TAQA Morocco:

The subsidiary had the right of possession for the site and the plant units (units 1 to 4) for a period of 30 years ending in September 2027. On 24 January 2021, TAQA Morocco with Office National de l'Electricité ("ONE") signed an extension to the PPA for a further 17 years from 2027 to 2044. At the end of the PPA, the ownership of the site and the plants will be transferred to the offtaker.

During 2009, ONE and TAQA Morocco signed a strategic partnership agreement to extend the capacity of the plant by constructing two new units (units 5&6) with an approximate gross capacity of 350 MW each. In June 2014, the two new units were completed and a 30-year PPA ending 2044 was entered into.

TAQA Neyveli:

TAQA Neyveli was disposed of during the year ended 31 December 2025.

Takoradi:

The subsidiary had originally signed a 25-year PPA with the offtaker ending in March 2024. On expiry date of the PPA, the plant is to be transferred to the offtaker at a nominal amount. The expansion project completed in 2015 has increased the existing 220 MW capacity to 330 MW. As a result of the expansion the PPA term has been extended to 2039.

Operating financial assets with a carrying amount of AED 6,639 million (2024: AED 6,861 million) are pledged as security for the related borrowings in the subsidiaries.

25. Capital and reserves

25.1. Share capital

	2025	2024
	AED' million	AED' million
Authorised:		
500 million equity shares of AED 1 each	500	500
Issued and fully paid up:		
100 million equity shares of AED 1 each	100	100

On 19 April 2024, the Government of Abu Dhabi transferred all the equity shares issued by the Company to Abu Dhabi Developmental Holding Group PJSC (Note 1). The Government of Abu Dhabi remains the Ultimate Parent of the Company.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

25. Capital and reserves (continued)

25.2. Contributed capital

Details of contributed capital is as follows:

	2025	2024
	AED' million	AED' million
¹ Transfer of net assets of entities in line with EC resolution No. 143 of 2019	16,112	21,043
² Transfer of net assets of Abu Dhabi Power	60,588	60,588
³ Transfer of loan balances provided by the Government of Abu Dhabi to subsidiaries	-	4,274
⁴ Transfer of net assets of entities in line with EC resolution No. 33 of 2020	1,044	1,044
⁵ Transfer of net assets of entities in line with EC resolution No. 145 of 2020	14,238	14,238
⁶ Transfer of net assets of entities in line with resolution No. 11 of 2021 of Supreme Council for Financial and Economic Affairs	2,833	2,833
⁷ Transfer of loan balances provided by the Government of Abu Dhabi to the Company	14,121	14,121
⁸ Transfer of equity securities in line with EC resolution No. 162 of 2021	138	138
⁹ Transfer of net assets of entities in line with EC resolution No. 135 of 2020	453	453
¹⁰ Transfer of net assets of entities in line with Share Transfer Agreement	15,425	15,425
¹¹ Transfer of net assets of entities in line with Supreme Council for Financial and Economic Affairs resolution No. 48 of 2023	-	100
Other transfer of entities under common control	1,326	1,326
Funding from the Shareholder	264,160	254,022
At 31 December	390,438	389,605

¹Pursuant to Abu Dhabi Law No. 2 of 2018 and Executive Council Resolution No. 143/2019, the ownership of certain developmental companies (subsidiaries and associate) owned by the Government of Abu Dhabi were transferred to the Company. Based on that, all assets and liabilities were consolidated in the Group's consolidated financial statements and the net equity (excluding retained earnings and reserves) was recorded as contributed capital.

²Pursuant to Abu Dhabi Law No. 3 of 2019, 100% of the shares of Abu Dhabi Power were transferred to the Company by the Government of Abu Dhabi. The amount recognised as contributed capital represents the retained profits and special reserves of Abu Dhabi Power and its subsidiaries as at the date of transfer.

³On 20 June 2019, as communicated by the Department of Finance ("DOF"), a loan receivable due from Abu Dhabi National Exhibition Company PJSC ("ADNEC"), one of the subsidiaries of the Company at the time, amounting to AED 4,274 million was transferred from DOF to the Company. Consequently, the loan transferred was recognised as contributed capital.

^{4 & 5}Pursuant to Abu Dhabi Law No. 2 of 2018 and Executive Council Resolution No. 33/2020 and 145/2020, the ownership of certain developmental companies (subsidiaries and associates) owned by the Government of Abu Dhabi were transferred to the Company. Based on that, all assets and liabilities were consolidated in the Group's consolidated financial statements and the net equity (excluding retained earnings and reserves) was recorded as contributed capital.

⁶On 7 September 2021, Supreme Council for Financial and Economic Affairs passed resolution No. 11 of 2021, transferring shares in Advanced Military Maintenance, Repair and Overhaul Centre LLC ("AMMROC") and Global Aerospace Logistics LLC ("GAL") to the Company. Based on that, all assets and liabilities of AMMROC were consolidated in the Group's consolidated financial statements and the net equity (excluding retained earnings and reserves) was recorded as contributed capital. GAL, on the other hand, was accounted for as an equity-accounted investee from its acquisition date with the initial recognition amount being recorded as contributed capital. In 2022, the Group acquired control over GAL through change in the composition and representation of the Board of Directors of GAL and started to account for this investment as a subsidiary from 1 October 2022.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

25. Capital and reserves (continued)

25.2. Contributed capital (continued)

⁷On 15 April 2021, a loan provided by the Government of Abu Dhabi, in its capacity as a shareholder, to a subsidiary of the Group, amounting to AED 14,121 million, was transferred to the Company and was recognised as contributed capital.

⁸Pursuant to Executive Council Resolution No. 162/2021, the Government of Abu Dhabi transferred shares of multiple listed entities to the Company. Consequently, the market value of these shares was recorded as contributed capital.

⁹Pursuant to Executive Council Resolution No. 135/2020, some functions of the Abu Dhabi Agriculture and Food Safety Authority (ADAFSA) were transferred to the Company (ADAFSA to ADQ/Silal). Consequently, the value of the net assets transferred was recorded as contributed capital.

¹⁰Pursuant to the share transfer agreement effective 19 December 2021, the shares of Growth Special Investments LLC were transferred to the Company by the Shareholder. Consequently, the value of the net assets transferred was recorded as contributed capital.

¹¹In July 2023, Supreme Council for Financial and Economic Affairs passed its resolution No. 48 of 2023 to transfer full ownership of Modon Properties PJSC ("Modon") from the Shareholder to ADQ. The transfer of Modon has been accounted for as an acquisition of a business under common control using the "pooling of interest" method.

Utilisation of Contributed Capital

¹During 2024, contributed capital of AED 7,376 million was utilised towards absorption of losses.

25.3. Reserves

25.3.1. Restrictive reserve

As required by the UAE Federal Law No. 2 of 2015 and the articles of association of certain subsidiaries registered in UAE, 10% of profit is transferred to the statutory reserve until such reserve equals 50% of paid up capital of the respective subsidiaries. Ordinarily, the reserve is not available for distribution.

25.3.2. Hedging reserve

The hedging reserve comprises the effective portion of the cumulative net change in the fair value of hedging instruments used in cash flow hedges pending subsequent recognition in profit or loss or directly included in the initial cost or other carrying amount of a non-financial asset or non-financial liability.

25.3.3. Fair value reserve

The fair value reserve is comprised of the cumulative net change in the fair value of debt and equity securities designated at FVTOCI until the assets are derecognised or reclassified.

25.3.4. Foreign currency translation reserve

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

25. Capital and reserves (continued)

25.3.5. Reconciliation of reserves

	Foreign currency translation reserve AED' million	Restrictive reserves AED' million	Hedging reserve AED' million	Fair value reserve AED' million	Other reserve AED' million	Total AED' million
At 1 January 2024	(4,129)	7,562	827	7,458	13,538	25,256
Other comprehensive income/(loss):						
Foreign exchange loss on retranslation of foreign operations	(7,724)	(18)	-	(28)	(153)	(7,923)
Changes in fair value of cash flow hedge	-	-	452	-	(212)	240
Fair value loss on financial assets measured at FVTOCI	-	-	-	(3,930)	-	(3,930)
Share of other comprehensive loss of equity-accounted investees	(1,868)	-	(407)	(71)	(26)	(2,372)
Income tax relating to items that will not be reclassified subsequently to profit or loss	-	-	(3)	(19)	-	(22)
	(9,592)	(18)	42	(4,048)	(391)	(14,007)
Transaction with the owner						
Transfer to reserves from retained earnings	-	937	-	-	50	987
Acquisition of NCI without loss of control	-	-	7	-	(1,342)	(1,335)
Disposal of a subsidiary	636	(167)	(430)	226	235	500
Other movements	36	35	(2)	(49)	63	83
	672	805	(425)	177	(994)	235
At 31 December 2024	(13,049)	8,349	444	3,587	12,153	11,484
	Foreign currency translation reserve AED' million	Restrictive reserves AED' million	Hedging reserve AED' million	Fair value reserve AED' million	Other reserve AED' million	Total AED' million
At 1 January 2025	(13,049)	8,349	444	3,587	12,153	11,484
Other comprehensive income/(loss):						
Foreign exchange loss on retranslation of foreign operations	7,193	-	-	(3)	1	7,191
Remeasurement of defined benefit obligations	-	-	-	-	28	28
Changes in fair value of cash flow hedge	-	-	(635)	-	-	(635)
Fair value gain/(loss) on financial assets measured at FVTOCI	-	-	-	276	(8)	268
Share of other comprehensive gain/(loss) of equity-accounted investees	1,467	-	(79)	(353)	37	1,072
Income tax relating to items that will not be reclassified subsequently to profit or loss	-	-	66	57	(17)	106
	8,660	-	(648)	(23)	41	8,030
Transaction with the owner						
Transfer to reserves from retained earnings	-	884	-	-	-	884
Other movements	(125)	5	6	60	3	(51)
	(125)	889	6	60	3	833
At 31 December 2025	(4,514)	9,238	(198)	3,624	12,197	20,347



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

25. Capital and reserves (continued)

25.4. Capital risk management

The Group's policy is to ensure that it maintains a strong financial position and healthy capital ratios in order to support its business and maximise shareholder's value.

The Group manages its capital structure in light of changes in economic and market conditions. The total equity comprises share capital, reserves, contributed capital, retained earnings and non-controlling interests aggregating to AED 521,383 million as at 31 December 2025 (2024: AED 482,560 million).

The Group monitors capital using a ratio of 'net debt' to 'adjusted equity'. Net debt is calculated as loans and borrowings and lease liabilities, less cash and bank balances. Adjusted equity comprises all components of equity other than amounts accumulated in the hedging reserves. The Group aims to keep the ratio below 2.

	Notes	2025 AED' million	2024 AED' million
Loans and borrowings	26	233,126	207,276
Lease liabilities	27	22,394	16,170
Less: Cash and bank balances	17	(85,984)	(83,911)
Net debt		169,536	139,535
Total equity		521,383	482,560
Less: Hedging reserve	25.3.5	198	(444)
Adjusted equity		521,581	482,116
Net debt to adjusted equity ratio		0.33	0.29

26. Loans and borrowings

	Note	2025 AED' million	2024 AED' million
Bank overdrafts	17	804	548
Bank borrowings		98,112	77,541
Term loan from Department of Finance (DoF)		66,708	60,563
Other loans and borrowings		67,502	68,624
At 31 December		233,126	207,276
Non-current		185,952	181,382
Current		47,174	25,894
At 31 December		233,126	207,276

Information about the Group's exposure to interest rate, foreign currency and liquidity risks is included in Note 33.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. Loans and borrowings (continued)

26.1. Terms and repayment schedule

	Original currency	Nominal interest rate	Year of maturity	Carrying amount AED' million 2025	Carrying amount AED' million 2024
³ Bank credit facilities	^a AED	4.00%-7.30% / EIBOR + (0.45% - 0.95%)	2025-2030	4,592	1,519
	^b USD	2.39%-6.24% / EIBOR/SOFR + (0.40% - 0.90%)	2025-2030	17,055	15,121
	Euro	3.47%-4.50%	2026-2045	304	-
	Others	Various	2025-2026	18	1,719
¹ Bank term loan	^a AED	3.00%-7.65% / EIBOR + (0.60% - 1.5%)	2026-2032	15,103	12,608
	^b USD	1.39%-13.56% / SOFR + (0.65% - 1.35%)	2025-2042	46,004	42,337
	Others	Various	2025-2036	4,313	4,237
Bank overdraft	AED	4.27% / EIBOR+1.00%	2025	578	548
	USD	4.45% / EIBOR/ SOFR + (0.40% - 0.75%)	2026	185	-
	Others	8.75% / Mid Corridor/ SAIBOR + (0.50% - 2.85%)	2026	46	-
⁵ Sukuk	USD	4.76%	2025	-	3,309
⁶ Equity bridge loan	USD	SOFR + margin	2025	-	3,308
⁷ Term loan from DoF	USD	4.00%	2053	66,708	60,563
Abu Dhabi National Energy Company bonds	USD	6.57%	2036	3,326	3,488
² Global Medium Term Notes	USD	4.50% - 5.50%	2029-2054	50,949	45,486
Other bonds	USD	Various	2031	11,371	11,635
	AED	6.50%	2028	246	-
	Others	3.82%	2038	693	563
⁴ Islamic Loans	AED	3 months EIBOR\EBOR + 0.7%-1.75%	2026-2030	8,611	-
Others	Various	3.22%-8.61% / EIBOR/BBSY/BKBM + (0.70% - 1.75%)	2025-2030	3,024	835
Total loans and borrowings				233,126	207,276



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. Loans and borrowings (continued)

26.1. Terms and repayment schedule (continued)

As at 31 December 2025, the Group is in compliance with financial covenants on the loans and borrowings, as applicable.

^{1a}During 2024, the Group consolidated a special purpose vehicle that has USD term loans with carrying amount of AED 11,294 million as at 31 December 2025. These loans were used by the SPV to fund its investments. The loans have term SOFR as the base rate and mature no later than 2042. The loans are accounted as amortised using the Effective Interest Rate method.

^{1b}On 21 August 2025, Abu Dhabi National Energy Company PJSC ("TAQA"), a subsidiary of the Group, secured an AED 8.5 billion corporate term loan facility. The facility is a two year AED floating rate loan, with a one year extension option. As at 31 December 2025, the Group utilised AED 3,850 million. Amounts borrowed carry interest of EIBOR plus a margin.

On 26 June 2023, Emirates Nuclear Energy Corporation PJSC ("ENEC"), a subsidiary of the Group, entered into term loan facility agreement with a syndicate of commercial lenders consisting of First Abu Dhabi Bank and Abu Dhabi Commercial Bank with maturity period until 2042. This term loan facility carries an effective interest rate of 5.8% based on variable rate of Secured Overnight Financing Rate (SOFR). The senior loan is repayable in instalments. As at reporting date, the outstanding borrowings related to this facility amounted to AED 8,159 million (2024: 8,607 million).

²In May 2024, the Group issued USD 2.5 billion bonds on the London Stock Exchange (LSE) as part of the new Global Medium Term Note Programme. The bonds were issued through two tranches: a five-year USD 1.25 billion tranche at an annual coupon rate of 5.375% and a ten-year USD 1.25 billion tranche at an annual coupon rate of 5.5%

On 2nd October 2024, ADQ issued USD 2 billion bonds on the London Stock Exchange (LSE). The bonds were issued through two tranches: a 7-year USD 1 billion tranche at an annual coupon rate of 4.375% and a 30-year USD 1 billion tranche at an annual coupon rate of 5.250%. These bonds have secondary listing on the Abu Dhabi Securities Exchange (ADX).

In May 2025, the Group issued USD 2 billion bonds on the London Stock Exchange. The bonds were issued through two tranches: a five-year USD 1 billion tranche at an annual coupon rate of 4.5% and a ten-year USD 1 billion tranche at an annual coupon rate of 5.0%. Interest on Bonds is payable semi-annually, with payments due in May and November, respectively, commencing November 2025

Global medium-term notes of Abu Dhabi National Energy Company ("TAQA"), a subsidiary of the Group, are recorded at amortised cost using effective interest rates and are direct, unconditional, and unsecured obligations of a subsidiary of the Group. During 2024, TAQA issued an aggregate AED 6,427 million (USD 1,750 million) in 7 year and long 12-year dual tranche senior unsecured notes. The long 12-year notes at AED 3,122 million (USD 850 million) were issued with a coupon rate of 4.75% per annum and are a green bond issuance. The 7-year notes at AED 3,305 million (USD 900 million) were issued as conventional bonds at a coupon rate of 4.375% per annum. On 23 April 2025, the Group's AED 2,754 million bond (USD 750 million) matured and was repaid in full.

³In 2021, Abu Dhabi Ports, a subsidiary of the Group, secured an unsecured senior revolving credit facility with a credit limit of USD 1,000 million (AED 3,673.5 million) from a syndicate of local and international banks. This facility was intended to finance capital expenditure and general corporate purposes.

During the year, the Abu Dhabi Ports fully repaid the old facility by entering into a new upsized senior unsecured revolving credit facility ("New RCF") of USD 2.125 billion, split between Tranche A (USD 900 million) and Tranche B (AED 4.5 billion), from a consortium of 18 international and regional banks with maturity of three years and can be extended to five years. Additionally, Abu Dhabi Ports has successfully extended this facility for an additional period of one year. The New RCF facility features a utilization-based structure, where the interest rate calculation includes Base Margin, Utilization Margin, and Benchmark Rate (EIBOR / SOFR).



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. Loans and borrowings (continued)

26.1. Terms and repayment schedule (continued)

^{3a}In October 2025, the Group entered into a USD 5 billion syndicated term loan facility with more than 30 banks. This is a floating-rate loan facility which expires in October 2030 with the option to extend twice by one year each. As at 31 December 2025, the Group has utilised AED 3,672,500 thousand (USD 1,000,000 thousand).

^{3b}During the year ended 31 December 2021, the Group availed new bank credit facilities with a syndicate of 33 banks with 2 tranches. Tranche A is a USD 2,500 million revolving credit facility, which carries interest of Daily Compounded SOFR with 5-day lookback plus margin and utilisation margin and expires in December 2026. Tranche B is a USD 2,000 million revolving credit facility carry interest of Daily compounded SOFR with 5-day lookback plus margin and expires in December 2024.

During the prior year, the terms of the bank credit facilities were amended, wherein the facility amount of Tranche A is increased to USD 4,000 million and will expire in June 2027, while maturity date of Tranche B is extended to December 2027. Tranche A is partially utilised amounting to USD 2,000 million while the outstanding loan from Tranche B was fully paid during the year ended 31 December 2024.

During the 2023, ADQ entered bank credit facilities of USD 2,500 million with a syndicate of 14 banks which carry interest of Daily compounded SOFR with 5-day lookback plus 1.05% margin and expires in June 2028. As at 31 December 2025, ADQ has partially utilised this facility amounting to USD 1,000 million. During prior year, the Company made an early repayment of the term loan of USD 1,500,000 thousand. Consequently, the remaining facility of USD 1,000,000 thousand was fully utilised during the year ended 31 December 2024.

⁴In September 2025, the Group entered into an Islamic Term loan facility of AED 8 billion in a five year unsecured commodity Murabaha structure with maturity date of September 2030, this is a floating rate loan facility with two one-year extension options. As at 31 December 2025, the Group has utilised the full facility.

⁵In December 2019, a subsidiary of the Group issued non-convertible Sukuk with a total value of USD 300 million (AED 1,102 million) under the USD 3,000 million Trust Certificate Issuance Programme. The Sukuk has a profit rate of 4.76% per annum payable semi-annually and is due for settlement in December 2025. Another subsidiary of the Group has issued privately placed Sukuk bonds of USD 600 million (AED 2,204 million) at an agreed interest rate of 2.39% with a tenor of five years and repayable on 3 November 2025. Both Sukuks were repaid accordingly.

⁶On 20 October 2016, the ENEC entered into an AED 3,305 million equity bridge loan facility agreement with a syndicate of four financial institutions ("EBL banks") with KEPCO as the guarantor of the loan. The facility amount was subsequently amended to AED 4,493 million. The facility carried a variable interest rate of SOFR plus the applicable margin. The loan was repayable in full on the earlier of a) 30 September 2025 and b) the date falling six (6) months after Project Commercial Operation Date (i.e. 7 September 2024).



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. Loans and borrowings (continued)

26.1. Terms and repayment schedule (continued)

On 6 February 2025, pursuant to the payment instruction notice issued ENEC, KEPCO was instructed to repay the loan balance amounting to AED 4,493 million to the four financial institutions in its capacity as a guarantor of the loan. Following the repayment by KEPCO, a shareholders' resolution was signed wherein it was agreed that BOC would issue share capital at par value to KEPCO equal to the repayment amount on 7 March 2025. This loan was accordingly transferred to non-controlling interest in the consolidated financial statements of the Group.

During 2024, the Group, through its subsidiaries in AD Ports, secured a new facility amounting to AED 10.2 billion, of which AED 9.18 billion was drawn down to repay some exiting facilities.

⁷On 20 October 2016, the ENEC entered into a AED 59,365 million term loan facility agreement with DOF which was subsequently amended to AED 66,953 million with three loan tranches, namely A,B and C. The facility carries a fixed interest rate of 4% per annum. Each of the loan tranches are repayable in semi-annual instalments as defined in the facility agreement and its subsequent amendments. Pursuant to the waiver letter issued on 23 December 2024, the first repayment instalment for loan Tranches A and B originally due on 7 March 2025 was rescheduled to 7 September 2026 . The second instalments for Tranches A and B were paid on 8 September 2025. The first repayment instalment for Tranche C is due on 7 September 2042.

27. Lease liabilities

	Note	2025 AED' million	2024 AED' million
At 1 January		16,170	13,826
Acquisition through business combination (Note 36)		964	430
Additions		8,624	4,742
Accrual of interest	13	983	790
Payments		(4,374)	(3,739)
Lease terminations		(69)	(545)
Remeasurements		107	702
Transfers from liabilities directly associated with the assets held-for-disposal		6	-
Foreign exchange adjustments		99	(67)
Other movements		(116)	31
At 31 December		22,394	16,170
Non-current		18,390	13,479
Current		4,004	2,691
At 31 December		22,394	16,170



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

27. Lease liabilities (continued)

Maturity analysis of lease liabilities is as follows:

	2025	2024
	AED' million	AED' million
Less than one year	4,575	2,998
Between one and five years	11,172	8,405
More than five years	17,803	10,069
Less: Unearned interest	(11,156)	(5,302)
At 31 December	22,394	16,170

28. Accounts and other payables

	Note	2025	2024 (Restated)
		AED' million	AED' million
Non-current			
Retention payables		72	11
Accounts payable due to third parties		28	177
Payables due to related parties	39	2,034	1,648
Payable to Unit Holders		3,782	1,345
¹ Other payables		4,902	5,890
Contract liabilities		1,010	1,594
At 31 December		11,828	10,665
Current			
Accounts payable due to third parties		9,521	8,735
Project accruals and claims		1,653	2,264
² Accrued expenses		27,576	24,974
Payables due to related parties	39	7,878	15,290
Contract liabilities		7,277	5,717
Retention payables		1,440	2,160
¹ Other payables		23,779	15,295
At 31 December		79,124	74,435

¹Other payables include liabilities associated with business combinations and divestments amounting to AED 2,564 million (2024: AED 7,598 million), liability against restricted bank balance representing dividend payments by companies listed on ADX amounting to AED 2,119 million (2024: AED 1,944 million) and banking customer deposits amounting to AED 6,183 million (2024: Nil).

²Accrued expenses include liabilities in relation to mega development projects of AED 11,364 million (2024: AED 10,919 million).



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

29. Governments grants

29.1. Non-monetary government grants

The Group has received the following non-monetary assets by way of government grants as at 31 December 2025 and 2024 and are recognised at nominal amounts:

Currently classified as	
Future economic benefits certain	
¹ Plot of land in Taweelah	Non-monetary grants related to assets (included under PPE)
¹ Head Office Building of a subsidiary	Non-monetary grants related to assets (included under PPE)
¹ Warehouses	Non-monetary grants related to assets (included under PPE and IP)
¹ Labour camps and garage buildings	Non-monetary grants related to assets (included under PPE)
¹ Land fills	Non-monetary grants related to assets (included under PPE)
¹ Solid waste management plants	Non-monetary grants related to assets (included under PPE)
¹ Commercial ports	Non-monetary grants related to assets (included under PPE and IP)
¹ Other ports assets	Non-monetary grants related to assets (included under PPE and IP)
² Grant of Barakah Land- Abu Dhabi Govt	Non-monetary grants related to assets (included under PPE)
² Grant of Al Ruwais Land- Abu Dhabi Govt	Non-monetary grants related to assets (included under PPE)
³ Sheikh Shakhbout Medical City	Non-monetary grants related to assets (included under IP)
³ Administration Building- Al Ain Hospital	Non-monetary grants related to assets (included under IP)
³ Mortuary Building - New Al Ain Hospital	Non-monetary grants related to assets (included under IP)
³ Mortuary Building - Baniyas	Non-monetary grants related to assets (included under IP)
Future economic benefits uncertain	
² Grant of Capital District Land - Abu Dhabi Govt	Non-monetary grants related to assets (included under PPE)

¹The Government of Abu Dhabi granted the Group non-monetary assets comprising a plot of land in Taweelah, office building, warehouses, labour camps and garage buildings, various landfills, solid waste management plants, commercial ports and other port assets in the areas of Khalifa Industrial Zone, Zayed Port, ICAD and Razeen. These non-monetary government grants are recognised at a nominal value of AED 1.

Granted warehouses and portions of office buildings that are held to earn rentals are classified as investment properties (note 20). The remainders of the granted assets are either held for owner occupation or under development for future owner-occupation and accordingly are classified as property, plant and equipment (note 18).

²The title of the parcels of land have been transferred to the Group at no cost from the Government of Abu Dhabi and recorded at nominal value. The grant for Barakah land relates to Barakah site for development of civil nuclear power plants and Ruwais site for development of operators' village.

³Grants from the government of Abu Dhabi are provided to the Group to support operations of healthcare business. The assets are of a specialised nature as the building is designed and constructed based on the technical specifications and can only be utilised for the purpose of providing healthcare services whereas the land is designated for a specialised use and hence is restricted.

29.2. Monetary government grants

The Group receives monetary government grants from the Government of Abu Dhabi. Monetary grants include grants received/ acquired to compensate the Group for expenses to be incurred and grants related to the acquisition and construction of assets. These grants are initially recognised in the consolidated statement of financial position as deferred government grants. Subsequent to initial recognition, such grants are released to profit or loss as government grant income when the conditions attached to the government grants have been fulfilled.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

29. Governments grants (continued)

29.3. Deferred government grants

Movement in deferred government grants during the year is as follows:

	Monetary grants related to operating expenses	Monetary grants related to assets	Non-monetary grants related to assets	Total
	AED' million	AED' million	AED' million	AED' million
At 1 January 2024	517	28,807	4,329	33,653
Acquisition through business combination	-	-	52	52
¹ Grant received during the year	1,208	59,380	-	60,588
Release to income	(516)	(975)	(326)	(1,817)
Other movements	(404)	183	-	(221)
At 31 December 2024	805	87,395	4,055	92,255
Grant received during the year	824	276	-	1,100
Release to income	(483)	(963)	(318)	(1,764)
Other movements	(63)	(268)	-	(331)
At 31 December 2025	1,083	86,440	3,737	91,260

¹The Grants received during the year ended 31 December 2024 primarily relates to the acquisition of Ras El-Hekma Land (Note 20).

	2025 AED' million	2024 AED' million
Non-current	89,204	90,454
Current	2,056	1,801
At 31 December	91,260	92,255

Recognised government grants income during the year is as follows:

	2025 AED' million	2024 AED' million
Operating government grants recognised during the year	1,022	2,566
Release to income of deferred government grants:		
- Related to expenses	483	516
- Related to assets	1,281	1,301
	2,786	4,383



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

30. Retirement benefit obligation

	Note	2025 AED' million	2024 AED' million
At 1 January		2,707	2,503
Acquisition through business combination	36	208	175
Charge for the year	8	646	392
Benefits paid		(315)	(273)
Net actuarial gain/(loss) recognised in other comprehensive income		10	(97)
Transfers to liabilities directly associated with the assets held-for-disposal		(1)	(9)
Foreign exchange adjustments		-	(30)
Other movements		7	46
At 31 December		3,262	2,707

Defined benefit obligations

In accordance with the provisions of IAS 19, an exercise to assess the present value of its defined benefit obligations as at 31 December 2025 and 2024 is carried out (except for those subsidiaries wherein impact is not considered to be significant), in respect of employees' end of service benefit liabilities under relevant local regulations and contractual arrangements.

The provision is recognised based on the following significant assumptions:

	2025	2024
Average period of employment (years)	25.0	21.0
Average annual rate of salary increase (percentage)	5.4%	1.8%
Average annual voluntary termination rate (percentage)	7.8%	4.6%
Discount rate (percentage)	6.0%	4.1%

The present values of the defined benefit obligations as at 31 December 2025 and 2024 were computed using the actuarial assumptions set out above.

The defined benefit obligation does not expose the Group to any unusual risk. The Group did not operate or own a defined contribution plan during the year or as at the reporting date. There is no regulatory requirement to fund for these benefits in advance. The Group intends to pay benefits directly as they fall due.

Demographic assumptions for mortality, withdrawal and retirement were used in valuing the liabilities and benefits under the plan. Because of the nature of the benefit, which is a lump sum payable on exit due to any cause, a combined single rate has been used.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

30. Retirement benefit obligation (continued)

Defined benefit obligations (continued)

Details of net actuarial gain recognised in the consolidated statement of comprehensive income is as follows:

	2025	2024
	AED' million	AED' million
Actuarial gain/(loss) experience adjustments	17	(101)
Actuarial gain from changes in demographic assumptions	-	-
Actuarial gain from changes in financial assumptions	(7)	4
For the years ended 31 December	10	(97)

Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below:

		2025	2024	
	Increase AED' million	Decrease AED' million	Increase AED' million	Decrease AED' million
Discount rate (0.5%)	201	113	183	199
Annual rate of salary increase (0.5%)	159	161	195	186

Employees' pension scheme

Monthly pension contributions are made in respect of UAE National employees, who are covered by the UAE Federal Law No. 2 of 2000. The contribution made by the Group is recognised in the consolidated statement of profit or loss. The pension fund is administered by the Government of Abu Dhabi, Finance Department, represented by the Abu Dhabi Retirement Pensions and Benefits Fund. Other than the monthly pension contributions, there is no further obligation on the Group. Contributions to the pension scheme for the year ended 31 December 2025 amounting to AED 642 million (2024: AED 492 million) were charged to the consolidated statement of profit or loss (Note 8).

31. Provisions

	2025	2024
	AED' million	AED' million
Legal provisions	65	97
Provision for decommissioning and restoration	23,294	24,559
Provision for lease return	3,484	3,478
Others	515	642
At 31 December	27,358	28,776



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31. Provisions (continued)

Movement in provisions during the year is as follows:

	Legal provisions	Provision for decommissioning and restoration	2025 Provision for lease return	Others	Total
	AED' million	AED' million	AED' million	AED' million	AED' million
At 1 January	97	24,559	3,478	642	28,776
Acquisition through business combination (Note 36)	10	-	-	24	34
Provisions during the year	13	(21)	344	154	490
Reversals during the year	-	-	-	(206)	(206)
Accretion expense (Note 13)	-	807	143	-	950
Revision in estimated cash flows	-	(544)	-	-	(544)
Paid during the year	(55)	(1,760)	(481)	(107)	(2,403)
Foreign exchange adjustments	-	252	-	9	261
At 31 December	65	23,293	3,484	516	27,358

	Legal provisions	Provision for decommissioning and restoration	2024 Provision for lease return	Others	Total
	AED' million	AED' million	AED' million	AED' million	AED' million
At 1 January	8	22,790	3,301	710	26,809
Acquisition through business combination (Note 36)	-	-	-	53	53
Provisions during the year	36	2,397	-	29	2,462
Provisions against lease return	-	-	589	-	589
Reversals during the year	-	-	-	(34)	(34)
Accretion expense (Note 13)	-	835	134	-	969
Revision in estimated cash flows	-	279	-	-	279
Disposal of assets	-	-	-	-	-
Paid during the year	(55)	(1,589)	(546)	(99)	(2,289)
Foreign exchange adjustments	-	(153)	-	4	(149)
Disposal of a subsidiary	-	-	-	(14)	(14)
Other movements	108	-	-	(7)	101
At 31 December	97	24,559	3,478	642	28,776

Disclosed in the condensed consolidated statement of financial position is as follows:

	2025 AED' million	2024 AED' million
Non-current	24,552	25,795
Current	2,806	2,981
At 31 December	27,358	28,776



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31. Provisions (continued)

As part of the lease agreements between the Group's subsidiaries certain subsidiaries have a legal obligation to remove the power and water desalination plants at the end of the plants' useful lives or before if the subsidiaries become unable to continue their operations to that date and to restore the land. The Group, shall at their sole cost and expense, dismantle, demobilise, safeguard and transport the assets, eliminate soil and ground water contamination, fill all excavation and return the surface to grade of the designated areas. The fair value of the ARO liability has been calculated using an expected present value technique and a discount rate of 3% (2024: 3%). The fair value of the decommissioning and restoration liability has been calculated using an expected present value technique. This technique reflects assumptions such as costs, plant useful life, inflation and profit margin that third parties would consider assuming the settlement of the obligation.

In addition, the Group's foreign subsidiaries involved in the oil and gas sector make provisions for the future cost of decommissioning oil and gas properties and facilities at the end of their economic lives. The provision has been estimated using existing technology at current prices, escalated at 2% (2024: 2%) and discounted at 3% (2024:3%). The economic life and the timing of the decommissioning liabilities are dependent on Government legislation, commodity prices and the future production profiles of the respective assets. In addition, the costs of decommissioning are subject to inflationary / deflationary pressures in the cost of third-party service provisions.

Pursuant to the Federal Law Decree No. (6) of 2009 ("the Law"), the UAE Cabinet is required to establish a Decommissioning Trust Fund (DTF), which will be responsible for providing sufficient funds to fully implement the Nuclear Energy Back End Program (NEBEP) activities in relation to the dismantling of the Barakah Nuclear Power Plant (BNPP), radioactive waste and spent fuel disposal including Radioactive Waste Management Organisation, Regulatory Oversight and DTF administration.

Based on the provisions of the Law, the Licensee (i.e. NEC) is obliged to make annual contributions to the DTF, to ensure that the DTF accumulates sufficient funds at the end of the nuclear plant's economic life to perform the complete decommissioning of the BNPP. As such, the Group is to pay AED 112.6 million (USD 30.673 million) per unit per year to the DTF based on the approved NEBEP plan. As agreed with Federal Authority of Nuclear Regulation (FANR), the Group has opened a deposit account with a local bank, where the Group is contributing the annual decommissioning fee until the DTF is established by the UAE Cabinet.

The NEBEP plan and the associated cost estimates are evaluated every three years, given any changes on current assumptions, applied methodology, advancement of technology and data availability associated with these activities. The update of the annual contribution calculation is subject to review by the FANR, as specified by the Law, to ensure the effectiveness of the plan and the associated cost estimates for the NEBEP.

Based on the above, the Group has recognized a provision in relation to decommissioning liability / future outflow of economic resources as at 31 December 2025, in accordance with the IAS 37 Provisions, Contingent liabilities and Contingent Assets. Judgment has been applied to determine whether all of the following conditions are satisfied to recognize a provision: (i) a present obligation exists as a result of past events; (ii) it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and (iii) a reliable estimate of the obligation can be made. The obligating event for the recognition of the aforementioned provision is determined when the nuclear reactor in each unit achieves initial criticality, which occurred on 31 July 2020 for Unit 1, 27 August 2021 for Unit 2, 22 September 2022 for Unit 3 and 1 March 2024 for Unit 4. The present value of the expected future cash outflows in relation to decommissioning liability have been discounted using the cost of debt of the Group, which is appropriate as per the management given that government funding results in a cost of debt that is currently lower than the risk-free rate and therefore represents a conservative approach. Consequently, management has recognised a provision amounting to AED 11,128 million as at 31 December 2025 (31 December 2024: AED 10,783 million).

Provision for lease return costs represents the present value of the expected cost to meet the contractual lease end obligations on assets held under operating leases considering the existing fleet plan, future utilisations and long-term maintenance schedules.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

32. Derivative financial instruments

	Notional Amount 2025 AED' million	Notional Amount 2024 AED' million	Carrying Amount 2025 AED' million	Carrying Amount 2024 AED' million
Assets				
Non-current				
Interest rate swaps	10,909	5,532	1,146	656
Foreign currency forward contracts	1,822	906	75	-
Other derivative financial instruments	6,802	11	184	962
			1,405	1,618
Current				
Interest rate swaps	10,909	16,572	37	60
Foreign currency forward contracts	1,822	906	52	54
Other derivative financial instruments	6,802	11	90	55
			179	169
Total assets	19,533	17,489	1,584	1,787
Liabilities				
Non-current				
Interest rate swaps	14,755	14,625	416	323
Foreign currency forward contracts	630	1,721	204	37
Commodity derivatives	1,155	19	28	19
			648	379
Current				
Interest rate swaps	14,755	14,625	115	86
Foreign currency forward contracts	630	1,721	141	22
Commodity derivatives	1,155	19	230	91
Other derivative financial instruments	5,817	41	21	37
			507	236
Total liabilities	22,357	16,406	1,155	615

33. Financial risk management

The Group has exposure to the following risks arising from its financial instruments:

- Credit risk;
- Liquidity risk; and
- Market risk (including interest rate risk, foreign currency risk, equity price risk and commodity price risk).



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

33. Financial risk management (continued)

33.1. Risk management framework

The Group's Board of Directors ("BOD") has overall responsibility for the establishment and oversight of the Group's risk management framework. The BOD has established the Audit and Risk Committee ("ARC"), to assist the BOD in fulfilling its oversight responsibilities with respect to the effectiveness of internal controls, risk management and governance. The ARC reports regularly to the BOD on its activities.

The Group's risk management policies are established to identify, analyse, mitigate and monitor the risks faced by the Group, and to set appropriate risk appetite limits and to monitor management adherence to appetite limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group's ARC oversees how management monitors compliance with the Group's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. ARC is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the ARC.

33.2. Credit risk management

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Group's cash and bank balances, receivables from third party customers and related parties and investments in debt securities.

As at year end, the maximum exposure to credit risk was as follows:

	Notes	2025 AED' million	2024 AED' million
¹ Accounts and other receivables	16	72,108	69,667
² Other financial assets	23	7,681	2,430
³ Cash and bank balances	17	85,770	83,828
Operating financial assets	24	6,461	6,861
At 31 December		172,020	162,786

¹excluding advances to contractors and suppliers, prepayments and VAT receivables.

²excluding equity securities at FVTOCI and FVTPL.

³excluding cash in hand.

33.2.1. Accounts and other receivables

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the factors that may influence the credit risk of its customer base, including the default risk associated with the industry and country in which customers operate.

Each subsidiary within the Group has established a credit policy under which each new customer is analysed individually for creditworthiness before the standard payment and delivery terms and conditions are offered. The review includes external ratings, if they are available, financial statements, credit agency information, industry information, and in some cases bank references. Credit limits are established for each customer and reviewed quarterly. Any sales exceeding those limits require approval from the risk management committee of each subsidiary.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

33. Financial risk management (continued)

33.2. Credit risk management (continued)

33.2.1. Accounts and other receivables (continued)

In monitoring customer credit risk, customers are grouped according to their credit characteristics, including whether they are an individual or a legal entity, whether they are a wholesale, retail or end-user customer, their geographic location, industry, trade history with the Group and existence of previous financial difficulties.

The Group is closely monitoring the economic environment in the UAE and is taking actions to limit its exposure to customers in countries experiencing particular economic volatility.

The Group establishes an allowance for expected credit losses in respect of accounts and other receivables, including contract assets.

The following table shows the movement in lifetime ECL that has been recognised for account and other receivables in accordance with the simplified approach set out in IFRS 9.

	2025	2024
	AED' million	AED' million
At 1 January	3,861	4,269
Charge for the year (Note 10)	1,383	372
Reversal during the year	(429)	(549)
Written off during the year	(1,335)	(167)
Foreign exchange adjustments	165	527
Disposal of subsidiary	(34)	(495)
Other movements	280	-
Acquisition through business combination (Note 36)	321	-
Transfers to the Shareholder	-	(96)
At 31 December	4,212	3,861



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

33. Financial risk management (continued)

33.2. Credit risk management (continued)

33.2.1. Accounts and other receivables (continued)

	Expected credit loss rate (in %)	2025 Estimated total gross carrying amount at default AED' million	Expected credit loss AED' million
Current	4.7%	43,304	2,055
Less than 30 days past due	0.9%	1,872	17
30 – 60 days past due	2.3%	596	14
61 – 90 days past due	3.3%	299	10
91 – 120 days past due	2.3%	86	2
121 – 150 days past due	14.0%	107	15
151 – 180 days past due	2.4%	370	9
More than 180 days past due	26.3%	2,257	593
Specific provisioning	6.4%	23,217	1,497
At 31 December 2025		72,108	4,212

	Expected credit loss rate (in %)	2024 Estimated total gross carrying amount at default AED' million	Expected credit loss AED' million
Current	0.1%	34,343	42
Less than 30 days past due	0.9%	913	8
30 – 60 days past due	2.5%	323	8
61 – 90 days past due	6.6%	317	21
91 – 120 days past due	1.1%	1,020	11
121 – 150 days past due	5.1%	177	9
151 – 180 days past due	3.1%	543	17
More than 180 days past due	7.5%	6,071	455
Specific provisioning	12.7%	25,960	3,290
At 31 December 2024		69,667	3,861

33.2.2. Other financial assets

With respect to credit risk arising from the other financial assets (except for equity instruments carried at FVTPL and FVTOCI) of the Group, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these financial instruments.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

33. Financial risk management (continued)

33.2. Credit risk management (continued)

33.2.3. Cash and bank balances (excluding cash on hand)

As at 31 December 2025 and 2024, though the Group has significant bank balances, management believes that the risk arising out of cash and bank balances are minimal as these are placed with reputable local banks. The Group monitors its position on a regular basis. There is no provision for expected credit losses made for the years ended 31 December 2025 and 2024.

33.2.4. Operating financial assets

The operating financial assets relating to the Group's international generation subsidiaries sell their products to one party, which is typically a governmental entity. These subsidiaries seek to limit their credit risk with respect to a single customer by monitoring outstanding receivables. The Group's maximum exposure to credit risk for the components of the consolidated statement of financial position at 31 December 2025 and 2024 is the carrying amounts as illustrated in note 24.

33.3. Liquidity risk management

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Group ensures that it has sufficient cash, liquid assets on demand and committed and uncommitted undrawn bank facilities to meet its expected operational expenses including the servicing of financial obligations; this excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters. The Group maintains substantial amount of its cash resources at banks and in short term time deposits. The table below summarises the maturities of the Group's undiscounted financial liabilities at 31 December 2025 and 2024.

The contractual undiscounted cash flow analyses the Group's financial liabilities into relevant maturity grouping based on the remaining period at the reporting date are as follows:

	2025				
	Undiscounted cash flows				Carrying amount
	Less than one year	1-5 years	More than 5 years	Total	
	AED' million	AED' million	AED' million	AED' million	AED' million
Loans and borrowings	50,668	68,644	115,213	234,525	233,126
Derivative financial instruments	866	832	64	1,762	1,155
Lease liabilities	4,575	11,172	17,803	33,550	22,394
Accounts and other payables	80,512	2,370	3,203	86,085	82,665
	136,621	83,018	136,283	355,922	339,340

	2024 (Restated)				
	Undiscounted cash flows				Carrying amount
	Less than one year	1-5 years	More than 5 years	Total	
	AED' million	AED' million	AED' million	AED' million	AED' million
Loans and borrowings	30,791	78,335	112,208	221,334	207,276
Derivative financial instruments	625	1,471	227	2,323	615
Lease liabilities	2,998	8,405	10,060	21,463	16,170
Accounts and other payables	82,494	3,896	2,863	89,253	77,789
	116,908	92,107	125,358	334,373	301,850



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

33. Financial risk management (continued)

33.4. Market risk management

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Group's profit or loss or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

33.4.1. Foreign currency risk management

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities (when revenue or expense are denominated in a different currency from each subsidiary's functional currency), loans and borrowings, other financial assets and the Group's net investments in foreign subsidiaries and joint ventures.

The Group is exposed to currency risk to the extent that there is a mismatch between the currencies in which sales, purchases and borrowings are denominated and the respective functional currencies of the Group companies. The functional currencies of Group companies are primarily the AED. Foreign currency transactions are primarily denominated in GBP, EUR, EGP and other currencies.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

Foreign currency	Assets		Liabilities	
	2025	2024	2025	2024
	AED' million	AED' million	AED' million	AED' million
GBP	5,902	3,050	232	76
EUR	15,867	9,335	2,455	2,051
EGP	39,510	29,956	7	179
TRL	73	77	8	21
Others	5,325	1,382	5,767	1,958
Total	66,677	43,800	8,469	4,285

The following tables demonstrate the sensitivity to a reasonably possible change in GBP, EUR, EGP, TRL and other exchange rates, with all other variables held constant. The impact on the Group's profit is due to changes in the exchange rate of AED for the financial assets and financial liabilities denominated in GBP, EUR, EGP, TRL and KRW. The Group's exposure to foreign currency changes for all other currencies is not material. The impact of translating the net assets of foreign operations into AED is excluded from the sensitivity analysis.

	Change in rate	GBP Effect on profit AED' million	EUR Effect on profit AED' million	EGP Effect on profit AED' million	TRL Effect on profit AED' million	Others Effect on profit AED' million
2025	+/- 10%	+/- 567	+/- 1,341	+/- 3,950	+/- 7	+/- 44
2024	+/- 10%	+/- 297	+/- 728	+/- 2,978	+/- 6	+/- 58

33.4.1.2. Forward Foreign Exchange Contracts

Certain subsidiaries use forward foreign exchange contracts to hedge their risk associated with foreign currency fluctuations relating to scheduled maintenance cost payments to overseas suppliers. The following table summarises certain information relating to the derivatives as of 31 December 2025 and 2024:

	Fair value liabilities AED' million	Fair value assets AED' million
2025	345	127
2024	59	54



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

33. Financial risk management (continued)

33.4. Market risk management (continued)

33.4.2. Interest rate risk

The Group is exposed to interest rate risk because entities in the Group borrow funds at both fixed and floating interest rates. The risk is managed by the Group by maintaining an appropriate mix between fixed and floating rate borrowings, and by the use of interest rate swap contracts and forward interest rate contracts. Hedging activities are evaluated regularly to align with interest rate views and defined risk appetite; ensuring the most cost-effective hedging strategies are applied.

The interest rate profile of the Group's interest-bearing financial instruments as reported to the management of the Group is as follows.

	Carrying amount	
	2025	2024
	AED' million	AED' million
Total interest-bearing net debt	178,554	161,929
Total variable-rate interest-bearing net debt	44,271	16,409
Variable-rate interest-bearing net debt as a % of total interest-bearing net debt	25%	10%

Cash flow sensitivity analysis for variable-rate instruments

A reasonably possible change of 100 basis points in interest rates at the reporting date would have increased (decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

	2025		2024	
	100 bp increase	100 bp decrease	100 bp increase	100 bp decrease
	AED' million	AED' million	AED' million	AED' million
Impact on profit	(443)	443	(164)	164
Impact on equity	(85)	85	(110)	110

33.4.2.1 Interest Rate Swaps

In order to reduce their exposure to interest rate fluctuations on variable interest-bearing loans and borrowings, certain subsidiaries have entered into interest rate swap arrangements with counter-party banks for a notional amount that matches the outstanding interest-bearing loans and borrowings and Islamic loans. The derivative instruments were designated as cash flow hedges. The hedging arrangement is composed of a fixed leg based on fixed rate (ranging from 0.84% to 5.85%). The following table summarises certain information relating to the derivatives of the Group as of 31 December 2025 and 2024:

	Notional value assets	Fair value assets	Notional value liabilities	Fair value liabilities
	AED' million	AED' million	AED' million	AED' million
2025	10,909	1,183	14,755	531
2024	16,572	716	14,625	409



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

33. Financial risk management (continued)

33.4. Market risk management (continued)

33.4.3. Equity price risk

Equity price risk arises from equity securities classified as financial assets measured at FVTPL and financial assets measured at FVTOCI. Material investments within the portfolio are managed on an individual basis and all buy and sell decisions are approved by the Management Committee or BOD based on the delegation of authority.

The primary goal of the Group's investment strategy is to maximise investment returns. In accordance with this strategy, certain investments are classified at FVTPL since their performance is actively monitored and they are managed on a fair value basis.

The following table demonstrates the sensitivity of the Group's equity and profit or loss to a 5% decrease in the price of its equity holdings, assuming all other variables, in particular foreign currency rates, remain constant.

Market index	Changes in Variables	2025 AED' million	2024 AED' million
Abu Dhabi Securities Exchange	5%	1,449	1,633
Dubai Financial Market	5%	7	29
Germany Stock Market Index	5%	42	47
London Stock Exchange	5%	19	58
Indonesia Stock Exchange	5%	13	15
Indian Stock Exchanges	5%	15	-
US Stock Exchanges	5%	25	26

33.4.4. Commodity price risk

EAG, a subsidiary of the Group is affected by the volatility of purchase price of aviation fuel. Its operating activities require the ongoing purchase of aviation fuel. To manage this volatility, the subsidiary's management has devised a policy to hedge between 20% to 75% of anticipated exposure for the rolling 24 months. The subsidiary mitigates the commodity price risk exposure by using derivative contracts to maintain hedge levels within policy parameters laid down by its Board. At the reporting date, the Group has hedged fuel volumes of 15 million barrels with a fair value loss of AED 258 million (2024: fuel volumes of 13 million barrels with a negative fair value of AED 55 million).

The following table shows the effect of price changes on the fair value of the forward commodity contracts on the profit before tax:

	Change in price	Effect of profit before tax AED' million
2025	+/- 10%	+/- 820
2024	+/- 10%	+/- 740

The Group also enters into physical commodity contracts in the normal course of business. These contracts are not derivatives and are treated as executory contracts, which are recognised and measured at cost when the transactions occur.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

34. Fair value of financial instruments

34.1. Accounting classifications

The following table shows the carrying amounts of financial assets and financial liabilities as at 31 December 2025 and 2024

	FVTPL	FVTOCI	2025 Financial assets amortised cost	Other financial liabilities	Total
	AED' million	AED' million	AED' million	AED' million	AED' million
a) Financial assets measured at fair value					
Derivative financial instruments	1,584	-	-	-	1,584
Equity securities	187,667	27,829	-	-	215,496
Debt securities	4,017	1,323	-	-	5,340
Accounts and other receivables	1,502	-	-	-	1,502
	194,770	29,152	-	-	223,922
b) Financial assets not measured at fair value					
Accounts and other receivables	-	-	70,606	-	70,606
Cash and bank balances (Note 17)	-	-	82,489	-	82,489
Corporate debt securities (Note 23)	-	-	624	-	624
	-	-	153,719	-	153,719
c) Financial liabilities measured at fair value					
Derivative financial instruments (Note 32)	1,155	-	-	-	1,155
	1,155	-	-	-	1,155
d) Financial liabilities not measured at fair value					
Loans and borrowings (Note 26)	-	-	-	233,126	233,126
Lease liabilities (Note 27)	-	-	-	22,394	22,394
Accounts and other payables (Note 28)	-	-	-	90,952	90,952
	-	-	-	346,472	346,472



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

34. Fair value of financial instruments (continued)

34.1. Accounting classifications (continued)

	FVTPL	FVTOCI	2024 (Restated) Financial assets amortised cost	Other financial liabilities	Total
	AED' million	AED' million	AED' million	AED' million	AED' million
a) Financial assets measured at fair value					
Derivative financial instruments	1,787	-	-	-	1,787
Equity securities	146,389	25,198	-	-	171,587
Debt securities	1,911	59	-	-	1,970
Accounts and other receivables	1,613	-	-	-	1,613
	151,700	25,257	-	-	176,957
b) Financial assets not measured at fair value					
Accounts and other receivables	-	-	68,054	-	68,054
Cash and bank balances (Note 17)	-	-	81,717	-	81,717
Corporate debt securities (Note 23)	-	-	460	-	460
	-	-	150,231	-	150,231
c) Financial liabilities measured at fair value					
Derivative financial instruments (Note 32)	615	-	-	-	615
	615	-	-	-	615
d) Financial liabilities not measured at fair value					
Loans and borrowings (Note 26)	-	-	-	207,276	207,276
Lease liabilities (Note 27)	-	-	-	16,170	16,170
Accounts and other payables (Note 28)	-	-	-	77,789	77,789
	-	-	-	301,235	301,235

34.2. Fair value hierarchy

In the consolidated statement of financial position, financial instruments include financial assets at FVTPL which are measured at fair value based on quoted market prices which are readily available or based on valuation models.

In some limited circumstances, management believes that the cost may be an appropriate estimate of fair value for an unquoted equity investment. This may be the case if sufficient more recent information is unavailable to measure fair value, or if there is a wide range of possible fair value measurements and cost represents the best estimate of fair value within that range.

Availability of observable market prices reduces the need for management judgment and estimation and also reduces the uncertainty associated with determination of fair values. Availability of observable market prices and inputs varies depending on the instruments and markets and is subject to changes based on specific events and general conditions in the financial market.

Valuation models' inputs require a higher degree of management judgment and estimation in the determination of fair value. Management judgment and estimation are usually required for selection of the appropriate valuation model to be used. The valuation of the Group's financial assets at FVTPL is generally based on recent market transactions on an arm's length basis, in the absence of an active market. If no market data is available, the Group may value its investments using its own models, which are usually based on valuation methods and techniques generally recognised as standard within the industry, such as the Market approach and Net Asset Value (NAV) method.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

34. Fair value of financial instruments (continued)

34.2.1. Fair value of the Group's financial instruments that are measured at fair value on a recurring basis

The following table shows the fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about the fair values of these financial assets as at 31 December 2025 and 2024:

	2025			
	Level 1	Level 2	Level 3	Total
	AED' million	AED' million	AED' million	AED' million
a) Financial assets measured at fair value				
Derivative financial instruments (Note 32)	60	1,524	-	1,584
Equity securities (Note 23)	31,649	1,020	182,827	215,496
Debt securities (Note 23)	2,910	-	2,430	5,340
Accounts and other receivables (Note 34.1)	-	-	1,502	1,502
	34,619	2,544	186,759	223,922
b) Financial liabilities measured at fair value				
Derivative financial instruments (Note 32)	325	830	-	1,155
	325	830	-	1,155

	2024			
	Level 1	Level 2	Level 3	Total
	AED' million	AED' million	AED' million	AED' million
a) Financial assets measured at fair value				
Derivative financial instruments (Note 32)	113	1,674	-	1,787
Equity securities (Note 23)	36,161	774	134,652	171,587
Debt securities (Note 23)	260	15	1,695	1,970
Accounts and other receivables (Note 34.1)	-	-	1,613	1,613
	36,534	2,463	137,960	176,957
b) Financial liabilities measured at fair value				
Derivative financial instruments (Note 32)	155	460	-	615
	155	460	-	615

There were no significant transfers between any levels during 2025 and 2024. The carrying values of financial assets (except as mentioned above) and financial liabilities of the Group approximate their fair values, as they are either short term in nature, or held at amortised cost. The nominal values less provision for expected credit losses of accounts and other receivables are assumed to approximate their fair values as they are recoverable and will be settled within 12 months.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

34. Fair value of financial instruments (continued)

34.2. Fair value hierarchy (continued)

34.2.2. Determination of fair value of Group's Level 3 financial instruments

	2025	2024				2025	2024
	Carrying amount	Carrying amount	Valuation techniques	Significant unobservable inputs	Sensitivity	Change in valuation	Change in valuation
	AED' million	AED' million				AED' million	AED' million
Equity securities	182,827	134,652	Market approach; income approach; milestone approach; recent round of funding, discounted cashflow, NAV	NAV, EBITDA, transaction price, transaction multiples, discount rate and expected cashflows	+/- 5%	+/- 9,141	+/- 6,733
Debt securities	2,430	1,695	Discounted cash flow	Discount rate and expected cash flows	+/- 5%	+/- 122	+/- 85
Accounts and other receivables	1,502	1,613	Discounted cash flow	Discount rate and expected cash flows	+/- 5%	+/- 75	+/- 81
	186,759	137,960					

34.2.3. Reconciliation of Level 3 fair values (recurring fair values)

The following table shows a reconciliation from the opening balances to the closing balances for Level 3 fair values.

	2025	2024
	AED' million	AED' million
At 1 January	137,960	77,594
Additions	40,030	71,224
Change in fair value of investments		
- Charged to profit or loss	16,193	5,484
- Charged to other comprehensive income	225	(5,511)
Transfers to equity accounted investments (Note 22)	-	(7,654)
Transfer to other receivables	-	(2,938)
Reclassifications from Level 1	1,072	-
Disposals/redemption	(8,721)	(239)
At 31 December	186,759	137,960



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

35. List of material subsidiaries

The table below provides the details of material subsidiaries forming part of the Group.

Name	% shareholding	Principal business activities	Domicile
Abu Dhabi Airports Company PJSC	100%	Operation and maintenance of airport and its related activities	UAE
Abu Dhabi Ports Company PJSC	75.42%	Ownership and operation of the commercial ports, lease of residential buildings and industrial plots	UAE
Abu Dhabi Power Corporation PJSC	100%	Development, operations, and maintenance of high-voltage power and bulk water transmission networks	UAE
General Holding Corporation PJSC	100%	UAE's largest industrial investment holding company mandated to create, optimise, promote and champion capital- intensive assets	UAE
Abu Dhabi Securities Exchange PJSC	100%	Stock exchange established to trade shares of UAE companies	UAE
ADQ Capital Venture Limited	100%	Establish and manage investments in local and overseas entities in various sectors	UAE
Emirates Nuclear Energy Corporation PJSC	100%	Responsible for the deployment and ownership of nuclear energy plants in the United Arab Emirates	UAE
ADQ Aviation and Aerospace Services LLC	100%	Passenger aircraft services, cargo airport services, aircrafts and engine maintenance, sale of aircraft spare parts, logistics, aviation training and other ancillary services.	UAE
Arcera Life Sciences L.L.C.	100%	Develop, manage, and invest in commercial and health services enterprises	UAE
Etihad Aviation Group PJSC	100%	Airline, commercial air transportation, maintenance activities, loyalty programs and management services	UAE
Unifrutti Investments Limited	82.71%	Produce and export quality fresh fruit to international markets	UAE
E7 Group PJSC	39.76%	Print, publish and package newspapers, magazines, books and other printed materials	UAE
Aramex PJSC ("Aramex")	57.60%	Logistics which includes express delivery, freight forwarding, third-party logistics, and warehousing	UAE
Odea Bank ("Odea")	96%	Provide banking services to retail and commercial customers	Türkiye



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. Acquisition, transfer and disposal of subsidiaries

36.1. Acquisition of subsidiaries

Aramex PJSC ("Aramex")

On 1 August 2025, the Group acquired an additional 40.5% of Aramex PJSC shares, while the Group already held a non-controlling ownership in Aramex through its subsidiary Abu Dhabi Ports Company PJSC ("AD Ports"), that resulted in the Group having an effective ownership of 57.6% in Aramex PJSC. Fair value of the total purchase consideration for the transaction amounted to AED 2,529 million. The acquisition date fair value of the equity interest in Aramex before the acquisition date was AED 997 million and a loss of AED 219 million was recognised in the income statement as a result of remeasuring to fair value the equity interest.

The acquisition strengthens ADQ's position in the services layer of the logistics ecosystem, which includes express delivery, freight forwarding, third-party logistics, and warehousing. These functions are critical to enabling seamless trade flows and linking transport infrastructure to end users. Aramex brings strong capabilities and operational depth that complement ADQ's existing investments across air, sea, and land infrastructure.

The goodwill is attributed to the synergies that the Group expects to achieve by accelerating the development of a UAE-anchored logistics platform that supports regional trade and economic growth.

For the non-controlling interests, the Group elected to recognise the non-controlling interests at its proportionate share of the combined assets and liabilities.

Aramex contributed AED 2,758 million revenue and AED 13 million profit to the Group's results for the period between the date of acquisition and the reporting date. If the acquisition of Aramex had been completed on the first day of the financial period, Group's revenue for the period would have been higher by AED 3,602 million and the Group's profit would have been higher by AED 8 million.

Odea Bank ("Odea")

On 31 March 2025, the Group acquired 96% stake in Odea for a total purchase consideration of AED 670 million.

The acquisition is a strategic move that underscores the Group's commitment to expanding its financial services portfolio and strengthening its presence in international markets. This acquisition aligns with the Group's broader strategy of building thriving economic clusters and accelerating the transformation of its assets through mergers and acquisitions. By acquiring Odea, the Group not only diversifies its investment portfolio but also enhances its influence in the Turkish banking sector, potentially opening new avenues for growth and collaboration in the region.

The goodwill is attributed to the synergies that the Group expects to achieve by expanding its financial services portfolio, and its market presence in Türkiye.

For the non-controlling interests, the Group elected to recognise the non-controlling interests at its proportionate share of the combined assets and liabilities.

Odea contributed AED 1,438 million revenue and AED 270 million loss to the Group's results for the period between the date of acquisition and the reporting date. If the acquisition of Odea had been completed on the first day of the financial period, Group's revenues for the period would have been higher by AED 345 million and Group's profit would have been lower by AED 21 million.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. Acquisition, transfer and disposal of subsidiaries (continued)

36.1. Acquisition of subsidiaries (continued)

Assets acquired and liabilities assumed

For the year ended 31 December 2025

The fair values of the identifiable assets and liabilities as at the respective dates of acquisition are as follows:

	Aramex AED' million Unaudited	Odea AED' million Unaudited	¹Others AED' million Unaudited	Total AED' million Unaudited
Assets				
Property, plant and equipment	986	55	151	1,192
Right-of-use assets	805	33	22	860
Intangible assets arising on the acquisition	1,232	483	182	1,897
Investment in equity-accounted investees	30	-	93	123
Other assets	38	2,516	34	2,588
Accounts and other receivables	1,352	3,668	398	5,418
Restricted cash and long term deposits	7	905	-	912
Cash and cash equivalents	521	754	147	1,422
	4,971	8,414	1,027	14,412
Liabilities				
Loans, borrowings and lease liabilities	1,852	2,217	160	4,229
Accounts and other payables	908	5,516	265	6,689
Deferred tax liabilities	315	28	5	348
Retirement benefit obligation	201	-	7	208
Provisions	22	12	-	34
Other liabilities	129	106	-	235
	3,427	7,879	437	11,743
Identifiable net assets acquired	1,544	535	590	2,669

Goodwill/gain on bargain purchase arising from the acquisition of subsidiaries have been recognised as follows:

	Aramex AED' million Unaudited	Odea AED' million Unaudited	¹Others AED' million Unaudited	Total AED' million Unaudited
Purchase consideration	2,529	670	816	4,015
NCI acquired	660	21	125	806
Less: Fair value of identifiable net assets acquired	(1,544)	(535)	(590)	(2,669)
Total goodwill	1,645	156	351	2,152
Cash consideration paid to acquire	(1,778)	(669)	(718)	(3,165)
Cash and bank balances acquired	521	754	147	1,422
Net cash flow on acquisition	(1,257)	85	(571)	(1,743)

¹Others include Al Bakrawe Holding Limited, Riviere Mineral Water Desalination and Filling Factory LLC, and Transmission Investment Holdings Limited.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36.1. Acquisition of subsidiaries (continued)

Assets acquired and liabilities assumed

For the year ended 31 December 2024

The fair values of the identifiable assets and liabilities as at the respective dates of acquisition are as follows:

	2024					
	Verfrut	Bomarea and AvoAmerica Peru	Delanord	ADA	¹ Others	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
Assets						
Property, plant and equipment	1,694	506	1,164	947	136	4,447
Right-of-use assets	163	11	177	91	23	465
Investment properties	-	-	-	343	-	343
Intangible assets arising on the acquisition	17	-	680	-	504	1,201
Investments in equity-accounted investees	-	-	-	803	-	803
Inventories	674	109	75	613	1	1,472
Other assets	-	-	-	447	40	487
² Accounts and other receivables	175	76	603	792	364	2,010
Cash and bank balances	97	34	71	478	570	1,250
	2,820	736	2,770	4,514	1,638	12,478
Liabilities						
Loans, borrowings and lease liabilities	1,328	127	353	577	558	2,943
Accounts and other payables	369	66	679	247	590	1,951
Deferred government grants	-	-	-	52	-	52
Provisions	-	-	-	53	-	53
Deferred tax liabilities	211	52	107	-	64	434
Provision for employees' end of service benefits	-	-	11	136	28	175
	1,908	245	1,150	1,065	1,240	5,608
Identifiable net assets acquired	912	491	1,620	3,449	398	6,870

Goodwill arising from the acquisition of subsidiaries have been recognised as follows:

	2024					
	Verfrut	Bomarea and AvoAmerica Peru	Delanord	ADA	¹ Others	Total
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
Purchase consideration	1,695	965	1,957	1,695	461	6,773
NCI acquired	-	-	647	1,156	69	1,872
Less: Fair value of identifiable net assets acquired	(912)	(491)	(1,620)	(3,449)	(398)	(6,870)
Total goodwill / (bargain gain)	783	474	984	(598)	132	1,775
Cash consideration paid to acquire	1,349	891	1,285	-	452	3,977
Cash and bank balances acquired	(98)	(34)	(69)	(477)	(570)	(1,248)
Net cash flow on acquisition	1,251	857	1,216	(477)	(118)	2,729

¹Others comprise of Abu Dhabi Securities Holding LLC, Dubai Technologies Global Holdings Limited, Sesé Auto Logistics, APM Terminals Castellón and UECC Terminal Pasajes.

²The fair value of accounts and other receivables acquired is deemed to be equal to its carrying value.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. Acquisition, transfer and disposal of subsidiaries (continued)

36.1. Acquisition of subsidiaries (continued)

Assets acquired and liabilities assumed (continued)

Sociedad Exportadora Verfrut S.A. ("Verfrut")

On 30 August 2024, Unifrutti Investments Limited, a subsidiary of the Group, acquired 100% of Sociedad Exportadora Verfrut S.A. ("Verfrut"), a prominent fresh produce grower and exporter with operations in Chile and Peru for a total purchase consideration of AED 1,695 million.

This acquisition represents an important step in expanding Unifrutti's integrated and sustainable global multi-fruit platform. With Verfrut's inclusion, Unifrutti becomes a major fruit company in Chile, one of the largest production centers for grapes and cherries globally, and a leading apple player in the southern hemisphere. Furthermore, this acquisition strategically extends Unifrutti's reach into Peru, a key hub in the fresh produce sector.

Verfrut contributed AED 1,144 million revenue and AED 182 million profit to the Group's results for the period between the date of acquisition and 31 December 2024. If the acquisition of Verfrut had been completed on the first day of 2024, Group's revenues for the period would have been higher by AED 455 million and Group's profit would have been higher by AED 11 million.

Bomarea and the Peruvian operations of AvoAmerica ("AvoAmerica Peru")

On 27 March 2024, Unifrutti Investments Limited, a subsidiary of the Group, acquired 100% of Bomarea and AvoAmerica Peru from the US-based agribusiness investment firm Solum Partners and the US-based fresh fruit and vegetables company Alpine Fresh for a total purchase consideration of AED 965 million.

The acquisition strengthens the Group's presence in Peru and enriches its multi-fruit portfolio with premium blueberries and avocados. The Group is focused on growing and providing a consistent, secure supply of premium produce to its customers worldwide, and these additions underscore its commitment to meeting consumer demands for healthy and nutritious products.

The goodwill is attributed to the synergies that the Group expects to achieve by expanding its global presence allowing it to meet growing demand for blueberries and avocados from a global customer base and increasing its access to important markets including the US and China.

AvoAmerica Peru contributed AED 271 million revenue and AED 62 million profit to the Group's results for the period between the date of acquisition and 31 December 2024. If the acquisition had been completed on the first day of 2024, Group's revenues for the period would have been higher by AED 28 million and Group's profit would have been higher by AED 3 million.

Delanord Investments Limited ("Delanord")

On 1 February 2024, Abu Dhabi Ports Company PJSC, a subsidiary of the Group, acquired 51% stake in Delanord for a total purchase consideration of AED 1,957 million.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. Acquisition, transfer and disposal of subsidiaries (continued)

36.1. Acquisition of subsidiaries (continued)

Assets acquired and liabilities assumed (continued)

Delanord is the holding company of the Global Feeder Shipping LLC ("GFS Group") whose principal activities are the provision of container feeder sea transportation services through the use of both owned and chartered-in vessels. The GFS Group also undertakes shipping agency activities, NVOCC (Non-vessel Operating Common Carrier) business and provides haulage services in Africa.

The transaction was accounted as a business acquisition in line with IFRS 3 and the difference between the identifiable net assets acquired and the consideration was recognised as goodwill. The goodwill was attributed to the synergies that the Group expects to achieve by AED 1,216 million.

The goodwill is attributed to the synergies that the Group expects to achieve by expanding its maritime business.

For the non-controlling interests, the Group elected to recognise the non-controlling interests at its proportionate share of the combined assets and liabilities.

Delanord contributed AED 2,682 million revenue and AED 558 million profit to the Group's results for the period between the date of acquisition and 31 December 2024. If the acquisition of Delanord had been completed on the first day of 2024, Group's revenues for the period would have been higher by AED 205 million and Group's profit would have been higher by AED 1 million.

Abu Dhabi Aviation PJSC ("ADA")

On 22 March 2023, the General Assembly of ADA approved the offer made by ADQ Aviation and Aerospace Services LLC ("AAS"), a subsidiary of the Group, in 2022 to transfer its 100% shareholding in Etihad Airways Engineering LLC and Advanced Military Maintenance Repair and Overhaul Centre LLC, as well as its 50% shareholding in Global Aerospace Logistics LLC ("EYE, AMMROC and GAL").

ADA owns and operates helicopters and fixed wing aircraft both within and outside the UAE and undertakes charter, commercial, air cargo and other related services.

The transaction became effective on 1 May 2024, whereby the Group acquired 59.45% stake in ADA for a total purchase consideration of AED 1,695 million. The Group has recognised identifiable assets acquired and liabilities assumed using fair value amounts and the difference between the identifiable net assets acquired and the consideration is recognised as gain on bargain purchase.

For the non-controlling interests, the Group elected to recognise the non-controlling interests at fair value.

ADA contributed AED 764 million revenue and AED 202 million profit to the Group's results for the period between the date of acquisition and 31 December 2024. If the acquisition of ADA had been completed on the first day of 2024, Group's revenues for the period would have been higher by AED 961 million and Group's profit would have been higher by AED 4 million.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. Acquisition, transfer and disposal of subsidiaries (continued)

36.2. Transfer of subsidiaries

For the year ended 31 December 2025

In November 2025, the ownership of Q Mobility LLC ("Q Mobility") was transferred from the Group to the ultimate parent.

The above transfers were accounted for as deemed distributions to the Shareholder in accordance with IAS 1 - 'Presentation of Financial Statements' and were presented in the consolidated statement of changes in equity.

The net assets of the subsidiaries transferred to the Shareholder at the date of transfer were as follows:

	2025 Q Mobility AED' million
Assets	
Property, plant and equipment	18
Right-of-use assets	13
Intangible assets and goodwill	12
Accounts and other receivables	276
Cash and bank balances	351
	670
Liabilities	
Lease liabilities	12
Accounts and other payables	455
Retirement benefit obligation	1
	468
Reduction in contributed capital	180
Increase in retained earnings	22
Net assets transferred to the Shareholder	202



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. Acquisition, transfer and disposal of subsidiaries (continued)

36.3. Disposal of subsidiaries

For the year ended 31 December 2024

On 28 February 2024, ADQ completed the acquisition of 38.7% stake in Modon Holding (Note 22) by transferring Group's interests in Modon, ADNEC and certain other subsidiaries (together referred to as "Terra") that were classified as assets held-for-disposal as of 31 December 2023. The transaction gave rise to gain on disposal of AED 4,577 million which was recorded under 'Other income' in the consolidated statement of profit or loss.

The value of assets and liabilities of the above-mentioned subsidiaries as at their respective dates of disposal are as follows:

	Terra AED` million
Assets	
Property, plant and equipment	7,803
Right-of-use assets	179
Investment properties	2,242
Intangible assets and goodwill	708
Inventories	22
Deferred tax asset	43
Other financial assets	3,589
¹ Accounts and other receivables	2,796
Cash and bank balances	2,697
	20,079
Liabilities	
Loans and borrowings	879
Lease liabilities	247
Accounts and other payables	5,502
Deferred government grants	2,612
Retirement benefit obligation	74
Deferred tax liabilities	217
	9,531
Net assets disposed of	10,548
Consideration received	15,125
Gain on disposal	4,577



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

37. Material partly-owned subsidiaries

The table shows details of subsidiaries of the Group that have material non-controlling interests ('NCI'):

2025:

Name	Domicile	Ownership interest	Profit allocated to NCI AED' million	Accumulated NCI AED' million
^{1,2} Abu Dhabi Power Corporation PJSC	UAE	100%	934	11,836
Abu Dhabi Ports Company PJSC	UAE	75.4%	730	11,364
¹ General Holding Corporation PJSC (SENAAT)	UAE	100%	112	2,189
¹ ADQ Aviation and Aerospace Services LLC	UAE	100%	515	5,098

2024:

Name	Domicile	Ownership interest	Profit allocated to NCI AED' million	Accumulated NCI AED' million
^{1,2} Abu Dhabi Power Corporation PJSC	UAE	100%	1,021	12,250
Abu Dhabi Ports Company PJSC	UAE	75.4%	672	10,499
¹ General Holding Corporation PJSC (SENAAT)	UAE	100%	196	2,208
¹ ADQ Aviation and Aerospace Services LLC	UAE	100%	616	4,934

During 2024, the Group acquired 51% stake in Delanord and 59.45% stake in ADA (Note 37) that resulted in increase in non-controlling interests in Abu Dhabi Ports Company PJSC and Abu Dhabi Developmental Aviation and Aerospace Services LLC.



Abu Dhabi Developmental Holding Company PJSC and its subsidiaries
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

37. Material partly-owned subsidiaries (continued)

The following table summarises the information relating to each of the Group's subsidiaries that have material NCI, before any intra-group eliminations.

	2025				2024			
	¹ AD Power	AD Ports	¹ SENAAT	¹ ADQ Aviation	¹ AD Power	AD Ports	¹ SENAAT	¹ ADQ Aviation
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
Non-current assets	196,237	57,289	11,645	6,453	184,914	52,772	11,628	6,104
Current assets	31,837	12,087	7,102	11,443	33,584	11,528	8,317	12,830
Non-current liabilities	(78,780)	(30,493)	(2,418)	(1,879)	(75,279)	(25,027)	(3,364)	(1,886)
Current liabilities	(43,116)	(8,710)	(2,909)	(5,704)	(41,253)	(11,295)	(3,923)	(6,325)
Net assets	106,178	30,173	13,420	10,313	101,966	27,978	12,658	10,723
Net assets attributable to NCI	11,836	11,364	2,189	5,098	12,250	10,499	2,208	4,934
Revenue	54,536	20,765	13,786	8,998	52,890	17,286	13,260	8,318
Profit for the year	8,430	1,420	907	1,235	8,252	1,359	987	1,625
Other comprehensive income/(loss)	921	422	43	(20)	1,836	(133)	(157)	-
Total comprehensive income for the year	9,351	1,842	950	1,215	10,088	1,226	830	1,625
Profit allocated to NCI	934	730	112	515	1,021	672	196	616
Other comprehensive income/(loss) allocated to NCI	12	96	2	(5)	362	(36)	(55)	-
Dividends declared to NCI	(1,378)	(91)	(71)	(383)	(1,345)	(121)	(65)	-
Cash flows from operating activities	16,277	5,435	2,657	96	19,521	4,096	986	2,636
Cash flows from investing activities	(12,084)	(4,863)	(367)	(3,970)	(15,242)	(5,673)	63	(223)
Cash flows from financing activities	(8,878)	(585)	(1,910)	(305)	(8,616)	1,063	(535)	(273)
Net increase/(decrease) in cash and cash equivalents	(4,685)	(13)	380	(4,179)	(4,337)	(514)	514	2,140

¹ADQ owns 100% share capital of these entities. Net assets attributable to non-controlling interests relate to subsidiaries of these entities where non-controlling interests exist.

²Included in the non-controlling interests in the consolidated statement of financial position are loans from non-controlling interest shareholders amounting to AED 67 million (2024: AED 94 million). These loans are interest free, with no repayment terms and are unsecured and are subject to terms of repayment as resolved by the Board of Directors of the subsidiaries. Accordingly, they have been treated as equity within NCI.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. Operating segment information

Operating segments are components that engage in business activities that may earn revenues or incur expenses, whose operating results are regularly reviewed by the chief operating decision maker (CODM), and for which discrete financial information is available. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the ADQ Management Committee ("MC").

The Group has reportable operating segments as follows:

Energy & Utilities ("E&U")

This segment includes a portfolio of assets operating across the entire energy and utilities value chain. It is responsible for power and water production, procurement and transmission, in addition to waste management infrastructure and supporting the UAE's circular economy and decarbonisation objectives.

Transport & Logistics ("T&L")

This segment includes a portfolio of assets leading the expansion of Abu Dhabi's global reach and connectivity and supporting the Emirate's economic growth and tourism aspirations. It includes aviation, rail, ports and urban road infrastructure assets.

Food & Agriculture ("F&A")

This segment drives innovation and self-sufficiency, safeguarding the UAE's supply of high-quality, nutritious food. It includes portfolio of assets operating across the food value chain spanning farming, retail and production, technology and trading.

Healthcare & Life Sciences ("H&LS")

This segment includes a portfolio of assets driving the creation of a world-class healthcare and life sciences ecosystem, positioning Abu Dhabi as a global hub in this field. It includes a global pharmaceutical holding company headquartered in Abu Dhabi in addition to a significant interest in the UAE's largest integrated healthcare provider.

Financial Services ("FS")

This segment positions Abu Dhabi as an attractive global financial hub for market-leading companies. By facilitating transactions, commerce, and investments, it plays a crucial role in advancing the nation's economic vision. Assets within the segment operate across banking and securities markets.

Infrastructure & Critical Minerals ("I&CM")

Investments in this segment aim to support the creation of world-class platforms essential to the operation of diverse sectors of the economy, as well as those that safeguard the supply of essential metals and minerals.

Real Estate Investments ("REI")

Previously known as Tourism, Entertainment & Real Estate, this segment is dedicated to advancing urban development in growth markets and helping build resilient economies. Through impactful projects globally, the segment is strengthening Abu Dhabi's position as a leader in sustainable and high-quality commercial and residential developments.

Sustainable Manufacturing ("SM")

This segment includes a portfolio of assets supporting the expansion of the UAE's industrial base. It covers manufacturing and industrial assets that are essential for driving the Emirate's sustainable development.

Alternative Investments ("AI")

This segment invests and manages funds directly or indirectly by participating in investment funds or other pooled investments managed by third parties or group companies, acquire and manage shares, bonds or other securities.

Others

This segment invests and manages funds directly or indirectly by participating in investment funds or other pooled investments managed by third parties or group companies, acquire and manage shares, bonds or other securities.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. Operating segment information (continued)

The following tables present revenue and profit information for the Group's reportable operating segments:

For the year ended 31 December 2025

	E&U	T&L	F&A	H&LS	FS	I&CM	REI	SM	AI	Others	Eliminations	ADQ Consolidated
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
External revenues	53,745	64,825	12,879	4,235	2,230	-	539	9,613	-	86	-	148,152
Inter-segment revenues	643	205	63	-	1	-	-	11	-	91	(1,014)	-
Total revenues	54,388	65,030	12,942	4,235	2,231	-	539	9,624	-	177	(1,014)	148,152
Share of results of equity-accounted investees	304	172	1,119	814	199	414	729	(12)	808	258	117	4,922
Depreciation and amortisation	(12,078)	(7,069)	(721)	(384)	(185)	-	(392)	(642)	-	(38)	20	(21,489)
Impairment of non-financial assets	(369)	280	(20)	(95)	(6)	-	-	(13)	-	-	-	(223)
Finance income	924	662	53	29	264	-	7,851	64	624	616	(385)	10,702
Finance cost	(7,423)	(1,828)	(348)	(51)	(9)	-	-	(86)	(1,225)	(1,967)	130	(12,807)
Income tax expense	(797)	(617)	(171)	(78)	159	-	-	(61)	-	-	-	(1,565)
Profit/(loss) for the year	9,020	5,088	1,439	698	(561)	393	10,340	598	18,673	(2,843)	192	43,037



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. Operating segment information (continued)

For the year ended 31 December 2024:

	E&U	T&L	F&A	H&LS	FS	I&CM	REI	SM	AI	Others	Eliminations	ADQ Consolidated
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
External revenues	52,109	50,794	10,765	3,953	253	-	953	9,037	-	26	-	127,890
Inter-segment revenues	605	384	5	-	-	-	-	10	-	92	(1,096)	-
Total revenues	52,714	51,178	10,770	3,953	253	-	953	9,047	-	118	(1,096)	127,890
Share of results of equity-accounted investees	645	-	1,125	830	126	-	198	(12)	1,414	120	69	4,515
Depreciation and amortisation	(12,170)	(5,822)	(530)	(366)	(26)	-	(429)	(617)	(3)	(37)	18	(19,982)
Impairment of non-financial assets	(14)	157	(535)	(355)	-	-	(370)	267	-	-	-	(850)
Finance income / (loss)	914	648	60	33	257	-	778	87	284	1,472	(1,034)	3,499
Finance cost	(7,751)	(1,644)	(340)	(89)	3	-	(12)	(99)	(766)	(2,155)	1,040	(11,813)
Income tax expense	(1,727)	(571)	(137)	(40)	(6)	-	(4)	(69)	(5)	-	-	(2,559)
Profit/(loss) for the year	6,602	4,411	1,224	414	312	-	7,607	667	5,159	(577)	71	25,890



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. Operating segment information (continued)

The following table presents segment assets and liabilities of the Group's reportable operating segment

As at 31 December 2025

	E&U	T&L	F&A	H&LS	FS	I&CM	REI	SM	AI	Others	Eliminations	ADQ Consolidated
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
Total assets	343,850	193,625	36,637	20,564	18,354	9,100	134,724	12,944	227,475	25,594	(26,090)	996,777
Total liabilities	211,463	104,161	11,107	1,993	12,934	-	62,813	2,370	21,243	73,579	(26,269)	475,394

As at 31 December 2024:

	E&U	T&L	F&A	H&LS	FS	I&CM	REI	SM	AI	Others	Eliminations	ADQ Consolidated
	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million	AED' million
Total assets	333,826	182,213	34,839	23,271	7,762	1,162	133,114	13,894	176,190	46,339	(30,869)	921,741
Total liabilities (restated)	228,869	101,254	11,066	4,800	2,912	-	59,873	3,009	13,992	46,268	(32,862)	439,181



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. Operating segment information (continued)

Geographical information

The following table presents revenue and certain asset information relating to the Group based on geographical location of the subsidiaries:

	2025	2025	2024	2024
	Revenue	Non-current assets	Revenue	Non-current assets
	AED' million	AED' million	AED' million	AED' million
United Arab Emirates	91,804	557,906	83,281	543,129
United Kingdom	3,930	1,189	4,633	609
Turkey	3,926	874	1,291	434
Morocco	3,814	43	3,695	42
United States	3,607	1,000	2,532	158
Others	41,071	20,224	32,458	15,849
	148,152	581,236	127,890	560,221

Non-current assets for this purpose consist of property, plant and equipment, intangible assets and goodwill, investment properties, right-of-use assets and investments in equity-accounted investees.

Major customers

In 2025 and 2024, none of the Group's customers individually exceeded 10% of the Group's revenue.

39. Related parties

The Group has related party relationships with its Shareholder, associates, joint venture and key management personnel of the Company.

39.1. Parent and ultimate controlling party

Related parties represent the Shareholder, associates, joint ventures, directors and key management personnel of the Group, and entities jointly controlled or significantly influenced by such parties. The pricing policies and terms of these transactions are approved by the management of the individual Group subsidiaries.

The Group enters into transactions with Government-owned entities in the normal course of business. Such entities include various state-owned companies, public joint stock companies, etc. In accordance with the exemption in the revised IAS 24, transactions entered in the normal course of business with these related Government entities are not disclosed.

The ultimate parent of the Company is the Government of Abu Dhabi.

39.2. Transactions with key management personnel

Key management personnel compensation comprised of the following:

	2025	2024
	AED' million	AED' million
Directors remuneration	38	36
Short-term employee benefits	48	47
Other benefits	109	92
	195	175



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

39. Related parties (continued)

39.3. Related party transactions

In the ordinary course of business, the Group provides services to and receives services from related parties on terms agreed by management. Balances and transactions between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation and are not disclosed in this note. Details of transactions between the Group and other related parties are disclosed below.

For the year ended 31 December 2025

	Associates	Joint ventures	Entities under common control and other related parties	Ultimate parent	Total
	AED' million	AED' million	AED' million	AED' million	AED' million
Revenues	819	189	8,211	20,452	29,671
Purchases of goods and services	(764)	(876)	(13,776)	(121)	(15,537)
Purchases of property, plant and equipment and intangible assets	-	-	(546)	(97)	(643)
Government grants income (Note 29)	-	-	-	2,786	2,786
Finance income	122	24	622	-	768
Finance cost	-	(542)	(1,071)	(2,561)	(4,174)
Dividends received from equity-accounted investees (Note 22)	2,506	156	-	-	2,662
Share of results from equity-accounted investees (Note 22)	3,924	998	-	-	4,922
Additional investments in equity-accounted investees (Note 22)	(7,254)	(836)	-	-	(8,090)
Proceeds from government grants (Note 29)	-	-	-	2,122	2,122
Dividends declared to the Shareholder	-	-	-	(5,500)	(5,500)
Contributions from the Shareholder	-	-	-	10,119	10,119



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

39. Related parties (continued)

39.3. Related party transactions (continued)

As at 31 December 2024

	Associates	Joint ventures	Entities under common control and other related parties	Ultimate parent	Total
	AED' million	AED' million	AED' million	AED' million	AED' million
Revenues	372	345	6,894	19,921	27,532
Purchases of goods and services	(163)	(1,068)	(14,099)	(99)	(15,429)
Purchases of property, plant and equipment and intangible assets	-	-	(776)	(428)	(1,204)
Government grants income (Note 29)	-	-	-	4,383	4,383
Finance income	-	9	826	-	835
Finance cost	-	(419)	(1,105)	(2,032)	(3,556)
Dividends received from equity-accounted investees (Note 22)	1,866	167	-	-	2,033
Share of results from equity-accounted investees (Note 22)	3,825	690	-	-	4,515
Additional investments in equity-accounted investees (Note 22)	(27,656)	(3,620)	-	-	(31,276)
Proceeds from government grants (Note 29)	-	-	-	61,665	61,665
Dividends declared to the Shareholder	-	-	-	(4,500)	(4,500)
Contributions from the Shareholder	-	-	-	110,538	110,538



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

39. Related parties (continued)

39.4. Related party balances

As at 31 December 2025

	Associates	Joint ventures	Entities under common control and other related parties	Ultimate parent	Total
	AED' million	AED' million	AED' million	AED' million	AED' million
Receivables due from related parties (Note 16)	1,110	437	4,767	13,831	20,145
Loans and advances	1,474	11,372	1,008	-	13,854
Bank balances and term deposits	-	-	17,725	-	17,725
Restricted bank balances	-	-	2,126	-	2,126
Contract assets	28	18	2,166	-	2,212
Investments in equity-accounted investees (Note 22)	65,703	11,839	-	-	77,542
¹ Payables due to related parties (Note 28)	(259)	(2,597)	(5,797)	(1,259)	(9,912)
Loans and borrowings	-	-	(15,668)	(66,708)	(82,376)
Lease liabilities	-	(6,777)	(2,396)	-	(9,173)
Deferred government grants (Note 29)	-	-	-	(91,260)	(91,260)

As at 31 December 2024

	Associates	Joint ventures	Entities under common control and other related parties	Ultimate parent	Total
	AED' million	AED' million	AED' million	AED' million	AED' million
Receivables due from related parties (Note 16)	752	517	5,061	14,773	21,103
Loans and advances	2,807	9,992	-	-	12,799
Bank balances and term deposits	-	20	22,083	-	22,103
Restricted bank balances	-	-	1,924	-	1,924
Contract assets	13	20	3,226	-	3,259
Investments in equity-accounted investees (Note 22)	79,361	9,750	-	-	89,111
¹ Payables due to related parties (Note 28)	(112)	(2,963)	(6,249)	(7,614)	(16,938)
Loans and borrowings	-	-	(19,165)	(60,563)	(79,728)
Lease liabilities	-	(3,111)	(2,632)	-	(5,743)
Deferred government grants (Note 29)	-	-	-	(92,255)	(92,255)

¹Included in 'Payables due to related parties' are project accruals amounting to AED 2,376 million (2024: AED 2,397 million).

All outstanding balances with these related parties are priced on an arm's length basis. The Group has performed an assessment of the related parties balances and concluded that there is no significant impact on the expected credit loss (ECL) as at the reporting date.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

40. Commitments and contingencies

40.1. Capital commitments

	2025	2024
	AED' million	AED' million
¹ Contractual commitments	1,290	2,254
² Capital commitments in relation to property, plant and equipment	90,603	34,576
³ Investment commitments	76,730	88,305
⁴ Nuclear fuel purchase commitments	3,925	5,195
⁵ Lease commitments	11,167	8,798
Others	2,884	770
	186,599	139,898

¹Contractual commitments pertain to the contractual amounts relating to capital projects managed by certain subsidiaries within the Group, for which the related agreements with contractors were entered in name of the subsidiaries.

²As at 31 December 2025 and 31 December 2024, the Group had outstanding projects with various developers relating to sewerage assets, port and airport business related assets that are still under construction. These assets will be transferred to the Group after the construction is completed by the developers. The Group does not have any contingent liabilities related to these assets.

The Group has open commitments in relation to Nawah Energy Company's (NEC) various long-term agreements for engineering, maintenance, service and operations totaling to AED 405 million (2024: AED 591 million).

³These represent the uncalled amount from the total amount of investment committed and agreed by the Group as at 31 December 2025 in respect of equity investments classified as financial assets.

⁴In 2012, the Group executed a series of contractual agreements to secure the significant portion of the expected nuclear fuel requirements to cover the first 15 years of nuclear operations. At 31 December 2025, the Group has a financial commitment of AED 3,925 million in respect of these contracts (2024: AED 5,195 million).

⁵Lease commitments of AED 32 million (2024: AED 328 million) are due within one year and AED 11,135 million (2024: AED 8,470 million) are due later than one year but not later than five years.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

40. Commitments and contingencies (continued)

40.2. Contingencies related to equity accounted investees

	2025	2024
	AED' million	AED' million
Contingencies		
Contingencies attributable to associates	7,923	7,792
Contingencies attributable to joint ventures	1,068	389
	8,991	8,181

40.3. Contingencies

The Group has the following contingent liabilities at the reporting date:

	2025	2024
	AED' million	AED' million
¹ Third party claims	2,883	1,501
² Bank guarantees and letters of credit	18,070	13,259
Other contingencies	140	109
	21,093	14,869

¹Third party claims

As at 31 December 2025, certain Independent water and Power Producers submitted a series of claims for extension of time and additional cost under the PWPA amounting to AED 1,574 million (2024: AED 1,205million). The claims are under review by the Company and as at the reporting date, the legal counsel is unable to form a judgment that an unfavorable outcome for the Company is more than likely. Due to material uncertainties relating to the outcome of future discussions, the matter has been assessed as contingent liability as at 31 December 2025 since at the date of the approval of the financial statements, the management is not in a position to estimate with sufficient reliability, the possible outcome of the liability, if any, that may arise from this uncertainty. Accordingly, the Company has recorded provision of AED 103 million as at 31 December 2025 (2024: AED 73 million).

²Bank guarantees and letters of credit

At 31 December 2025, the Group had contingent liabilities in respect of bank guarantees arising in the ordinary course of operation amounting to AED 18,070 million (2024: AED 13,259 million).



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

41. Non-current assets held for sale and discontinued operations

On 22 January 2024, a subsidiary of the Group entered into definitive agreements with General Exploration Partners Inc. for the sale of its interest in Atrush oil field in the Kurdistan region of Iraq. The sale was completed in 2024.

The results of the disposal group included in the consolidated statement of profit or loss are set out below:

	2024
	Atrush AED' million
Revenues	136
Impairment charge of non-financial assets	(88)
Other operating costs	(71)
Loss from discontinued operations	(23)
Other comprehensive income	-
Total comprehensive loss for the year	(23)
Total comprehensive loss attributable to:	
Owner of the Company	(23)
Non-controlling interests	-
	(23)

The net cashflows of the disposal groups are as follows:

	2024
Cashflows	Atrush AED' million
Net cash generated from/(used in) operating activities	(45)
Net cash used in investing activities	8
Net cash generated used in financing activities	-
Effect on net cash flow	(37)

There were no discontinued operations in 2025.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

41. Non-current assets held for sale and discontinued operations (continued)

On 7 October 2025, TAQA entered into definitive agreements with Speed Holding Limited for the sale of its interest in Massar Solutions PJSC. The sale is expected to be completed in 2026, and is subject to obtaining applicable regulatory approvals. As at 31 December 2025, the assets in UAE contained within the eliminations were classified as a disposal group held for sale.

On 22 December 2025, TAQA entered into definitive agreements with National Power Company Holding for the sale of its interest in Jubail Energy Company LLC. The sale is expected to be completed in 2026, and is subject to obtaining applicable regulatory approvals. As at 31 December 2025, the assets in KSA contained within the generation segment were classified as a disposal group held for sale.

During 2024, the Group disposed of the Anabeeb division comprising a PVC Pipe factory, the GRP Pipe factory and a Bag plant and classified it as held-for-disposal. The disposal was completed during the current year.

The major classes of assets and liabilities of the assets held-for-disposal are as follows:

	2025	2024
	AED' million	AED' million
Assets		
Property, plant and equipment, investment properties and right of use assets	98	508
Accounts and other receivables	-	68
Other financial assets	-	3
Other assets	142	55
Cash and bank balances	-	27
Assets held-for-disposal	240	661
Liabilities		
Accounts and other payables	-	40
Liabilities directly associated with the assets held-for-disposal	-	40

The movement in assets held-for-disposal is as follows:

	2025
	AED' million
At 1 January	661
Reclassified	646
Impairments	16
Disposal	(1,083)
At 31 December	240

The movement in liabilities directly associated with the assets held-for-disposal is as follows:

	2025
	AED' million
At 1 January	40
Reclassified	5
Disposal	(45)
At 31 December	-



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

42. Dividends

During 2025, the Board of Directors of the Company approved the declaration of dividends to the Shareholder, amounting to AED 5,500 million (2024: AED 4,500 million). The amount has been fully paid in cash.

43. Subsequent events

Consolidation of ADQ under the umbrella of L'IMAD

During January 2026, the Supreme Council for Financial and Economic Affairs has issued a resolution to consolidate the assets and investments of L'IMAD Holding Company (L'IMAD), and the Abu Dhabi Developmental Holding Group (ADQ) under the umbrella of L'IMAD.

Geopolitical developments in the Middle East

Subsequent to the reporting date, there have been ongoing geopolitical developments in the Middle East region which may increase macroeconomic and operational uncertainties, with possible impact on the Group's operations.

Given the evolving nature of the situation, it is not currently possible to reliably quantify any potential financial impact. No adjustments have been made to the consolidated financial statements as of the reporting date, as these events are considered non-adjusting subsequent events. Management will continue to monitor developments and assess potential implications for operations, financial position, and performance.

44. Comparatives

The Group has made following adjustments in comparative statement of financial position:

Impact of adjustments in the Consolidated Statement of Financial Position - 31 December 2024

	As previously presented	Impact of adjustments	As presented in these financial statements
	AED' million	AED' million	AED' million
¹ Property, Plant, and equipment	335,474	6,446	341,920
¹ Intangible assets and goodwill	22,699	(6,446)	16,253
² Accounts and other payables (Non-current)	9,320	1,345	10,665
² Non-controlling interests	32,283	(1,345)	30,938
³ Accounts and other payables (Current)	77,732	(3,297)	74,435
³ Current tax liabilities	-	3,297	3,297

¹In the consolidated statement of financial position as at 31 December 2024, development costs amounting to AED 6,446 million (1 January 2024: AED 6,437 million) were classified as "intangible assets" under IAS 38 instead of "property, plant and equipment" under IAS 16. These amounts have now been appropriately presented as "property, plant and equipment" amounting to AED 341,920 million (1 January 2024: AED 333,378 million).

²Units in Lunate funds not held by the Group are adjusted from NCI to liabilities, since those units do not represent equity. As at 1 January 2024 the group held 100% of the units in Lunate funds. Accordingly, there is no impact of this adjustment on NCI or liabilities at that date.

³In the consolidated statement of financial position as at 31 December 2024, current income tax liability amounting to AED 3,297 million (1 January 2024: AED 1,968 million) was included within "Accounts and other payables". This amount has now been presented separately in the statement of financial position as required under IAS 1.